

**From:** (b) (6)  
**To:** (b) (6)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Fence Toolkit VE Study (UNCLASSIFIED)  
**Date:** Thursday, June 06, 2013 9:06:31 AM  
**Attachments:** [DHS86T1\\_Draft Report.pdf](#)

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Classification: UNCLASSIFIED  
Caveats: NONE

(b) (6),

(b) (6), (b) (7)(C) was able to locate the VE Study that LMI conducted, in conjunction with the USACE and BPFTI team, on the Fence Toolkit. See attached.

This may be of benefit meeting the VE requirements associated with fence projects. Please review and forward accordingly.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
Program Manager / Liaison  
United States Army Corps of Engineers  
Fort Worth District / Engineering Construction Support Office  
O: (b) (6), (b) (7)(C)  
M: (b) (6), (b) (7)(C)


Classification: UNCLASSIFIED  
Caveats: NONE

# DRAFT STANDARD TOOL KIT FOR PEDESTRIAN AND VEHICLE FENCES

VALUE MANAGEMENT STUDY

REPORT DHS86T1

(b)(6);(b)(7)(C)



JULY 2008

BW23 FOIA CBP 004864

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(b) (5)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

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(b) (5), (b) (7)(E)



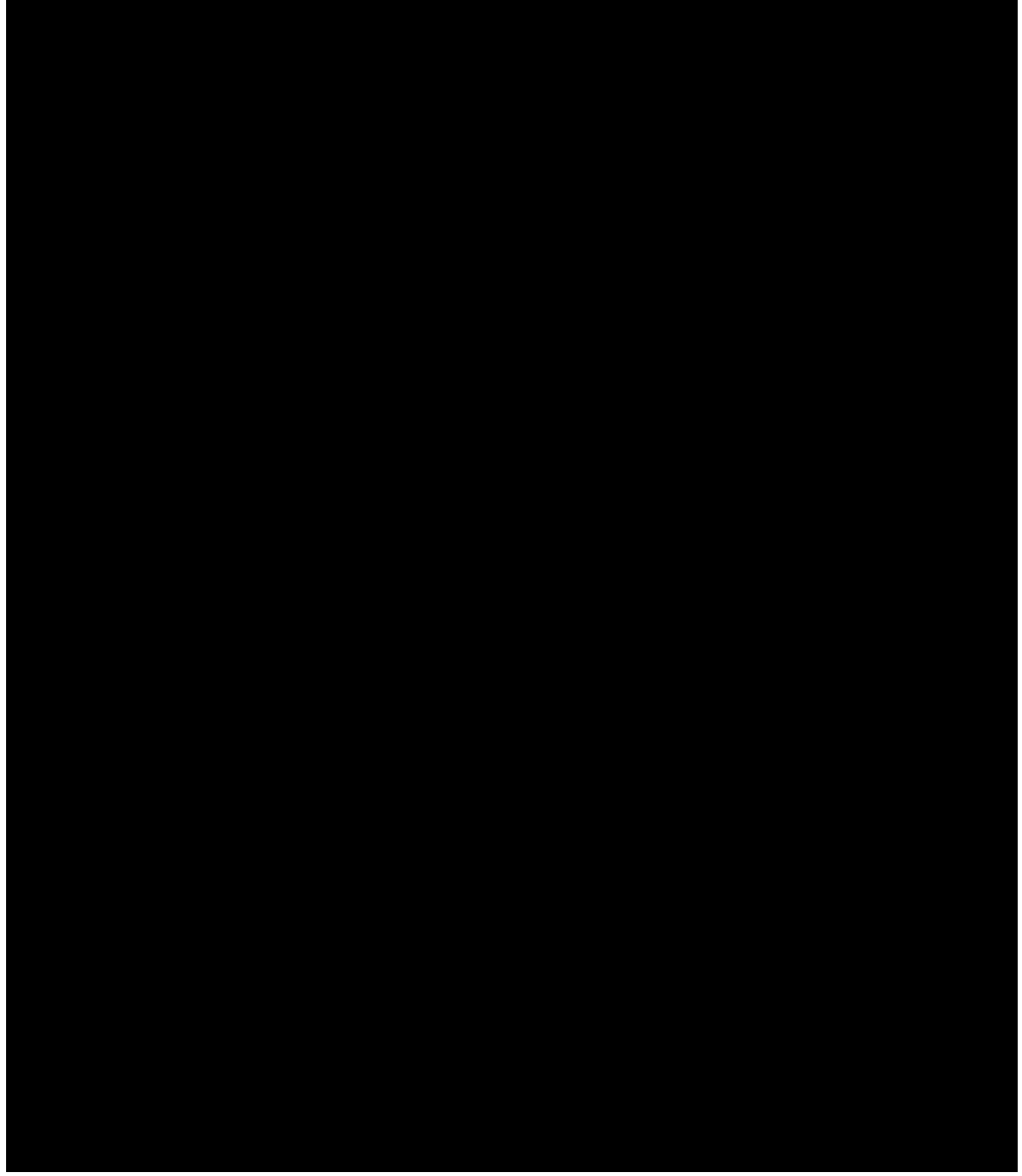
(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

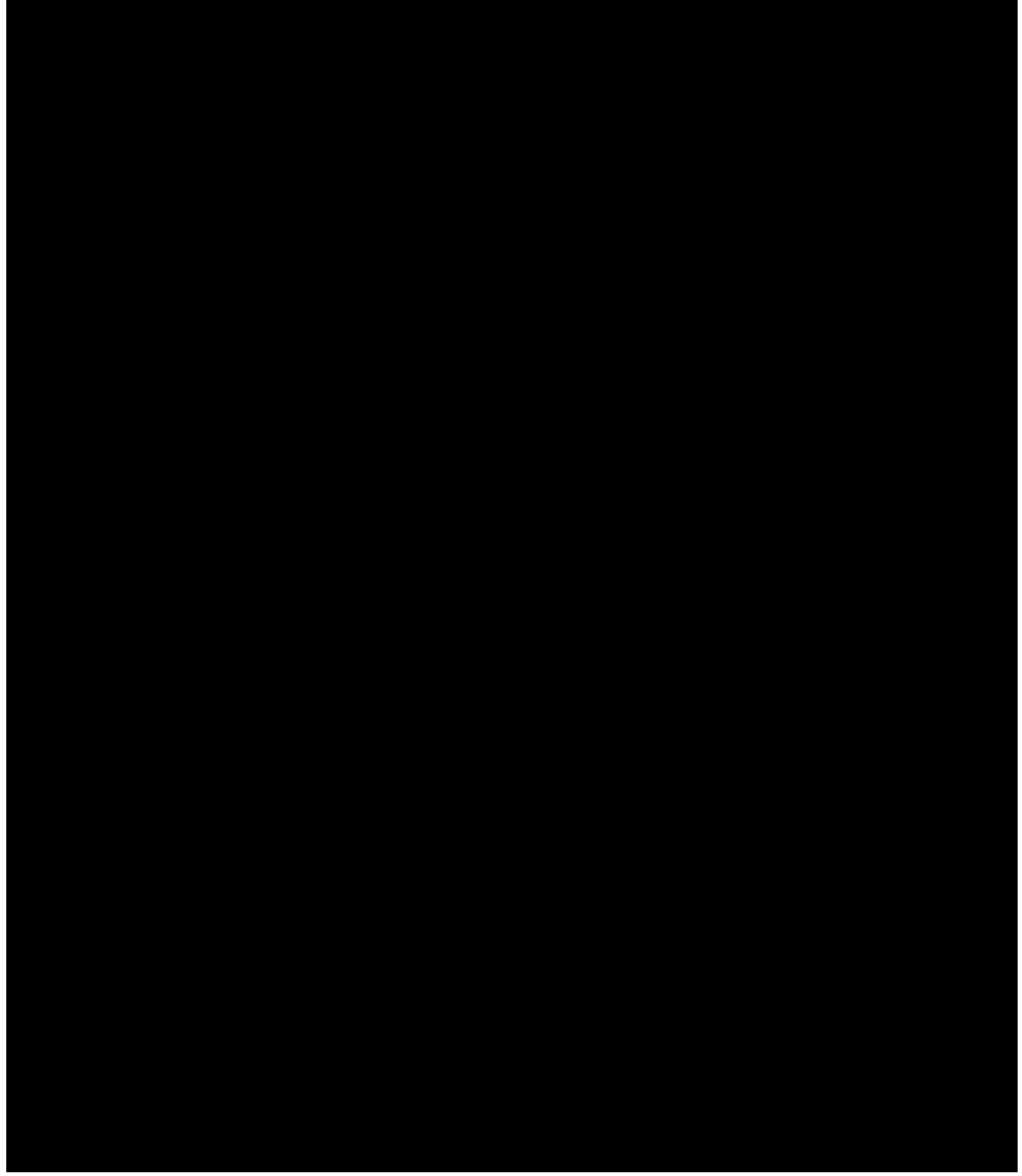
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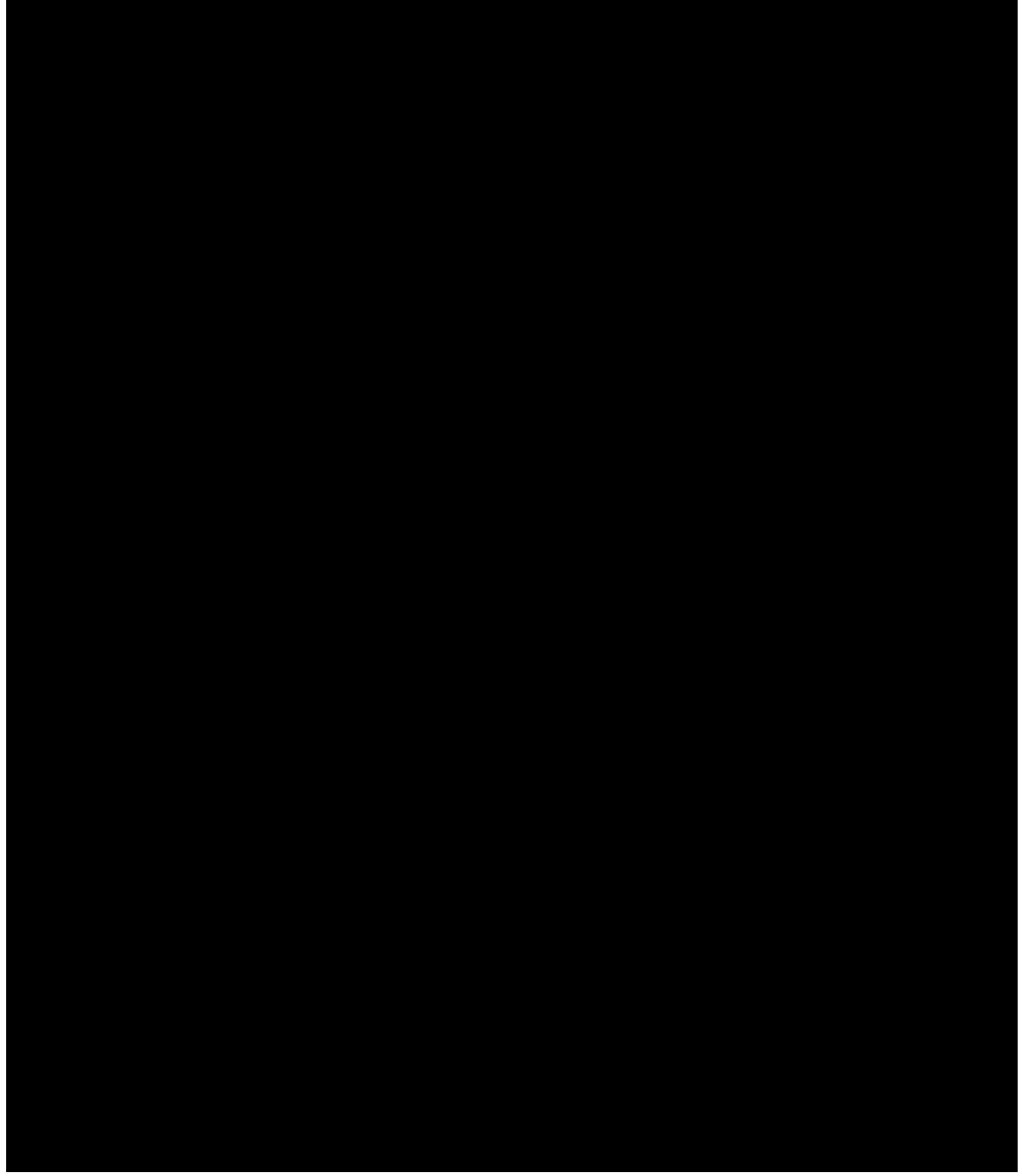


(b) (5), (b) (7)(E)



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(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

**From:** (b) (6)  
**To:** (b) (6); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)  
**Cc:** (b) (6); (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)  
**Subject:** RE: (b)(7)(E)90% Submittal  
**Date:** Tuesday, July 21, 2015 9:19:19 PM  
**Attachments:** (b)(7)(E)90% RFP comments; (b)(7)(E)90% design.pdf

(b) (6), (b) (7)(E)

My comments are reflected in the attached document (I apologize but too many comments to try to put into your spreadsheet at this point).

Given the aggressive schedule, you all have done a great job! I look forward to a productive meeting tomorrow in (b)(7)(E)

Best,  
(b) (6)

(b) (6), P.E.  
Program Director  
Infrastructure Analytics Division

**LMI**  
7940 Jones Branch Drive {new address!!}  
McLean, VA 22102  
Office: (b) (6)  
Cell: (b) (6)

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[www.lmi.org](http://www.lmi.org)

---

**From:** (b) (6)  
**Sent:** Monday, July 20, 2015 6:11 PM  
**To:** (b) (6); (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6); (b) (6); (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** (b)(7)(E)90% Submittal

All:  
Below you will find a link to download the files for the 90% Design Submittal for (b)(7)(E) Fence Replacement. The two ZIP files require the HEC-RAS and HEC-HMS programs to be opened and these will accompany the submittal to IBWC.

Please provide all review comments to me (b) (6) no later than close of business on Tuesday July 21, 2015. You can put your comments in the attached spreadsheet and send back to me. I will compile into one document.

(b)(7)(E)90% RFP.pdf  
(b)(7)(E)Draft Drainage Report.pdf  
HECRAS.zip  
Hydrology.zip

To retrieve your attachment(s), click on the secure link below.

(b) (7)(E)

Access to this information will expire on 2015-07-27

First time user of the Michael Baker Intl. eFTP system? [Click this link](#) for assistance with the new user creation process. If you are unable to access this website, contact the Michael Baker IT Support Desk at (b) (6)

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(b) (6), (b) (7)(C) | Project Manager | Michael Baker International

Phoenix Plaza Tower II, 2929 N. Central Avenue, 8th Floor | Phoenix, AZ 85012 | [O] (b) (6) | [M] (b) (6)

(b) (6), (b) (7)(C) | [www.mbakerial.com](http://www.mbakerial.com)

<http://projects.mbakercorp.com/sigimg/MBI-email-sig-block-72dpi.png>



(b) (5), (b)(6);(b)(7)(C)

(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)



(b) (5), (b)(6);(b)(7)(C), (b) (7)(E)

(b) (5), (b)(6);(b)(7)(C)

(b) (5), (b)(6);(b)(7)(C)

(b) (5), (b)(6);(b)(7)(C)

(b) (5), (b) (6); (b) (7) (C)

(b) (5), (b)(6);(b)(7)(C), (b) (7)(E)

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(b) (5), (b)(6);(b)(7)(C), (b) (7)(E)



(b) (5), (b)(6);(b)(7)(C), (b) (7)(E)

(b) (5), (b)(6);(b)(7)(C), (b) (7)(E)

(b) (5), (b)(6);(b)(7)(C), (b) (7)(E)

(b) (5), (b)(6);(b)(7)(C), (b) (7)(E)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: Status Update - Gap & Interim Contracts  
**Date:** Thursday, May 30, 2013 8:47:07 AM  
**Attachments:** [Status Summary Paper - Interim & Gap Fillers 5-29-2013.docx](#)  
[MR Gap Analysis 29 May 2013.xlsx](#)

---

1 copy each. Spreadsheet in color. Thank you.

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
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Office: (b) (6), (b) (7)(C)  
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(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, May 29, 2013 2:03 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Status Update - Gap & Interim Contracts

(b) (6), (b) (7)(C)

As requested, attached is the status of the various contracts, other than CTIMR, based on the best info available to me. (b) (6), (b) (7)(C) will be sending an updated burn rate report for Round 4 shortly. Also attached is the "gap analysis" chart, updated to reflect the current status.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP  
Program Manager  
LMI  
Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities  
Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)

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STATUS SUMMARY

GAP & INTERIM CONTRACTS

1. CTIMR is covering all work in WA #1, WA #3 and WA #4 except:
  - a. EPT Fence M&R contract (under CBP) is still working on retrofitting (b) gates to the trolley system used in the (b)(7)(E) gap filler gates. Work is scheduled to be completed by mid-August, after which the contract will be closed. All (b)(7)(E) and gate maintenance are being performed by Del Jen under CTIMR.
2. WA #2
  - a. All USACE Round 4 contracts have expired except:
    - i. Yuma Lighting M&R, which will be extended from the current 31 May expiration for 6 months using available funds on the contract.
    - ii. Yuma Lighting funds status - \$ (b) (5) on contract, or 33%, as of 15 Mar 2013 (waiting on updated burn rate report).
  - b. TCA – we have (b)(7)(E) and veg/debris that may be needed for rainy season, starting around June.
    - i. Fence
      1. CBP contract is in place and funded thru 15 June 2013.
      2. USACE Round 5 contract is ready for award, and is awaiting approval of the CN. Time will be limited to transition between contractors.
        - a. Funds for the first 3 months are with ECSO to allow award.
    - ii. Roads
      1. USACE Round 4 contract expired 24 Jan
      2. USACE Round 5 contract is being negotiated. Once negotiations are complete, the CN will be requested; expected shortly.
      3. Equipment rental – call order #2 is funded and approved, and at contracting for negotiations with rental company. Anticipated to be in place by 1 Jun.
    - iii. Gate Opening
      1. CBP contract expired
      2. New contract is funded/approved. TCA CO is negotiating sole source with 8(a) firm.
    - iv. Lighting
      1. CBP contract needs a 3 month extension, but waiting board approval of (b) (5) The extension is needed by 30 Jun.
    - v. Veg/Debris
      1. USACE Round 4 contract expired 21 May
      2. (b) (5) needed for ECSO POCA contract action; awaiting board approval.
    - vi. Coronado National Forest IAA – Option 2 will be partially funded with (b) (5) waiting board approval.

29 May 2013

- c. YUM – all work is being self-performed at this time, except as noted below.
  - i. Roads, Fence, Veg
    - 1. SOW being finalized for (b) (5) CBP contract to fill gap until CTIMR. In-house resources being used until then.
    - 2. (b) (5) is awaiting approval.
  - ii. Lighting – 6 month extension to Round 4 contract is being worked by ECSO using available funds. Current expiration date is 31 May.
- 3. ECSO Round 4 Funding Status
  - a. As of 15 Mar, \$23.9M was obligated on contracts, and \$18.7M was expensed or 78%.
- 4. ECSO Round 5 Funding Status
  - a. As of today, ECSO has \$2,243,000
    - i. Program management - \$85,000
    - ii. Engineering & RFP Support - \$40,000
    - iii. O&M Implementation Projects - \$2,118,000
  - b. ECSO will request funding for construction oversight ASAP for the Tucson contracts (Fencing, Roads, Veg/Debris)

**Status of TI M+R Contracts  
2012 Gap Plan**

As of 26 Mar 2013

Status of Round IV vs Gap Fillers & CTIMR

ECSO Round IV Extension	CBP Gap Filler Extension	CTIMR Extension	TI WG Suppt	ECSO Round V
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2013

As of: 10 Jan 13

Area 2 (YUM and TCA)	Rnd IV PoP	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Rnd V Awd	
(b) (5)																	
CTIMR (Awarded)																	Protest rec'd
Area 3 (EPT and BBT)	Rnd IV PoP	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Rnd V Awd	
El Paso Fence	8-Jan-13															Cancelled	Extended to 15 Aug for retrofit to gates
CTIMR (Awarded)																	NTP ~5 April

Notes:



From: (b) (6)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: RE: (b)(7)(E)- The Way Forward (UNCLASSIFIED)  
Date: Tuesday, October 15, 2013 9:06:36 AM

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Classification: UNCLASSIFIED  
Caveats: NONE

Between 12 and 2 (eastern) or after FITT call on Wednesday could work for me

(b) (6)  
TI Branch Chief  
USACE - ECSO  
(b) (6)  
BB: (b) (6)

-----Original Message-----

From: (b) (6), (b) (7)(C)  
Sent: Tuesday, October 15, 2013 8:01 AM  
To: (b) (6), (b) (7)(C)  
(b) (6)  
Cc: (b) (6), (b) (7)(C)  
Subject: [EXTERNAL] FW: (b)(7)(E)- The Way Forward  
(b) (6), (b) (7)(C) :

I would like to set up a meeting this week to discuss the last bold bullet below.

**(b) (5), (b) (7)(E)**

(b) (6), (b) (7) I believe we discussed this before, yet would like to get us all on the same page again related to O&M funds and (b)(7)(E)

Let me know what's your availability is this week.

Thank you.

(b) (6), (b) (7)(C), CBM, PMP

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Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)

Sent: Tuesday, October 15, 2013 8:32 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: (b)(7)(E)- The Way Forward

(b) (6), (b) (7)(C)

As requested, below is the proposed way forward for (b)(7)(E)M&R. Please let me know if I need to make any adjustments or if you have any questions. Thanks.

(b) (6), (b) (7)(C)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

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Classification: UNCLASSIFIED

Caveats: NONE

**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: CIR Documents (UNCLASSIFIED)  
**Date:** Friday, June 21, 2013 10:41:17 AM  
**Attachments:** [CIR Replacement Fence.msg](#)

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Classification: UNCLASSIFIED  
Caveats: NONE

Do we want to send these documents along with the preliminary requirements list that (b) (6), (b) (7)(C) prepared (attached-- best viewed as HTML) out as read aheads for today's discussion?

(b) (6)  
TI Branch Chief  
USACE - ECSO  
(b) (6)  
BB: (b) (6)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, June 21, 2013 8:48 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** CIR Documents

(b) (6), (b) (7)(C):

Attached are 3 documents: the first is a draft process flow for the PRD amendments. The open discussion amongst the three of us is timing to complete. All 3 of us agree that the faster the required time to complete, the larger the ROM is going to be.

The other two documents are DRAFT versions of the amendment and risk matrix using (b)(7)(E) replacement fence as the location.

(b) (6), (b) (7)(C), PMP

PM, TI

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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Classification: UNCLASSIFIED

Caveats: NONE

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** CIR Replacement Fence  
**Date:** Friday, June 14, 2013 1:47:17 PM  
**Attachments:** [MR 295.1.pdf](#)

(b) (6), (b) (7)(C)

Based on the below email from OBP we are going to pre-plan CIR for Fence Replacement in SDC, TCA, and EPT. I attached the previous replacement map and would like to use this as the basis per OBP direction. (b) (6), and I put our heads together and were able to label a few of the areas based on the location and miles, (b) (5)

Can you assist on the location of the landing mat based on the attached map?

I will be on travel next week with limited time and connectivity, so please ensure (b) (6), gets this information since he will be picking up this action.

Project Name	Type of Category	Sector	Miles	Count
<b>SDC Legacy Fence Landing Mat Replacement</b>	<b>Replacement Fence</b>	<b>San Diego</b>	(b) (7)(E)	
(b) (7)(E)	Replacement Fence	San Diego		
	Replacement Fence	San Diego		
	Replacement Fence	San Diego		
	Replacement Fence	San Diego		
	Replacement Fence	San Diego		
	Replacement Fence	San Diego		
<b>TCA Legacy Fence Landing Mat Replacement</b>	Replacement Fence			
(b) (7)(E)	Replacement Fence	Tucson		
	Replacement Fence	Tucson		
	Replacement Fence	Tucson		
<b>EPT Legacy Fence Landing Mat Replacement</b>	Replacement Fence	<b>El Paso</b>		
(b) (7)(E)	Replacement Fence	El Paso		
	Replacement Fence	El Paso		

---

Thanks,

(b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**, PMP  
Program Manager Lead for Projects and Milcon  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

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-----Original Message-----

From: (b) (6)

Sent: Thursday, June 13, 2013 2:55 PM

To: (b) (6), (b) (7)(C); (b) (6)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Requirements... (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

That's something the team can definitely get their teeth into.

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Thursday, June 13, 2013 2:50 PM

To: (b) (6)

Cc: (b) (6), (b) (7)(C)

Subject: FW: Requirements...

(b) (6) :

See below. (b) (5)

**(b) (6), (b) (7)(C)**, CBM, PMP

Division Director, TI Division

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Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)

Sent: Thursday, June 13, 2013 2:47 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Requirements...

(b) (6), (b) (7)(C)

The only requirements that have been discussed thus far are (b)(7)(E) and fence replacement. (b) (5) [approval required]  
by Chief (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, June 13, 2013 2:21 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: Requirements...

(b) (6), (b) (7)(C)

(b) (5), (b) (7)(E)



Just checking now that the debate is on for CIR.

(b) (5)

(b) (6), (b) (7)(C), CBM, PMP

Division Director, TI Division

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

1301 Constitution Ave. NW, Suite B-155

Washington, DC 20004

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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Classification: UNCLASSIFIED

Caveats: NONE

# Comprehensive Immigration Reform Potential Fencing Projects

Pre-Decisional

(b) (5), (b) (7)(E)

## LEGEND

### Potential Fencing Projects

-  New Construction
-  Vehicle Fence for Replacement
-  Pedestrian Fence for Replacement

#### PEDESTRIAN FENCE FOR REPLACEMENT

Sector/Station	Mileage
ELC	(b)(7)(E)
EPT	
LRT	
SDC	
TCA	
YUM	
<b>TOTAL</b>	(b)(7)(E)

#### NEW CONSTRUCTION

Fence Segment	Mileage
(b)(7)(E)	
<b>TOTAL</b>	(b)(7)(E)

#### VEHICLE FENCE FOR REPLACEMENT

Sector/Station	Mileage
BBT	(b)(7)(E)
ELC	
EPT	
SDC	
TCA	
YUM	
<b>TOTAL</b>	(b)(7)(E)

(b) (5), (b) (7)(E)

*\*If sheet measures less than 11x17" it is a reduced print.  
Reduce scale accordingly.*

1 in = 93.17 mi

1:5,903,355

(b)(7)(E)

April 29, 2013  
Michael Baker Jr., Inc.

**WARNING:** This document is **FOR OFFICIAL USE ONLY (FOUO)**. It contains information that may be exempt from public release under the Freedom of Information Act (5 U.S.C. 552). It is to be controlled, stored, handled, transmitted, distributed, and disposed of in accordance with DHS policy relating to FOUO information and is not to be released to the public or other personnel who do not have a valid "need-to-know" without prior approval of an authorized DHS official.

Data as of 04/19/2013

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** New mobile technology fencing criteria  
**Date:** Tuesday, November 10, 2015 10:00:39 AM

---

(b) (6), (b) (7)(C)

We have a new fencing requirement that we need your help with and would appreciate your thoughts. (b) (5), (b) (7)(E)

The initial requirements are as follows:

(b) (5), (b) (7)(E)

(b) (5)

If you have any questions about this new requirement please let me know.

Thank you,

(b) (6), (b) (7)(C), **PE, PMP**  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection  
Blackberry: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Weekly Report - 10 Jul (b) (6), (b) (7)(C)  
Date: Thursday, July 11, 2013 8:59:53 AM

(b) (6), (b) (7)

Changes from the last update are in red.

Hot Issues

- RGV Gates
  - Work is progressing from (b)(7)(E) All gate foundation/slab work complete in Cameron County (b)(7)(E) Steel fabrication continues to delay progress for Weston.
  - Work is progressing on all Hidalgo County gates (b)(7)(E) except (b)(7)(E) (b)(7)(E) in Hidalgo County
  - Gate testing in (b)(7)(E) – Final inspection was held 26/27 Jun.
    - The C2E system has been inspected with vehicle radios and charged handheld radios and worked.
  - (b)(7)(E)
    - Follow on inspection held 9 Jul with conference call on 10 Jul. Station is OK with C2E performance, understanding we have 2 yr warranty to resolve any future issues that come up. Sector is coordinating final response with management.
  - (b)(7)(E)
  - Revised schedule input from Weston shows completion on 16 Sep vs. contract completion date of 21 June.
    - Extended hours for all gates was approved on 27 Jun.
    - New issue – electric for (b)(7)(E) gates requires AEP vault tops to be removed, (b) (5)
  - The only outstanding RE clearances are for utility access rights. (b) (5)
    - If utility access rights are not timely, we will need generator testing. Weston's estimated cost (b) (5)
    - If remobilization is required after completion of all other work, in order to connect to utility company meters, Weston's proposal is for \$ (b) (5) each.
    - RE is working initiative to allow utility company access thru ROE-C or OTS language for the (b)(7)(E) gates where utility access is still in question. OCC approved this approach, if properly coordinated with landowners if using the ROE-C.
      - (b)(7)(E) Road Gate – Order of possession was executed on 18 June, and USACE will have utility company proceed with work.
      - Two gates at (b)(7)(E) POE are now cleared for utilities as landowners were notified of our intent to use ROE-Cs.
      - Meeting with AEP held 2 Jul; (b)(7)(E) can obtain power from existing

- poles and require no easements.
- The final gate, (b)(7)(E) is held up due to a question of ownership that was raised by the landowner. He has his attorney checking to be sure.
- Landowner training
  - Sector has accepted final training documents; CD sent to Sector 25 March.
  - Sector advised that IPT that training at (b)(7)(E) Station for BP agents is ongoing. (b)(7)(E) have been notified to begin training. (b)(7)(E) will wait until its gates are nearer completion.
  - OCC provided guidance from AUSAs on (b) (5), (b)(6); (b)(7)(C); (b)(7)(E)

- Warranty management
  - (b) (6), (b) (7) has (b) (6), (b) (7) tracking vandalism repairs/replacements done by Primus and impact on warranty, as well as tracking warranty calls.
- RGV Gates Dashboard
  - Provided to (b) (6), (b) (7) for briefing with (b) (6), (b) (7) & (b) (6), (b) (7)(C)
  - Updated 11 June

**Major Efforts**

- ECSO Round IV Contracts
  - Twelve contracts awarded. Only one contract is still in place
    - (b)(7)(E) Lighting – last option expires 31 May. ECSO working on a 6 month extension using funds currently available on the contract. Extension issued for 6 months to 30 November 2013.
- ECSO Round V Contracts
  - \$(b) (5) transferred to ECSO 29 Nov to cover PM to get contracts awarded.
  - TCA Fence
    - CN approved 29 May
    - (b) (5) working for expedited approval.
    - Awarded 13 June; will be a gap until NTP and contractor starts work.
  - TCA Roads – (b) (5)
  - TCA Veg/Debris
    - ECSO advised that POCA can't be used (construction only, not service).
    - Will go sole source.
- CBP Gap Filler Contract – to fill gaps between Round IV and V and between Round IV/V and CTIMR. This is now limited to WA#2, TCA and YUM
  - TCA
    - Gate Opening Contract – new contract awarded 31 May to Pima Paving, Inc, for \$16,550. Remaining funds from \$95K PR are obligated and available for contingency use under the contract.
    - Lighting – Mod issued to extend PoP from 30 June to 30 Sep 2013, adding \$35K, making total contract \$68K.
    - TCA Fencing PO issued to Capers in the amount of \$82,243.36 on 3 Jan 2013.
      - Mod issued 13 Mar extending contract to 12 May 2013, and adding \$89.8K.
      - Extension issued to 15 Jun by (b) (6), (b) (7)(C) thru 15 June, waiting for CN to allow award of ECSO contract

- Contract work is complete, within available funds.
- Request for equitable adjustment is still to be resolved. My evaluation/recommendations sent to (b) (6), (b) (7) 18 Jun.
- YUM
  - Fence/roads will be done in-house until CTIMR and/or new CBP gap filler contract
  - Roads, Fence, Vegetation Control
    - Awarded 21 Jun 2013
    - Pre con held 9 Jul 2013
- EPT
  - EPT Fence Gap Filler - mod issued for \$147.7K for addn'l 2 weeks & for (b) (7) gate retrofits; extended thru 15 August to cover repairs to (b) (7) gates.
    - Breach repairs were transitioned 18 April to DJI.
    - Contractor expects to start repairs to 3 gates o/a 8 July.
    - Rec'd engineered shop drawings for review 28 May
      - Shop drawings approved 7 Jun.
      - Mobilized at (b) (7) (E) Gate 8 Jul
      - Work scheduled to be completed by 5 Aug
- Tactical Infrastructure Condition Index Working Group
  - Meeting held 8 April
  - Minutes/agenda sent 8 April for next meeting.
  - Milestones sent to BOD for SMR meeting 16 Jun

### Good News

### Concerns

- EPT IAA for Vega Mowing
  - Proposing using BPFTI BPA rather than IBWC.
  - (b) (6), (b) (7) coordinated with IBWC to confirm their concurrence.
  - Package revised to reflect above approach and provided to (b) (6), (b) (7) (C) in Contracting on 9 April.
  - DAC approval received 3 Jun.
  - (b) (6), (b) (7) (C) is waiting for IBWC coordination.
  - (b) (6), (b) (7) (C) advised that there may be some more comments from IBWC coming.
    - Conference call scheduled for 17 Jul
- EPT MOA for Levee Road Maintenance
  - (b) (6), (b) (7) (C) set up a call for Thursday with IBWC to discuss their Budget concerns.

(b) (5), (b) (6); (b) (7) (C)

- (b) (7) (C)
  - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.

- Status as of 10 Jul 2013 (from CC construction manager)
  - CC contractor is laying track.
  - Revised schedule shows 25 Nov 2013 completion
  - Mexico is reported to estimate a late October 2013 completion
  - CC is still reportedly looking for funding for CBP requirements
- RGV (b)(7)(E) – Fence Relocation
  - Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
  - Coordination w/IBWC will start once TxDOT approves draft EA
  - CC engineer sent latest schedule & draft EA 8 Mar
  - Forwarded EA to (b)(6), (b)(7)(C) 2 Apr.
  - Received maps from CC engineer 25 Jun.
  - Latest schedule received from TXDOT 28 Jan 2013. No change in contract letting date of Dec 2013. CCRMA is still working EA & BA.
  - Design has started.
  - Meeting held with CBP parties to discuss the way forward on 7 May.
  - Called TXDOT POC; design has not started as IBWC had stated. Will monitor until design starts and then engage.
  - Sent draft PRD to ECSO and requested ROM & notional schedule – 18 Jun.
    - ECSO estimates 1 Aug for delivery
- IBWC (b)(7)(E) MOA & design

(b) (5)

- CTIMR Support – Area 3
  - Reviewed CWP#1 and sent additional work from initial site visit for consideration.
  - Reviewed CWP#1 additional work elements on 1 Jul and sent 14 review comments/questions.
    - Due to time constraints with issuing CWP, comments will be discussed at a later time. Comment resolution needed on:
      - F&G 1049 – Retaining wall
      - R&B 1055 – (b)(7)(E) POE
      - L&E 1063 – Lighting inspection
      - V&D 1068, 1069, 1073, 1266-1269 – Veg loading/hauling/disposal
      - R&B 1258 – LWC repair
      - R&B 1260 – (b)(7)(E) road
    - Deferred items w/comments, or needing engrg support
      - R&B 1270 – (b)(7)(E) of BSI 309
      - V&D 1272 – Retention pond
      - R&B 1273 – BSI 226 proposed repairs
      - R&B 1274 – E. of BSI 214, articulated mat at LWC
- CTIMR Support – Area 4
  - DRT.
    - Provided initial review and comments on proposed interim storm damage repairs to M-2C area on 10 Jul.
      - Working with (b)(6), (b)(7)(C) on final repair approach.
    - Requested review of the following work elements for CWP #5 on 13 Jun, once info is available:
      - (b)(7)(E) Gate
      - (b)(7)(E) Road Surface Repair
      - Install (b)(7)(E) Gate Openers

- (b)(7)(E) Erosion Repair.
- LRT
  - Nothing pending
- RGV
  - Maintenance Roads adjacent to fencing in Cameron County
    - Working with (b)(6), (b)(7) /Sector on requirements for CWP #5
  - MOA for Levee Road Maintenance – Held discussion with (b)(6), (b)(7) & Sector on proposed (b)(5) Will wait for EPT final MOA and use it as a template.
  - Reviewing boat ramp M&R plans

**Deliverables**

- RGV Gates IPT minutes & agenda

(b)(6), (b)(7)

(b)(6), (b)(7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b)(6), (b)(7)(C)

Mobile: (b)(6), (b)(7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Funds Request, EPT Fencing Extension  
**Date:** Tuesday, March 19, 2013 10:23:00 AM  
**Attachments:** [PR for extension 3-13-2013.doc](#)

---

(b) (6), (b) (7)

(b) (5)

(b) (6), (b) (7)

(b) (6), (b) (7)(C), PE, PMP  
Program Manager  
LMI  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
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**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, March 15, 2013 10:50 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: Funds Request, EPT Fencing Extension

(b) (6), (b) (7)

(b) (5), (b)(6); (b)(7)(C)

(b) (6), (b) (7)

(b) (6), (b) (7)(C), PE, PMP  
Program Manager  
LMI  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
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**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, March 15, 2013 10:32 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Funds Request, EPT Fencing Extension

(b) (6), (b) (7)

This will have to go through the same drill of getting approval through (b) (6), (b) (7)(C) or equivalent. (b) (5)

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Contracting Officer*

*US Customs and Border Protection/DHS*

*Facilities, Financial & Acquisition & Procurement Contracting Branch*

*Phone:* (b) (6), (b) (7)(C)

*Fax:* (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, March 15, 2013 10:19 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Funds Request, EPT Fencing Extension

(b) (6), (b) (7)(C)

Attached is a spreadsheet of changed quantities/costs for the extension from 1 April thru 31 May, amounting to (b) (5). Please let me know if you need anything additional to support this action. Thanks for the help!

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP  
Program Manager  
LMI  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, March 14, 2013 8:53 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: Funds Request, EPT Fencing Extension

Approved. Thank you...

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, March 14, 2013 08:30 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Funds Request, EPT Fencing Extension

Hello (b) (6), (b) (7)(C)

The attached funds request is ready for your review and approval.

☺

Thank you!

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, March 14, 2013 1:00 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Funds Request, EPT Fencing Extension

(b) (6), (b) (7)(C)

Please process the attached funds request. It needs to go to (b) (6), (b) (7)(C) Thanks!

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP  
Program Manager  
LMI  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
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## Tactical Infrastructure Procurement Request

Date: 3/13/2013

Completed by Division Staff / Project Management	
Complete and submit the Procurement Request (PR) form to the Financial Officer for review, revision, and/or approval. Please include the Statement of Work (SOW) and/or Statement of Objectives (SOO) and Independent Government Cost Estimate (IGCE).	
Subject Matter:	<b><i>EPT Fence Gap Filler Extension</i></b>
Originator Information:	Name: (b)(6); (b)(7)(C) PM / COR III
PR Amount:	\$ (b) (5)
Contract Type:	8A
Contract Action:	P-Req to Procurement
Summary: This PR is to support the existing Fence Maintenance Contract (HSBP1013P00074). This contracts Period of Performance was extended from 2/23/13 to 3/31/13, and needs to extended again to 5/31/13. This PR is to support continued Fence Maintenance during this extended period.	
Completed by Financial Officer	
Funds Availability	(b) (5)
Fund:	
Fund Center:	
Functional Area:	
Object Class Distribution:	
PR#	
Date Entered into SAP	
Required Approvals	
TI Division Director: Abel Anderson	Name                      Date
Financial Officer: Mandy Einhorn	Name                      Date

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: TI Inventory  
**Date:** Wednesday, May 29, 2013 8:18:22 AM  
**Attachments:** [TI Inventory & Backlog 5232013V2.xlsx](#)

---

(b) (6), (b) (7)(C)

Can you please print this in color. Each tab so I can read it.

Thank you..

**(b) (6), (b) (7)(C)**, CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
**(b) (6), (b) (7)(C)**

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, May 28, 2013 3:06 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** FW: TI Inventory

Sir,

Attached are the most current inventory files for all Sectors. Presently at (b) (5) (requires confirmation with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) on some numbers).

(b) (6), (b) (7)(C) is still working EPT updates with (b) (6), (b) (7)(C) for us and I expect them late this week.

(b) (6), (b) (7)(C) will provide his updates for YUM and ELC this week as well – I've instructed him to cc you on these updates.

(b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**  
*Branch Chief - TI Division Projects, Maintenance and Repair  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
**(b) (6), (b) (7)(C)***

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, May 23, 2013 3:11 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** TI Inventory

(b) (6), (b) (7)(C)

See attached for the updates. The only sector missing, for the PMs that are here, is El Paso.

Regards,

(b) (6), (b) (7)(C)  
Program Analyst, Business Operations  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management & Engineering  
Phone: (b) (6), (b) (7)(C)  
Email: (b) (6), (b) (7)(C)

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Sector	Total \$ Requirement	PM Confidence Level	Last Update
SDC		(b) (5)	23-May-13
ELC			30-Apr-13
YUM			30-Apr-13
TCA			23-May-13
EPT			30-Apr-13
BBT			23-May-13
DRT			23-May-13
LRT			23-May-13
RGV			23-May-13

\$ (b) (5)









[Redacted]  
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 [Redacted]

[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]
[Redacted]	(b)(7)(E)	[Redacted]	(b)(5)	[Redacted]	(b)(5), (b)(7)(E)	[Redacted]
[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]
[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]
[Redacted]	(b)(7)(E)	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]
[Redacted]	(b)(7)(E)	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]
[Redacted]	(b)(7)(E)	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]
[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]
[Redacted]	(b)(7)(E)	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]
[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]
[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]
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Date: [redacted]  
Page: [redacted]

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	[redacted]	[redacted]	[redacted]	[redacted]

(b) (7)(E) (b) (5), (b) (7)(E)

Category	Item 1	Item 2	Item 3	Item 4
(b) (7)(E)				
(b) (7)(E)				
(b) (7)(E)				
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Document ID: [redacted]  
Date: [redacted]  
Page: [redacted]

Category	Item	Value	Unit	Notes
[redacted]	(b)(7)(E)	[redacted]	[redacted]	[redacted]
	(b)(7)(E)	[redacted]	[redacted]	[redacted]
	(b)(7)(E)	[redacted]	[redacted]	[redacted]
	(b)(7)(E)	[redacted]	[redacted]	[redacted]
	(b)(7)(E)	[redacted]	[redacted]	[redacted]
	(b)(7)(E)	[redacted]	[redacted]	[redacted]
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	(b)(7)(E)	[redacted]	[redacted]	[redacted]



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: TI Inventory Review ("Black Hat" prior to Division PMR with (b) (6), (b) (7)(C))  
**Date:** Thursday, June 06, 2013 12:35:35 PM  
**Attachments:** [TI Inventory & Backlog 5242013wSum.xlsx](#)

---

See attached for today's meeting

(b) (6), (b) (7)(C)

Program Analyst, Business Operations

Border Patrol Facilities & Tactical Infrastructure

Program Management Office

Facilities Management & Engineering

Phone: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

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-----Original Appointment-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, June 05, 2013 6:00 PM  
**To:** (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
**Subject:** TI Inventory Review ("Black Hat" prior to Division PMR with (b) (6), (b) (7)(C))  
**When:** Thursday, June 06, 2013 1:00 PM-2:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** (b) (7)(E)  
**Importance:** High

PMs,

(b) (6), (b) (7)(C) has limited time available tomorrow on his schedule and I wanted to make sure we get the TI Inventory updates in front of him for the Black Hat review I described yesterday during our branch staff mtg.

Review/refresh on the Q&A and comments from (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) below. Provide (b) (6), (b) (7)(C) your most up-to-date version of the TI Inventory for your sector(s) Thursday morning for our 1-hour review with (b) (6), (b) (7)(C) in the afternoon.

(b) (5)

(b) (5) The Q&A and comments pasted below will provide you a good guide to the focus areas for your efforts, and this will be our focus on the review.

Thanks,

(b) (6), (b) (7)

**From:** (b) (6)  
**Sent:** Thursday, May 30, 2013 10:39 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: TI Inventory

(b) (6), (b) (7)(C) and I met this morning to look at the latest report of TI Inventory from (b) (6), (b) (7)(C). We have the following comments from our review. Responses to (b) (6), (b) (7)(C) questions are embedded into his questions below.

(b) (5), (b) (6); (b) (7)(C); (b) (7)(E)

(b) (6), (b) (7)(C) and I hope this information helps and we stand ready to provide additional information or reviews as required. We also think that the spreadsheet should be modified slightly. I met with (b) (6), (b) (7)(C) and he needs some guidance from (b) (6), (b) (7)(C) before he will make

any major changes to the spreadsheet. (b) (6), (b) (7)(C). and I need to meet and compare our thoughts on how the spreadsheet should be "tweaked".

(b) (6) PE, CCE, PMP

2000 Corporate Ridge  
McLean, VA 22102-7805  
(b) (6), (b) (7)(C) P

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[www.lmi.org](http://www.lmi.org)

From: (b) (6), (b) (7)(C)  
Sent: Wednesday, May 29, 2013 8:35 AM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: RE: TI Inventory

(b) (6), (b) (7)(C)

I am trying to establish some correlations within the back log estimate.

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

Thanks.

(b) (6), (b) (7)(C), CBM, PMP

Division Director, TI Division

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

1301 Constitution Ave. NW, Suite B-155

Washington, DC 20004

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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Sector	Total \$ Requirement	PM Confidence Level	Last Update
SDC	(b) (5), (b) (7)(E)		23-May-13
ELC			30-Apr-13
YUM			30-Apr-13
TCA			23-May-13
EPT			31-May-13
BBT			23-May-13
DRT			23-May-13
LRT			23-May-13
RGV			23-May-13

\$ (b) (5)



Typed in, but under a yellow/red highlight.  
Name: [redacted]  
Date: [redacted]  
[redacted]

	12-15-2023	12-16-2023	12-17-2023	12-18-2023	12-19-2023	12-20-2023	12-21-2023
1	(b)(7)(E)	(b)(5)					
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3							
4							
5							
6	(b)(7)(E)						
7	(b)(7)(E)						
8	(b)(7)(E)						
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12	(b)(7)(E)						
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Section	Line Item	Account Name	Amount	Category	Description
1	1.000000	(b)(7)(E)	...		...
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	1.000000	(b)(7)(E)	...		...
	1.000000	(b)(7)(E)	...		...
	1.000000	(b)(7)(E)	...		...
	1.000000	(b)(7)(E)	...		...
	1.000000	(b)(7)(E)	...		...
	1.000000	(b)(7)(E)	...		...
	1.000000	(b)(7)(E)	...		...
	1.000000	(b)(7)(E)	...		...
2	2.000000	(b)(7)(E)	...		...
	2.000000	(b)(7)(E)	...		...
	2.000000	(b)(7)(E)	...		...
	2.000000	(b)(7)(E)	...		...
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	2.000000	(b)(7)(E)	...		...
3	3.000000	(b)(7)(E)	...		...
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	3.000000	(b)(7)(E)	...		...
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	3.000000	(b)(7)(E)	...		...





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Date: 03/03/2023  
Page: 13 of 13

Section	Item	Value	Unit	Quantity	Price	Total
Part 1	(b)(7)(E)	(b)(5)				
	(b)(7)(E)					
	(b)(7)(E)					
	(b)(7)(E)					
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Part 2	(b)(7)(E)					
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Part 3	(b)(7)(E)					
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Document ID: [redacted]  
Date: [redacted]  
Page: [redacted]

Category	Item	Value	Unit	Notes
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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: Security Fence Follow up meeting (3:00 PM EST)  
**Date:** Thursday, December 03, 2015 6:59:31 PM

---

(b) (6), (b) (7)(C)

Sorry for missing this afternoon's call. I am currently without a functioning blackberry and I didn't get the meeting invite on my LMI calendar.

I pinged the fence manufacturer assisting us with the concept design development and was advised that (b) (5)

Hopefully very soon but I'll confirm tomorrow.

I understand there was also a question regarding the status of the Mexican power line that is in proximity to the (b)(7)(E) fencing being replaced. First, all of the technical SMEs agree the (b)(7)(E) distance that will exist between the top of the new fence and the power line (b)(7)(E). Second, yesterday the power line was de-energized by the Mexican power company and fence replacement construction activities resumed. At this point there are no known issues impacting the construction activities/progress.

Sorry again about today's meeting. I'm told there may be a functional bb ready for me tomorrow.

Best,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, December 03, 2015 3:20 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: Security Fence Follow up meeting (3:00 PM EST)

Gents:

I would like this addressed. We left it that you all would get back to USBP on the requirement and possibilities...

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, December 03, 2015 3:07 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Security Fence Follow up meeting (3:00 PM EST)

Good Afternoon  
Are you planning to call in to this meeting?  
Thanks

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Weekly Report - 10 Oct (b) (6), (b) (7)(C)  
Date: Wednesday, October 09, 2013 4:10:44 PM

---

(b) (6), (b) (7)

Changes from the last update are in red.

## Hot Issues

- RGV Gates
  - Work is progressing from (b)(7)(E) All gate foundation/slab work is complete, and steel fabrication/installation is nearly complete.
  - (b)(7)(E) gates (test gates) were accepted on 14 Nov 2012.
  - (b)(7)(E) gates were accepted on 15 July 2013
  - (b)(7)(E) gates (b)(7)(E) were accepted on 16 Aug 2013
  - Weston requested the last (b)(7)(E) Stations' gates have final inspection acceptance together. USACE, FM&E and BP Sector all agreed.
    - Inspection held 30 Sep 2013; punch list was created.
    - Follow up inspection of punch list items is scheduled for 11 Oct
    - If all punch list is completed, acceptance of final (b)(7)(E) gates will be early next week.
  - Deleted (b) (6) Gap closure from contract due to (b) (6) concern with (b)(7)(E) Ramp
    - Will widen (b)(7)(E) Ramp, improve access road, and install culvert at TXDOT swale. If (b) (6) is OK, will then close his gap.
    - Design will be done by USACE; work will be done thru CTIMR.
    - Requested RE status for (b)(7)(E) area 18 Sep to be sure work is cleared
      - Status received; USACE will stake limits during design.
    - Survey completed and data forwarded to Baker for design; initial design submittal expected in early November.
  - Received letter from Weston 4 Sep asserting delays caused by lack of RE rights for provision of commercial power. It requests release of \$(b) (5) in retainage and unspecified delay costs.
    - USACE is issued a letter on 13 Sep removing contract limitations to completion of gates with generator testing. Also, no further retainage will be held for LD's. Weston has also advised that they will not need GFE generators, but will provide their own and backcharge later.
    - All RE rights are in hand. Weston was advised on 10 Sep that we have all rights for (b) (7)(E)
    - Of (b)(7)(E) gates without commercial power, Weston is fully responsible for (b)(7)(E) and USACE has issued purchase orders for primary (b)(7)(E) to AEP.
      - Work is ongoing at (b)(7)(E) locations and the other (b)(7)(E) are scheduled to start on 14 Oct.
      - Gates under Weston responsibility will be complete by 22 Oct per AEP.
  - Landowner training
    - Sector will prepare a weekly training report that will help to bring focus on this issue. A report was provided both last week and this week, and forwarded to the IPT team.
  - Warranty management
    - (b) (6), (b) (7) has (b) (6), (b) (7) tracking vandalism repairs/replacements done by Primus and impact on warranty, as well as tracking warranty calls.



- Held a warranty management meeting for Monday, 9 Sep, to review processes with (b) (6), (b) (7) (b) (6), (b) (7)(C) USACE & Sector. Notes provided to all after the meeting.
  - RGV Gates Dashboard
    - Provided to (b) (6), (b) (7) for briefing with (b) (6), (b) (7) & (b) (6), (b) (7)(C)
    - Updated 6 August
  - TECO'd (b) (7)(E) gates 23 Aug in TRIRIGA
    - Three DD Fm 1354 documents (Transfer of Real Property) were signed and forwarded to USACE for the (b) (7)(E) test gates, (b) (7)(E) gates and (b) (7)(E) gates.

## Major Efforts

- ECSCO Round IV Contracts
  - Twelve contracts awarded. Only one contract is still in place
    - Yuma Lighting – Extension issued for 6 months to 30 November 2013. No further extensions allowed, so new contract being addressed under Round V.
- ECSCO Round V Contracts
  - \$120K transferred to ECSCO 29 Nov to cover PM to get contracts awarded.
  - TCA Fence
    - CN approved 29 May
    - Awarded 13 June.
    - Requested Option #1 be exercised when base period expires 24 Sep. ECSCO is working it.
  - TCA Roads – Awarded 21 Aug. Bonds received 25 Sep. NTP issued same day.
  - TCA Veg/Debris
    - Going sole source to previous contractor. Proposal rec'd 4 Sep. Contract awarded 30 Sep 2013.
  - YUM Lighting – ECSCO developing cost estimate and 8a strategy for follow on contract. Need date is 1 Dec 2013. Requested update 18 Sep
- CBP Gap Filler Contract – to fill gaps between Round IV and V and between Round IV/V and CTIMR. This is now limited to WA#2, TCA and YUM
  - TCA
    - Gate Opening Contract – new contract awarded 31 May to Pima Paving, Inc, for \$16,550. Remaining funds from \$95K PR are obligated and available for contingency use under the contract.
    - Lighting
      - Mod issued to extend PoP from 30 June to 30 Sep 2013, adding \$35K, making total contract \$68K.
      - New extension issued for \$33K which runs from 1 Oct to 31 Dec 2013.
    - TCA Fencing PO issued to Capers in the amount of \$82,243.36 on 3 Jan 2013.
      - Mod issued 13 Mar extending contract to 12 May 2013, and adding \$89.8K.
      - Extension issued to 15 Jun by (b) (6), (b) (7)(C) thru 15 June, waiting for CN to allow award of ECSCO contract
      - Contract work is complete, within available funds.
      - Request for equitable adjustment is still to be resolved. My evaluation/recommendations sent to (b) (6), (b) (7) 18 Jun.
        - REA funding of \$42,600 approved by DAC; Mod issued and invoice being processed.
- YUM
  - Roads, Fence, Vegetation Control
    - Awarded 21 Jun 2013
    - Pre con held 9 Jul 2013
    - \$1M is funded was obligated on 24 Sep 2013, extending the contract to 31

Mar 2014.

- Tactical Infrastructure Condition Index Working Group
  - Meeting held 8 April
  - Minutes/agenda sent 8 April for next meeting.
  - Milestones sent to BOD for SMR meeting 16 Jun

### Good News

- (b)(7)(E) Bridge, EPT – New permanent fencing under bridge was inspected and accepted on 30 Aug 2013 by (b)(6), (b)(7)(C) and Sector.

### Concerns

- (b)(7)(E) Fence Closure Project
  - Visited (b)(7)(E) area 27 Aug, where IBWC terminated their contract before closing the (b)(7)(E) fence line.
  - HCID#1, IBWC, Sector and BPFTI were present.
  - Developed scope for project for possible CIR funding.
  - Will prepare PRD.
- EPT IAA for Vega Mowing
  - Latest discussion with IBWC on 17 Jul resulted in IBWC willingness to allow CTIMR to perform vegetation control in the vega.
  - (b)(6), (b)(7)(C) agrees to proceed with use of CTIMR under an MOA in lieu of an IAA.
  - We are collecting info requested by IBWC and will re-engage to confirm whether they'll agree to the MOA approach.
  - Meeting held 22 Aug to review status of our action items; meeting with IBWC held 5 Sep.
  - Agreement to proceed with MOA; currently developing draft. Draft MOA completed and forwarded for CBP review on 24 Sep. Comments due by 4 Oct.
  - Meeting to discuss comments is scheduled for 10 Oct but will likely need to be moved due to the Shutdown.
- EPT MOA for Levee Road Maintenance
  - (b)(6), (b)(7)(C) set up a call for Thursday with IBWC to discuss their Budget concerns.

(b) (5), (b)(6);(b)(7)(C)

- (b)(7)(E) Bridge – Security Requirements
  - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
  - Status as of 10 Jul 2013 (from CC construction manager)
    - CC contractor is laying track.
    - Revised schedule shows 25 Nov 2013 completion
    - Mexico is reported to estimate a late October 2013 completion

- CC is still reportedly looking for funding for CBP requirements
  - Provided input for briefing for Reps. Carter and Vela on 13 Aug and information for “get backs” that resulted from the meeting.
  - Schedule received from CC 29 Aug; contractor is not on schedule.
- RGV (b)(7)(E) Highway – Fence Relocation
  - Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
  - Coordination w/IBWC will start once TxDOT approves draft EA
  - CC engineer sent latest schedule & draft EA 8 Mar
  - Forwarded EA to (b)(6), (b)(7)(C) 2 Apr.
  - Received maps from CC engineer 25 Jun.
  - Latest schedule received from TXDOT 28 Jan 2013. No change in contract letting date of Dec 2013. CCRMA is still working EA & BA.
  - Design has started.
  - Meeting held with CBP parties to discuss the way forward on 7 May.
  - Called TXDOT POC; design has not started as IBWC had stated. Will monitor until design starts and then engage.
    - TXDOT POC advised on 1 Oct that environmental negotiations with FWS is delaying overall schedule.
  - Sent draft PRD to ECSO and requested ROM & notional schedule – 18 Jun.
    - ECSO estimates 1 Aug for delivery
    - Provided HDR (b)(6), (b)(7)(C) with PRD & status update on 6 Aug.
    - Held discussion with (b)(6), (b)(7)(C) 4 Sep to review scope and reconfirm need for cost/schedule input.
- IBWC (b)(7)(E) MOA & design
  - IBWC advised on 28 Feb that project does not have funding and will be shelved until funding is available. Guard rail and security grating should be considered for continued action.
- CTIMR Support – Area 3
  - Reviewed CWP#1 and sent additional work from initial site visit for consideration.
  - Reviewed CWP#1 additional work elements on 1 Jul and sent 14 review comments/questions.
    - Due to time constraints with issuing CWP, comments will be discussed at a later time. Comment resolution needed on:
      - F&G 1049 – Retaining wall
      - R&B 1055 – (b)(7)(E) POE
      - L&E 1063 – Lighting inspection
      - V&D 1068, 1069, 1073, 1266-1269 – Veg loading/hauling/disposal
      - R&B 1258 – LWC repair
      - R&B 1260 – (b)(7)(E) road
    - Deferred items w/comments, or needing engrg support
      - R&B 1270 – (b)(7)(E)
      - V&D 1272 – Retention pond
      - R&B 1273 – (b)(7)(E) proposed repairs
      - R&B 1274 – (b)(7)(E) articulated mat at LWC
- CTIMR Support – Area 4
  - DRT.
    - (b)(7)(E) Water Works Low Gate - Provided review comments for Low Water Works Gates shop drawings in (b)(7)(E) area
      - Finalized engineering review and approved shop drawings 16 Sep
    - Install (b)(7)(E) Gate Operators, Ryan Street Gates

- Provided engineering review comments and approved shop drawings on 20 Sep
- Provided initial review and comments on proposed interim [REDACTED] (b) (5)
- Working with [REDACTED] (b) (6), (b) (7)(C) on final repair approach.
- Requested review of the following work elements for CWP #5 on 13 Jun, once info is available:
  - (b)(7)(E) Road Surface Repair.
- LRT
  - Nothing pending
- RGV
  - Boat Ramps (Top 3) – working with PM & [REDACTED] (b) (6), (b) (7)(C) on concept
    - Received depth info near each boat ramp 1 Oct
    - Waiting estimate from Primus on cofferdam cost
  - Maintenance Roads adjacent to fencing in Cameron County
    - Working with [REDACTED] (b) (6), (b) (7)(C) /Sector on requirements for CWP #5
    - Developing engineering design guidance for repairs to north roads
  - MOA for Levee Road Maintenance – Held discussion with [REDACTED] (b) (6), (b) (7)(C) & Sector on proposed new MOA on 12 Jun. Will wait for EPT final MOA and use it as a template.
  - Visited [REDACTED] (b) (7)(E) with [REDACTED] (b) (6), (b) (7)(C) Primus, [REDACTED] (b) (6), (b) (7)(C) 27 Aug.
    - [REDACTED] (b) (5)
    - [REDACTED]
  - Primus will begin maintenance on cable/winch/roller system.

**Deliverables**

- RGV Gates IPT minutes & agenda
- Updated RGV Gates Issue Paper
- Provided response to OCC on ETT/Sharyland intervention and impact to TI
- Completed engineering review of erosion repair proposal for EPT [REDACTED] (b) (7)(E) segment fencing

[REDACTED] (b) (6), (b) (7)(C)

[REDACTED] (b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: [REDACTED] (b) (6), (b) (7)(C)

Mobile: [REDACTED] (b) (6), (b) (7)(C)

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Border Patrol's proud legacy"*

From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Weekly Report - 3 Oct (b) (6), (b) (7)(C)  
Date: Wednesday, October 02, 2013 11:14:51 AM

---

(b) (6), (b) (7)

Changes from the last update are in red.

## Hot Issues

- RGV Gates
  - Work is progressing from (b)(7)(E) All gate foundation/slab work is complete, and steel fabrication/installation is nearly complete.
  - (b)(7)(E) gates (test gates) were accepted on 14 Nov 2012.
  - (b)(7)(E) gates were accepted on 15 July 2013
  - (b)(7)(E) gates (b)(7)(E) were accepted on 16 Aug 2013
  - Weston requested the last (b)(7)(E) Stations' gates have final inspection acceptance together. USACE, FM&E and BP Sector all agreed.
    - Inspection held 30 Sep 2013; punch list was created.
  - Revised schedule input from Weston shows completion on 21 Sep vs. contract completion date of 21 June.
  - Deleted (b) (6), (b) (7)(C) Gap closure from contract due to (b) (6), (b) (7)(C) concern with (b)(7)(E) Ramp
    - Will widen (b)(7)(E) Ramp, improve access road, and install culvert at TXDOT swale. If (b) (6), (b) (7)(C) is OK, will then close his gap.
    - Design will be done by USACE; work will be done thru CTIMR.
    - Requested RE status for DeLeon area 18 Sep to be sure work is cleared
      - Status received; USACE will stake limits during design.
  - Received letter from Weston 4 Sep asserting delays caused by lack of RE rights for provision of commercial power. It requests release of (b) (5) in retainage and unspecified delay costs.
    - USACE is issued a letter on 13 Sep removing contract limitations to completion of gates with generator testing. Also, no further retainage will be held for LD's. Weston has also advised that they will not need GFE generators, but will provide their own and backcharge later.
    - All RE rights are in hand. Weston was advised on 10 Sep that we have all rights for (b)(7)(E) the last two.
    - Of (b)(7)(E) gates without commercial power, Weston is fully responsible for (b)(7)(E) and USACE has issued purchase orders for the other (b)(7)(E) to AEP. Those purchase orders had a completion date of 30 Aug. I have requested USACE check if their CO can engage with AEP.
  - Landowner training
    - Sector will prepare a weekly training report that will help to bring focus on this issue. A report was provided both last week and this week, and forwarded to the IPT team.
  - Warranty management
    - (b) (6), (b) (7)(C) has (b) (6), (b) (7)(C) tracking vandalism repairs/replacements done by Primus and impact on warranty, as well as tracking warranty calls.
    - Held a warranty management meeting for Monday, 9 Sep, to review processes with (b) (6), (b) (7)(C) USACE & Sector. Notes provided to all after the meeting.
  - RGV Gates Dashboard

- Provided to (b) (6), (b) (7)(C) for briefing with (b) (6), (b) (7)(C)
- Updated 6 August
- TECO'd (b) (7)(E) BRV gates 23 Aug in TRIRIGA
  - Three DD Fm 1354 documents (Transfer of Real Property) were signed and forwarded to USACE for the (b) (7)(E) test gates (b) (7)(E) FTB gates and (b) (7)(E) BRV gates.

### Major Efforts

- ECISO Round IV Contracts
  - Twelve contracts awarded. Only one contract is still in place
    - Yuma Lighting – Extension issued for 6 months to 30 November 2013. No further extensions allowed, so new contract being addressed under Round V.
- ECISO Round V Contracts
  - \$120K transferred to ECISO 29 Nov to cover PM to get contracts awarded.
  - TCA Fence
    - CN approved 29 May
    - Awarded 13 June.
    - Requested Option #1 be exercised when base period expires 24 Sep. ECISO is working it.
  - TCA Roads – Awarded 21 Aug. **Bonds received 25 Sep. NTP issued same day.**
  - TCA Veg/Debris
    - Going sole source to previous contractor. Proposal rec'd 4 Sep. **Contract awarded 30 Sep 2013.**
  - YUM Lighting – ECISO developing cost estimate and 8a strategy for follow on contract. Need date is 1 Dec 2013. Requested update 18 Sep
- CBP Gap Filler Contract – to fill gaps between Round IV and V and between Round IV/V and CTIMR. This is now limited to WA#2, TCA and YUM
  - TCA
    - Gate Opening Contract – new contract awarded 31 May to Pima Paving, Inc, for \$16,550. Remaining funds from \$95K PR are obligated and available for contingency use under the contract.
    - Lighting
      - Mod issued to extend PoP from 30 June to 30 Sep 2013, adding \$35K, making total contract \$68K.
      - New extension issued for \$33K which runs from 1 Oct to 31 Dec 2013.
    - TCA Fencing PO issued to Capers in the amount of \$82,243.36 on 3 Jan 2013.
      - Mod issued 13 Mar extending contract to 12 May 2013, and adding \$89.8K.
      - Extension issued to 15 Jun by (b) (6), (b) (7)(C) thru 15 June, waiting for CN to allow award of ECISO contract
      - Contract work is complete, within available funds.
      - Request for equitable adjustment is still to be resolved. My evaluation/recommendations sent to (b) (6), (b) (7)(C) 18 Jun.
        - **REA funding of \$42,600 approved by DAC; Mod issued and invoice being processed.**
  - YUM
    - Roads, Fence, Vegetation Control
      - Awarded 21 Jun 2013
      - Pre con held 9 Jul 2013
      - **\$1M is funded was obligated on 24 Sep 2013, extending the contract to 31 Mar 2014.**
- Tactical Infrastructure Condition Index Working Group
  - Meeting held 8 April

- Minutes/agenda sent 8 April for next meeting.
- o Milestones sent to BOD for SMR meeting 16 Jun

### Good News

- (b)(7)(E) Bridge, EPT – New permanent fencing under bridge was inspected and accepted on 30 Aug 2013 by (b)(6), (b)(7)(C) and Sector.

### Concerns

- (b)(7)(E) Fence Closure Project
  - Visited (b)(7)(E) area 27 Aug, where IBWC terminated their contract before closing the (b)(7)(E) fence line.
  - HCID#1, IBWC, Sector and BPFTI were present.
  - Developed scope for project for possible CIR funding.
  - Will prepare PRD.
- EPT IAA for Vega Mowing
  - o Latest discussion with IBWC on 17 Jul resulted in IBWC willingness to allow CTIMR to perform vegetation control in the vega.
  - o (b)(6), (b)(7)(C) agrees to proceed with use of CTIMR under an MOA in lieu of an IAA.
  - o We are collecting info requested by IBWC and will re-engage to confirm whether they'll agree to the MOA approach.
  - o Meeting held 22 Aug to review status of our action items; meeting with IBWC held 5 Sep.
  - o Agreement to proceed with MOA; currently developing draft. **Draft MOA completed and forwarded for CBP review on 24 Sep. Comments due by 4 Oct.**
- EPT MOA for Levee Road Maintenance
  - o (b)(6), (b)(7)(C) set up a call for Thursday with IBWC to discuss their Budget concerns.

(b) (5), (b)(6);(b)(7)(C)

- (b)(7)(E) Bridge – Security Requirements
  - o Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
  - o Status as of 10 Jul 2013 (from CC construction manager)
    - CC contractor is laying track.
    - Revised schedule shows 25 Nov 2013 completion
    - Mexico is reported to estimate a late October 2013 completion
    - CC is still reportedly looking for funding for CBP requirements
  - o Provided input for briefing for Reps. Carter and Vela on 13 Aug and information for “get backs” that resulted from the meeting.
  - o Schedule received from CC 29 Aug; contractor is not on schedule.
- RGV (b)(7)(E) Highway – Fence Relocation

- Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
- Coordination w/IBWC will start once TxDOT approves draft EA
- CC engineer sent latest schedule & draft EA 8 Mar
- Forwarded EA to (b) (6), (b) (7)(C) 2 Apr.
- Received maps from CC engineer 25 Jun.
- Latest schedule received from TXDOT 28 Jan 2013. No change in contract letting date of Dec 2013. CCRMA is still working EA & BA.
- Design has started.
- Meeting held with CBP parties to discuss the way forward on 7 May.
- Called TXDOT POC; design has not started as IBWC had stated. Will monitor until design starts and then engage.
  - TXDOT POC advised on 1 Oct that environmental negotiations with FWS is delaying overall schedule.
- Sent draft PRD to ECSO and requested ROM & notional schedule – 18 Jun.
  - ECSO estimates 1 Aug for delivery
  - Provided HDR ((b) (6), (b) (7)(C)) with PRD & status update on 6 Aug.
  - Held discussion with (b) (6), (b) (7) 4 Sep to review scope and reconfirm need for cost/schedule input.
- IBWC (b) (7)(E) MOA & design
  - IBWC advised on 28 Feb that project does not have funding and will be shelved until funding is available. Guard rail and security grating should be considered for continued action.
- CTIMR Support – Area 3
  - Reviewed CWP#1 and sent additional work from initial site visit for consideration.
  - Reviewed CWP#1 additional work elements on 1 Jul and sent 14 review comments/questions.
    - Due to time constraints with issuing CWP, comments will be discussed at a later time. Comment resolution needed on:
      - F&G 1049 – Retaining wall
      - R&B 1055 – (b) (7)(E) POE
      - L&E 1063 – Lighting inspection
      - V&D 1068, 1069, 1073, 1266-1269 – Veg loading/hauling/disposal
      - R&B 1258 – LWC repair
      - R&B 1260 – (b) (7)(E) road
    - Deferred items w/comments, or needing engrg support
      - R&B 1270 – (b) (7)(E)
      - V&D 1272 – Retention pond
      - R&B 1273 – (b) (7)(E) proposed repairs
      - R&B 1274 – (b) (7)(E) articulated mat at LWC
- CTIMR Support – Area 4
  - DRT.
    - (b) (7)(E) Water Works Low Gate - Provided review comments for Low Water Works Gates shop drawings in (b) (7)(E) area
      - Finalized engineering review and approved shop drawings 16 Sep
    - Install (b) (7)(E) Gate Operators, Ryan Street Gates
      - Provided engineering review comments and approved shop drawings on 20 Sep
    - Provided initial review and comments on proposed (b) (5)
      - Working with (b) (6), (b) (7)(C) on final repair approach.



Requested review of the following work elements for CWP #5 on 13 Jun, once info is available:

- (b)(7)(E) Road Surface Repair
- McKees Erosion Repair.
- LRT
  - Nothing pending
- RGV
  - Boat Ramps (Top 3) – working with PM & (b)(6), (b)(7)(C) on concept
    - Received depth info near each boat ramp 1 Oct
    - Waiting estimate from Primus on cofferdam cost
  - Maintenance Roads adjacent to fencing in Cameron County
    - Working with (b)(6), (b)(7)(C) /Sector on requirements for CWP #5
    - Developing engineering design guidance for repairs to north roads
  - MOA for Levee Road Maintenance – Held discussion with (b)(6), (b)(7)(C) & Sector on proposed new MOA on 12 Jun. Will wait for EPT final MOA and use it as a template.
  - Visited (b)(7)(E) with (b)(6), (b)(7)(C) Primus, (b)(6), (b)(7)(C) 27 Aug.
    - (b)(5)
    - Primus will begin maintenance on cable/winch/roller system.

### Deliverables

- RGV Gates IPT minutes & agenda

(b)(6), (b)(7)(C)

(b)(6), (b)(7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b)(6), (b)(7)(C)

Mobile: (b)(6), (b)(7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE (b)(7)(E)- The Way Forward  
**Date:** Tuesday, October 15, 2013 9:15:56 AM

---

Today and Tomorrow works best for me.. Wed after 1 Eastern

Respectfully,

(b) (6), (b) (7)(C)  
Program Manager / COR III  
Del Rio & Big Bend Sectors  
DHS/CBP  
FM&E BPFTI-Tactical Infrastructure  
Desk: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, October 15, 2013 8:01 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: (b)(7)(E)- The Way Forward

(b) (6), (b) (7)(C) :

I would like to set up a meeting this week to discuss the last bold bullet below.

**(b) (5), (b) (7)(E)**

(b) (6), (b) (7)(C) I believe we discussed this before, yet would like to get us all on the same page again related to O&M funds and (b)(7)(E)

Let me know what's your availability is this week.

Thank you.

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division

Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, October 15, 2013 8:32 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** (b)(7)(E)- The Way Forward

(b) (6), (b) (7)(C)

As requested, below is the proposed way forward for Anapra M&R. Please let me know if I need to make any adjustments or if you have any questions. Thanks.

(b) (6), (b) (7)(C)

(b) (5), (b) (7)(E)

(b) (6), (b) (7)(C), PE, PMP  
Program Manager  
LMI  
Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities  
Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy"

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Fence Presentation to OCC - Thursday  
**Date:** Tuesday, November 29, 2016 2:58:34 PM  
**Attachments:** [BPAM PMO Fence Presentation for OCC 12-1-16 DRAFT.ppt](#)  
**Importance:** High

---

Hi (b) (6), (b) (7)(C)

As I believe (b) (6), (b) (7)(C) informed you, I was invited to present to OCC on Thursday afternoon. I have given this presentation a number of times at OCC's request for their new attorneys and for new DOJ and USACE attorneys...albeit in a slightly different format. However, this time I will not just be presenting to new attorneys, I'll be speaking to most of their office here in DC.

As you'll see, I didn't invent new slides per se, I pulled from our new BPAM 101 brief which (b) (6), (b) (7)(C) provided, a couple slides from our recent C2 brief, and a few slides I prepared for recent PMRs. OCC's desire was for me to cover fence, with a focus on real estate of course. That said, I'll lead off by briefly introducing the new BPAM organization – I will not spend much time on that though.

Please let me know if the power point is good-to-go, or if you require any amendments.

Thank you in advance!

Very Respectfully,

(b) (6), (b) (7)(C) **MBA PMP**  
Real Estate Program Manager  
LMI Government Consulting  
Border Patrol Air and Marine  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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(b) (5)

(b) (5)

(b) (5), (b)(6);(b)(7)(C)



(b) (5), (b)(6);(b)(7)(C)

(b) (5)

(b) (5)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)



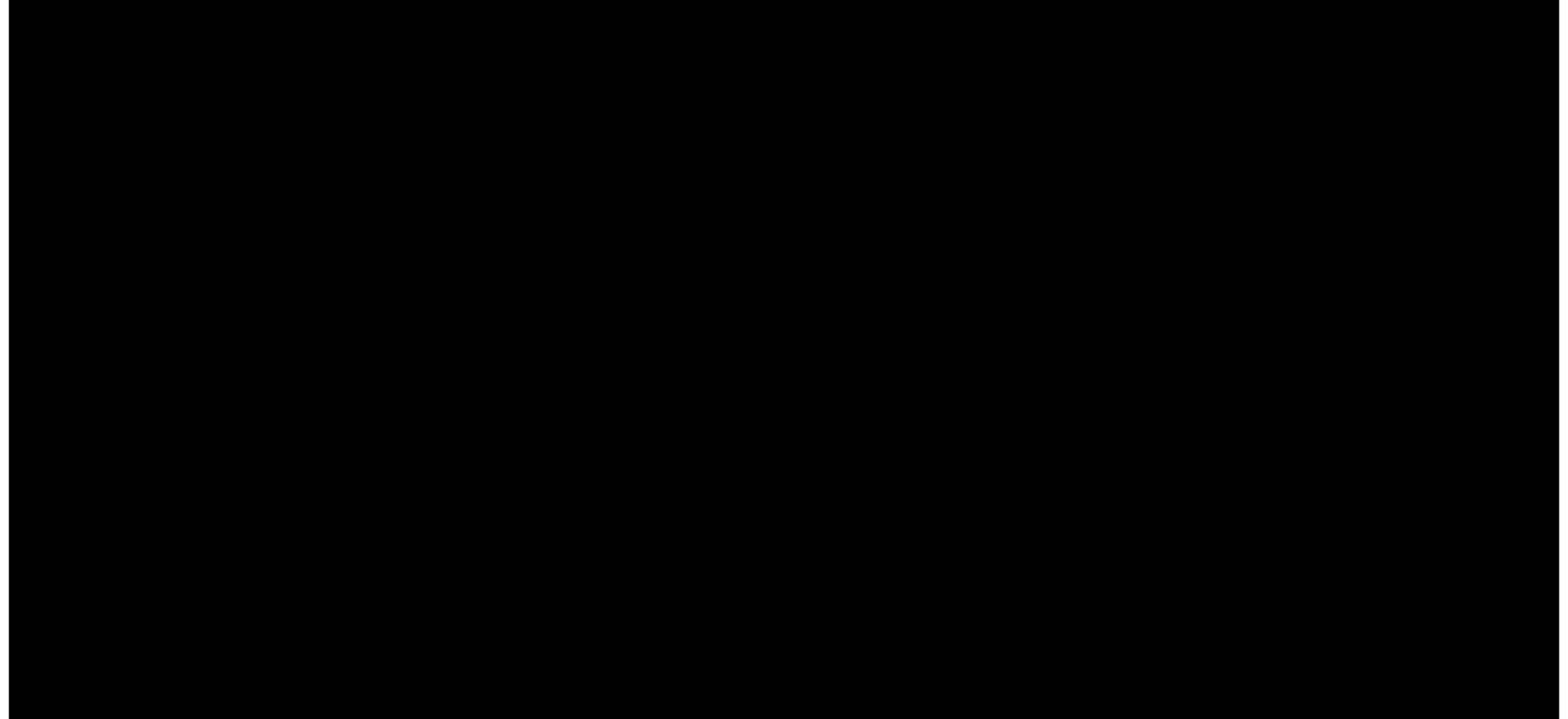
(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)



(b) (5)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)



(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly Report - 16 Jan 2014 (b) (6), (b) (7)(C)  
**Date:** Tuesday, January 21, 2014 11:24:39 AM

---

Will do!

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, January 21, 2014 11:14 AM  
**To:** (b) (6), (b) (7)(C)  
(b) (6) (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly Report - 16 Jan 2014 (b) (6), (b) (7)(C)  
**Importance:** High

All:

Please start adding (b) (6), (b) (7)(C) to your weekly reports.

Thank You,

(b) (6), (b) (7)(C)  
Branch Chief, Facilities  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
Email: (b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, January 16, 2014 10:47 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6) (b) (6), (b) (7)(C)  
**Subject:** Weekly Report - 16 Jan 2014 (b) (6), (b) (7)(C)

(b) (6), (b) (7)

Changes from the last update are in red.

**Hot Issues**

- LCCE Development for Budget Assessment
  - Working with (b) (6), (b) (7)(C) to review existing estimates and make recommended adjustments, prior to next budget cycle. Compilation of cost data from USACE "interim"

contracts and gap filler contracts is 98% complete, with average costs developed for each bucket for each Sector. **Draft was reviewed at meeting 8 Jan.**

- **Planning to finalize draft by Wednesday, 22 Jan for review by (b) (6), (b) (7)**
- **Meeting being planned for Friday, 24 Jan to review with (b) (6), (b) (7)**
- Will need to further discuss “recapitalization” and what’s to be included.

## **Major Efforts**

- **WA#4 Re-procurement**
  - **Provided review comments on draft SOW on 13 Jan.**
- **RGV Gates, Phase 1 (b)(7)(E) gates)**
  - All gates now are available for Sector to use.
  - Deleted (b) (6), (b) (7)(C) Gap closure from contract due to (b) (6), (b) (7)(C) concern with (b)(7)(E) Ramp
    - Will widen (b)(7)(E) Ramp, improve access road, and install culvert at TXDOT swale. If (b) (6), (b) (7)(C) is OK, will then close his gap.
    - Design will be done by USACE; work will be done thru CTIMR.
    - USACE RE is preparing Offer to Sell for (b)(7)(E) for additional property needed due to two utility poles obstructing access.
    - 35% submittal received ~ 4 Nov. Review comments provided and Option #1 was selected.
    - **90% design received; review comments are due 8 Jan 2014. All comments provided to USACE from (b) (6), (b) (7)(C) Sector and I.**
  - Landowner training
    - Sector prepares a weekly training report that helps to bring focus on this issue. A report was provided last week, and forwarded to the IPT team.
    - FTB is fully trained
    - BRV is fully trained except for 4 landowners
    - MCS is fully trained except for 7 emergency responders
    - HRL is partially trained
    - **WSL is making limited progress in training**
  - Warranty management
    - Held a warranty management meeting for Monday, 9 Sep, to review processes with (b) (6), (b) (7)(C), USACE & Sector. Notes provided to all after the meeting.
      - Follow up meeting was held 12 Dec.
      - (b) (6), (b) (7) initiated daily tag-up calls for all parties, which is helping communication and will hopefully streamline response times to meet the Warranty Management Plan objectives, and Sector’s needs.
    - Rats in the controller cabinet are the biggest issue. Ultrasonic emitters have been installed in controller cabinets. (b) (5)  
[REDACTED]
    - A tracker of all gate issues is being maintained by (b) (6), (b) (7) and distributed to all parties daily before the tag up call.
      - **Doorcking certification training for 2 Primus employees will be next week.**
  - Design Delay Claim letter dated 5 Nov 2013 received from Weston; requests (b) (5) for delays from “inappropriate design review comments” and “refusal to fast track” the design process.
    - Weston sent letter 9 Dec 2013 requesting release of LD’s.
      - **USACE response letter is expected to be released 16 Jan.**
    - I provided claim review comments to USACE on 9 Dec.
    - USACE will provide CO final decision by 20 Feb 2014.
  - **Revised risk assessment in FITT for RGV Gates 31 Dec 2013**



## ECSSO Round V Contracts

- TCA Fence
  - Option #2 issued 17 Dec with additional \$386,078.47.
- TCA Roads – Awarded 21 Aug. Bonds received 25 Sep. NTP issued same day.
  - Burn rate has been high due to accelerated work as requested by Sector
  - Option #1 exercised 18 Dec w/additional \$1,336,381.37.
- TCA Veg/Debris
  - Option #1 exercised 17 Dec with additional \$721,061.85.
- YUM Lighting
  - (b) (6), (b) (7) working with (b) (6), (b) (7)(C) to obtain funding and placing on existing YUM contract for Roads, Fence, Veg Control, which will also cover Lighting.
- CBP Gap Filler Contract – to fill gaps between Round IV and V and between Round IV/V and CTIMR. This is now limited to WA#2, TCA and YUM
  - TCA
    - Gate Opening Contract
      - New contract awarded 31 May to Pima Paving, Inc, for \$16,550. Remaining funds from \$95K PR are obligated and available for contingency use under the contract.
      - Extension mod with \$95K issued thru 30 Jun 2014.
    - Lighting
      - New contract awarded, with performance to start 1 Jan 2014; includes 3 month base period and three 3-month options. \$33K for base period was obligated.
  - YUM
    - Roads, Fence, Vegetation Control
      - Awarded 21 Jun 2013
      - \$1M is funded was obligated on 24 Sep 2013, extending the contract to 31 Mar 2014.
      - A mod is in progress to add \$500K, in part to provide for Lighting M&R.
- Tactical Infrastructure Condition Index Working Group
  - Meeting held 8 April
  - Minutes/agenda sent 8 April for next meeting.
  - Milestones sent to BOD for SMR meeting 16 Jun

## Good News

- (b)(7)(E) Bridge, EPT – New permanent fencing under bridge was inspected and accepted on 30 Aug 2013 by (b) (6), (b) (7)(C) and Sector.

## Concerns

- (b) (5), (b)(6);(b)(7)(C)
- (b)(7)(E)MILCON, Phase 2
  - 65% design submittal received 27 December; my review comments were provided 31 Dec.
  - Proposed BOM received 15 Jan; review comment provided same day.
- (b)(7)(E)Fence Closure Project
  - Visited (b)(7)(E) area 27 Aug, where IBWC terminated their contract before closing the (b)(7)(E) fence line.

- HCID#1, IBWC, Sector and BPFTI were present.
- Developed scope for project for possible CIR funding.
- Draft PRD is in preparation.
- EPT MOA for Vega Mowing
  - Agreement to proceed with MOA; currently developing draft. Draft MOA completed and forwarded for CBP review on 24 Sep. Comments due by 4 Oct.
  - Meeting to discuss comments held 25 Oct
  - Final draft completed coordination and was sent to USIBWC for initial review 22 Nov.
  - (b) (6), (b) (7)(C) confirmed on 25 Nov that she requested review comments and expected them "soon". (b) (6), (b) (7)(C) will request status at monthly IBWC meeting on 9 Jan.
- EPT MOA for Levee Road Maintenance
  - (b) (6), (b) (7)(C) set up a call for Thursday with IBWC to discuss their Budget concerns.

(b) (5), (b)(6);(b)(7)(C)

- (b)(7)(E) Bridge – Security Requirements
  - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
  - Status as of 10 Jul 2013 (from CC construction manager)
    - CC contractor is laying track.
    - Revised schedule shows 25 Nov 2013 completion
    - Mexico is reported to estimate a late October 2013 completion
    - CC is still reportedly looking for funding for CBP requirements
  - Provided input for briefing for Reps. Carter and Vela on 13 Aug and information for "get backs" that resulted from the meeting.
  - Latest Update
    - Construction on both sides appears to be near completion according to the CCRMA construction manager.
    - (b) (6), (b) (7)(C), OFO PM, provided email string on 13 Jan indicating CCRMA now agrees it's their responsibility to move VACIS.
    - Requested update from CCRMA 13 Jan, but no response yet. Also, followed up with a call, and left message with secretary.
- RGV (b)(7)(E) Highway – Fence Relocation
  - Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
  - Coordination w/IBWC will start once TxDOT approves draft EA
  - CC engineer sent latest schedule & draft EA 8 Mar
  - Forwarded EA to (b) (6), (b) (7)(C) 2 Apr.
  - Received maps from CC engineer 25 Jun.
  - Latest schedule received from TXDOT 28 Jan 2013. No change in contract letting date of Dec 2013. CCRMA is still working EA & BA.

- Design has started.
- Meeting held with CBP parties to discuss the way forward on 7 May.
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  - TXDOT POC advised on 1 Oct that environmental negotiations with FWS is delaying overall schedule.
  - Requested update 30 Dec 2013.
- Sent draft PRD to ECSO and requested ROM & notional schedule – 18 Jun.
  - ECSO estimates 1 Aug for delivery
  - Provided HDR ((b) (6), (b) (7)(C)) with PRD & status update on 6 Aug.
  - Held discussion with ((b) (6), (b) (7)(C)) 4 Sep to review scope and reconfirm need for cost/schedule input.
  - Requested update from ((b) (6), (b) (7)(C)) 30 Oct & 26 Nov, & 8 Jan 2014; responded that he is working on it.
- CTIMR Support – Area 3
  - Reviewed CWP#1 additional work elements on 1 Jul and sent 14 review comments/questions.
    - Due to time constraints with issuing CWP, comments will be discussed at a later time. Comment resolution needed on:
      - F&G 1049 – Retaining wall
      - R&B 1055 – ((b)(7)(E)) POE
      - L&E 1063 – Lighting inspection
      - V&D 1068, 1069, 1073, 1266-1269 – Veg loading/hauling/disposal
      - R&B 1258 – LWC repair
      - R&B 1260 – ((b)(7)(E)) load
    - Deferred items w/comments, or needing engrg support
      - R&B 1270 – ((b)(7)(E))
      - V&D 1272 – Retention pond
      - R&B 1273 – ((b)(7)(E)) proposed repairs
      - R&B 1274 – ((b)(7)(E)) articulated mat at LWC
  - CWP#3 review comments provided 11 Dec.
- CTIMR Support – Area 4
  - DRT.
    - Provided initial review and comments on proposed interim ((b) (5))
      - Working with ((b) (6), (b) (7)(C)) on final repair approach.
    - Requested review of the following work elements for CWP #5 on 13 Jun, once info is available:
      - ((b)(7)(E)) Road Surface Repair.
  - LRT
    - Reviewed CWP#7 and provided comments. Comments were resolved.
  - RGV
    - Boat Ramps (Top 3) – working with PM & ((b) (6), (b) (7)(C)) on concept
      - Received depth info near each boat ramp 1 Oct
      - Waiting estimate from Primus on cofferdam cost
      - Provided estimated survey area proposal for ((b) (6), (b) (7)(C)) to review.
      - ((b) (5))
      - Meeting was held on 7 Jan with WA #4 PMs and Heather to discuss various issues raised by ((b) (6), (b) (7)(C)). The meeting was productive, but management input may be needed to resolve some issues.

- (b) (6), (b) (7) has the lead on resolving questions she raised.
  - On whether formal Engineering will be required, we need the proposed scope resolved before assessing the best way forward.
  - (b) (5)
- Maintenance Roads adjacent to fencing in Cameron County
    - Working with (b) (6), (b) (7) /Sector on requirements for CWP #5
    - Provided engineering guidance 16 Oct.
  - MOA for Levee Road Maintenance – Held discussion with (b) (6), (b) (7) & Sector on proposed new MOA on 12 Jun. Will wait for EPT final MOA and use it as a template.
  - Visited (b) (7)(E) with (b) (6), (b) (7) Primus, (b) (6), (b) (7)(C) 27 Aug.
    - (b) (5)
    - Primus will begin maintenance on cable/winch/roller system.
    - Provided USACE design options to (b) (6), (b) (7) meeting scheduled to discuss with Primus will be moved by (b) (6), (b) (7) due to conflicts.
  - Reviewed CWP#7 and provided comments. Comments were resolved.

**Deliverables**

- RGV Gates IPT minutes & agenda
- Developed workbook of historical TI M&R contract cost data for possible use in budget development. Continuing development to include CTIMR data as it becomes available, and addressing and refining anomalies.
- Provided engineering review comments on (b)(7)(E) access/ramp improvements on 8 Jan.

(b) (6), (b) (7)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

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Border Patrol's proud legacy"*

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly Report - 16 Jan 2014 (b) (6), (b) (7)(C)  
**Date:** Tuesday, January 21, 2014 12:04:03 PM

---

Thanks (b) (6), (b) (7)

You and (b) (6), (b) (7) will need to brief me on the following bullets:

- o Planning to finalize draft by Wednesday, 22 Jan for review by (b) (6), (b) (7)
- o Meeting being planned for Friday, 24 Jan to review with (b) (6), (b) (7)
- o Will need to further discuss "recapitalization" and what's to be included.

I will need to review and understand prior to review by (b)(6); (b)(7)(C)

Thanks,

(b) (6), (b) (7)

(b) (6), (b) (7)(C)

Division Director, RE and ENV Services

Division

Acting Division Director, TI

Division

Border Patrol Facilities and

Tactical Infrastructure Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, January 21, 2014 11:14 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C); (b) (6)

(b) (6), (b) (7)(C)

**Subject:** RE: Weekly Report - 16 Jan 2014 (b) (6), (b) (7)(C)

**Importance:** High

All:

Please start adding (b) (6), (b) (7)(C) to your weekly reports.

Thank You,

(b) (6), (b) (7)(C)

Branch Chief, Facilities

Border Patrol Facilities & Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, January 16, 2014 10:47 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Weekly Report - 16 Jan 2014 (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Changes from the last update are in red.

#### Hot Issues

- LCCE Development for Budget Assessment
  - Working with (b) (6), (b) (7)(C) to review existing estimates and make recommended adjustments, prior to next budget cycle. Compilation of cost data from USACE "interim" contracts and gap filler contracts is 98% complete, with average costs developed for each bucket for each Sector. **Draft was reviewed at meeting 8 Jan.**
  - **Planning to finalize draft by Wednesday, 22 Jan for review by (b) (6), (b) (7)(C)**
  - **Meeting being planned for Friday, 24 Jan to review with (b) (6), (b) (7)(C)**
  - Will need to further discuss "recapitalization" and what's to be included.

#### Major Efforts

- **WA#4 Re-procurement**
  - **Provided review comments on draft SOW on 13 Jan.**
- RGV Gates, Phase 1 (b) (6), (b) (7)(C) ates)
  - All gates now are available for Sector to use.
  - Deleted (b) (6), (b) (7)(C) Gap closure from contract due to (b) (6), (b) (7)(C) concern with (b) (7)(E) amp
    - Will widen (b) (7)(E) Ramp, improve access road, and install culvert at TXDOT swale. If (b) (6), (b) (7)(C) is OK, will then close his gap.
    - Design will be done by USACE; work will be done thru CTIMR.
    - USACE RE is preparing Offer to Sell for (b) (7)(E) or additional property needed due to two utility poles obstructing access.
    - 35% submittal received ~ 4 Nov. Review comments provided and Option #1 was selected.
    - **90% design received; review comments are due 8 Jan 2014. All comments provided to USACE from (b) (6), (b) (7)(C) Sector and I.**
  - Landowner training
    - Sector prepares a weekly training report that helps to bring focus on this issue. A report was provided last week, and forwarded to the IPT team.
    - FTB is fully trained
    - BRV is fully trained except for 4 landowners
    - MCS is fully trained except for 7 emergency responders
    - HRL is partially trained
    - **WSL is making limited progress in training**
  - Warranty management
    - Held a warranty management meeting for Monday, 9 Sep, to review processes with (b) (6), (b) (7)(C), USACE & Sector. Notes provided to all after the meeting.
      - Follow up meeting was held 12 Dec.
      - (b) (6), (b) (7)(C) initiated daily tag-up calls for all parties, which is helping communication and will hopefully streamline response times to meet the Warranty Management Plan objectives, and Sector's needs.
    - Rats in the controller cabinet are the biggest issue. Ultrasonic emitters have been installed in controller cabinets. (b) (5)
    - A tracker of all gate issues is being maintained by (b) (6), (b) (7)(C) and distributed to all parties daily before the tag up call.
      - **Dooring certification training for 2 Primus employees will be next week.**
  - Design Delay Claim letter dated 5 Nov 2013 received from Weston; requests \$ (b) (5) for delays from "inappropriate design review comments" and "refusal to fast track" the design process.
    - Weston sent letter 9 Dec 2013 requesting release of LD's.
      - **USACE response letter is expected to be released 16 Jan.**
    - I provided claim review comments to USACE on 9 Dec.
    - USACE will provide CO final decision by 20 Feb 2014.
  - **Revised risk assessment in FITT for RGV Gates 31 Dec 2013**
- ECSO Round V Contracts

- TCA Fence
  - Option #2 issued 17 Dec with additional \$386,078.47.
- TCA Roads – Awarded 21 Aug. Bonds received 25 Sep. NTP issued same day.
  - Burn rate has been high due to accelerated work as requested by Sector
  - Option #1 exercised 18 Dec w/additional \$1,336,381.37.
- TCA Veg/Debris
  - Option #1 exercised 17 Dec with additional \$721,061.85.
- YUM Lighting
  - (b) (6), (b) (7)(C) working with (b) (6), (b) (7)(C) to obtain funding and placing on existing YUM contract for Roads, Fence, Veg Control, which will also cover Lighting.
- CBP Gap Filler Contract – to fill gaps between Round IV and V and between Round IV/V and CTIMR. This is now limited to WA#2, TCA and YUM
  - TCA
    - Gate Opening Contract
      - New contract awarded 31 May to Pima Paving, Inc, for \$16,550. Remaining funds from \$95K PR are obligated and available for contingency use under the contract.
      - Extension mod with \$95K issued thru 30 Jun 2014.
    - Lighting
      - New contract awarded, with performance to start 1 Jan 2014; includes 3 month base period and three 3-month options. \$33K for base period was obligated.
  - YUM
    - Roads, Fence, Vegetation Control
      - Awarded 21 Jun 2013
      - \$1M is funded was obligated on 24 Sep 2013, extending the contract to 31 Mar 2014.
      - A mod is in progress to add \$500K, in part to provide for Lighting M&R.
- Tactical Infrastructure Condition Index Working Group
  - Meeting held 8 April
  - Minutes/agenda sent 8 April for next meeting.
  - Milestones sent to BOD for SMR meeting 16 Jun

#### Good News

- (b)(7)(E) Bridge, EPT – New permanent fencing under bridge was inspected and accepted on 30 Aug 2013 by (b) (6), (b) (7)(C) and Sector.

#### Concerns

- (b) (5), (b)(6);(b)(7)(C)
- (b)(7)(E) MILCON, Phase 2
  - 65% design submittal received 27 December; my review comments were provided 31 Dec.
  - Proposed BOM received 15 Jan; review comment provided same day.
- (b)(7)(E) Fence Closure Project
  - Visited (b)(7)(E) area 27 Aug, where IBWC terminated their contract before closing the (b)(7)(E) fence line.
  - HCID#1, IBWC, Sector and BPFTI were present.
  - Developed scope for project for possible CIR funding.
  - Draft PRD is in preparation.
- EPT MOA for Vega Mowing
  - Agreement to proceed with MOA; currently developing draft. Draft MOA completed and forwarded for CBP review on 24 Sep. Comments due by 4 Oct.
  - Meeting to discuss comments held 25 Oct
  - Final draft completed coordination and was sent to USIBWC for initial review 22 Nov.
  - (b) (6), (b) (7)(C) confirmed on 25 Nov that she requested review comments and expected them "soon". (b) (6), (b) (7)(C) will request status at monthly IBWC meeting on 9 Jan.
- EPT MOA for Levee Road Maintenance
  - (b) (6), (b) (7)(C) set up a call for Thursday with IBWC to discuss their Budget concerns.
    - IBWC to review MOA within next 2 weeks. (b) (5)
  - (b) (5), (b)(6);(b)(7)(C)

(b) (5), (b)(6);(b)(7)(C)

- (b)(7)(E) Bridge – Security Requirements
  - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
  - Status as of 10 Jul 2013 (from CC construction manager)
    - CC contractor is laying track.
    - Revised schedule shows 25 Nov 2013 completion
    - Mexico is reported to estimate a late October 2013 completion
    - CC is still reportedly looking for funding for CBP requirements
  - Provided input for briefing for Reps. Carter and Vela on 13 Aug and information for “get backs” that resulted from the meeting.
  - Latest Update
    - Construction on both sides appears to be near completion according to the CCRMA construction manager.
    - (b) (6), (b) (7)(C), OFO PM, provided email string on 13 Jan indicating CCRMA now agrees it’s their responsibility to move VACIS.
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    - Provided initial review and comments on proposed (b) (5)
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- (b)(7)(E) Road Surface Repair.
- LRT
  - Reviewed CWP#7 and provided comments. Comments were resolved.
- RGV
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    - Provided estimated survey area proposal for (b) (6), (b) (7)(C) to review.
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    - Primus will begin maintenance on cable/winch/roller system.
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- Provided engineering review comments on (b)(7)(E) access/ramp improvements on 8 Jan.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Engineers Weekly Status 7/6 to 7/13  
**Date:** Friday, July 15, 2016 9:35:13 AM

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(b) (6), (b) (7)(C), weekly update. I apologize for the update being late with the update this week.

(b) (6), (b) (7)(C) – TACCOM

- Structural Assessments: GSA Task Order #4 and #5 awarded May 31<sup>st</sup> for 70 Structural and Condition Assessments will begin June and be complete in December. 22 Site visits completed; 36 scheduled for July/August; 14 scheduled for September.
- Corrective Repair: (b)(7)(E) sites released to FAA to implement repairs in SWB, BUN, MIP, SPW, HLT, DTM, GFN, DRT, LRT, RGV Sectors. (b)(7)(E) legacy sites baselined, assessed, and evaluated; of which (b)(7)(E) are over TIA-222 G capacities with (b)(7)(E) being considered for strengthening/corrective repair (b)(7)(E) for replacement, and (b)(7)(E) for decommissioning.
- Havre Sector (b)(7)(E) Tower Replacement: D&D funds approved by Border Patrol pending transfer to FME by OIT-WSPD. Project start in August, GSA to award contract in November; design December – February; construction in April 2017.
- Helo Pad Installation Project: GSA Task Order #5 for survey and planning of helo pad installations awarded. Work will begin in June and be complete Spring of 2017. Site visits scheduled for July 6<sup>th</sup> through 23<sup>rd</sup>; seven (7) site visits completed. Memo submitted to add \$2,800,000 in additional funding from OIT onto FAA IAA.
- **ENVIRONMENTAL**
- (b)(7)(E) Border Patrol Road Improvements: Working with GSRC on Environmental Monitoring/Training/SWPPP development for Milcon rotation scheduled in July. Approved Memo to File for BMGR Waiver. Review and comment on Draft SWPPP/Environmental Training complete; final due July 15<sup>th</sup>. Milcon rotation #1 scheduled to start July 25<sup>th</sup>

(b) (6), (b) (7)(C) – Tower projects assigned –TA program, Phase 2 solar site expansion/road improvements in (b)(7)(E) tower replacement (b)(7)(E) in (b)(7)(E) Reconciling OTIA comments on the 96% design packages for (b)(7)(E) sites and provided comments to the FAA as well as developed recommended solutions. Will start investigating for decommissioning the (b)(7)(E) sites in (b)(7)(E) no longer in use after the (b)(7)(E) OTIA project. We are expecting (b) (5), (b) (7)(E)

(b) (6), (b) (7)(C) For (b)(7)(E) coordinating with OTIA and USACE for site visits by the FAA for geotechnical work at the (b)(7)(E) primary and alternate sites.

(b) (6), (b) (7)(C) –

- MR Program: The (b)(7)(E) assessments 5-year assessments are in progress, FAA team is in Yuma. Reports from El Centro, Tucson and San Diego reports are rolling in and under review. Updating inventory list to show last assessment, know issues and working with BUSOPs with site inconsistencies and sharepoint organization.
- MR Projects: For (b)(7)(E) relocation (towers portion), provided another OTIA estimate for a new shelter and analyzed tower planned to be installed. (b)(5) For (b)(7)(E), IAA mod to move funding to FAA is in process. For (b)(7)(E) awaiting schedule and design information from the FAA. Generator install to be complete by July (b)(7)(E) awaiting (b)(7)(E) (b)(7)(E) as-builts and Yuma is in design – issues with structural. Awaiting OTIA NTP for Block-1 scope 6/23/2016 received by OTIA based on our POA.
- (b)(7)(E) new construction – AE awarded for (b)(7)(E) 15% design, RGC AE 15% SOW is with USACE, unknown award date. PRDs for (b)(7)(E) and (b)(7)(E) towers are on hold until OTIA comments resolved. Expecting 15% designs to start arriving August 2016. Supporting PM in addressing OTIA's programmatic questions.
- IFT: In Alaska this week with (b)(6), (b)(7)(C) to finalize TON design and discuss plan for open project items path to contract award.

(b)(6), (b)(7)(C) – Tower projects assigned –IFT –roads and site prep for (b)(7)(E) (finalizing design), developing MR scope for tower roads not currently in FM&E budget, reviewing (b)(7)(E) 100% design. Planning Meeting and Final Plan coordination in POA district the week of July 11 to finalize all plans for the (b)(7)(E) and coordinate with EA and Real Estate Team. Prepare revised PMR to include (b)(7)(E) and USACE construction oversight.

For IFT (b)(7)(E) supporting PM in PRD development to re-locate shelter to (b)(7)(E) station as well as (b)(7)(E) Tower improvements for IFT deployment. IFT QA/QC is transferred to (b)(6), (b)(7)(C) Completed the estimate for FAA support (design review, construction QA and stakeout) and currently working change request for new IAA Mod for FY2017 FAA QA funding. Working with (b)(6), (b)(7)(C) to complete CTMIR improvements to existing IFT roads prior to Elbit deployment in Fall 2016

(b)(6), (b)(7)(C) – Tactical Infrastructure

- Developed independent government cost estimates for the (b)(7)(E) boat ramp in the RGV sector. Provided this cost information to the RGV TI PM for their comparison to the cost estimate provided by the CTIMR contractor
- Performed risk analysis with the (b)(7)(E) project in the San Diego Sector. Determined the risk events, probabilities and impacts. Calculated the total cost of the risk impact and provided this information for the PRDs
- Reviewed and provided edits to the (b)(7)(E) project in the San Diego Sector
- Reviewed and provided comments to the extension of funds to the (b)(7)(E) fence project. Determined that the estimated cost to perform the TI repair was adequate

- o Attended a final walk through at the (b)(7)(E) project with the Army Corps, FM&E personnel, and environmental engineers. Developed a punch list of items, related to TI, that the CTIMR contractor will perform to finalize the project.

(b) (6), (b) (7)(C) – Chief Engineer

(b) (6) last week I continued to serve as PM and lead engineer for the (b)(7)(E) fence replacement project (hosted Tues/Thurs tag up calls as well as facilitated meeting with DHS S&T). I also worked on the PMP for anticipated Comprehensive Immigration Reform Act major fencing initiative and coordinated a conference call with IBWC regarding impacts to TI associated with the (b)(7)(E) project.

(b) (6), (b) (7)(C), P.E., PMP

SME, TI Division

LMI Government Consulting

Border Patrol Facilities & Tactical Infrastructure

Program Management Office

Facilities Management & Engineering

U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C) (Preferred)

Email: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Weekly Report - 12 Feb 2014 (b) (6), (b) (7)(C)  
Date: Wednesday, February 12, 2014 4:17:20 PM

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(b) (6), (b) (7)(C)

Changes from the last update are in red.

### Hot Issues

- LCCE Development for Budget Assessment
  - Working with (b) (6), (b) (7)(C) to review existing estimates and make recommended adjustments, prior to next budget cycle. Compilation of cost data from USACE “interim” contracts and gap filler contracts is 98% complete, with average costs developed for each bucket for each Sector.
  - Available CTIMR cost data compiled and incorporated.
  - Meeting with (b) (6), (b) (7)(C) held Monday, 28 Jan, to review estimate.
    - (b) (6), (b) (7)(C) will have overall responsibility of the LCCE
    - Meeting with (b) (6), (b) (7)(C) held 30 January 2014
      - (b) (6), (b) (7)(C) are working invoices vs. CTIMR in WMS, and will consolidate data.
      - (b) (6), (b) (7)(C) will work roads estimate.
        - Received breakdown of acquired vs. licensed roads from (b) (6), (b) (7)(C) (b) (5)
    - Estimate for completion estimated as end of March.
    - Advised (b) (6), (b) (7)(C) of (b) (6), (b) (7)(C) request to have a product in 2 weeks.

### Major Efforts

- WA#4 Re-procurement
  - Provided review comments on draft SOW on 13 Jan.
  - Provided recommended language to clarify road maintenance techniques on 19 Jan.
  - Provided review comments on Sample Work Plan on 25 Jan.
  - Also updated IGCE for changed data and provided to (b) (6), (b) (7)(C) for estimates for new items, also on 25 Jan.
- (b)(7)(E) Construction
  - Performed site visit on 5 Feb
  - Provided engineering review comments for gates electrical submittal on 11 Feb
- (b)(7)(E) crossings
  - Performed plan-in-hand site visit on 6 Feb; addressed minor changes in site conditions with USACE engineer.
- RGV Gates, Phase 1 (b)(7)(E) gates)
  - All gates now are available for Sector to use.
  - Deleted (b) (6), (b) (7)(C) Gap closure from contract due to (b) (6), (b) (7)(C) concern with (b)(7)(E) Ramp
    - Will widen (b)(7)(E) Ramp, improve access road, and install culvert at TXDOT swale. If (b) (6), (b) (7)(C) is OK, will then close his gap.
    - Design will be done by USACE; work will be done thru CTIMR.
    - USACE RE is preparing Offer to Sell for (b)(7)(E) for additional property needed due to two utility poles obstructing access.
    - 35% submittal received ~ 4 Nov. Review comments provided and Option #1 was selected.
    - 90% design received; review comments provided to USACE from (b) (6), (b) (7)(C) Sector and I on 8 Jan. Responses received from designer on 21 Jan and resolved same

- date.
      - (b) (6), (b) (7) is preparing TXDOT permit and will submit to local office.
    - Landowner training
      - Sector prepares a weekly training report that helps to bring focus on this issue. A report was provided last week, and forwarded to the IPT team.
      - FTB is fully trained
      - BRV is fully trained except for 4 landowners
      - MCS is fully trained except for 7 emergency responders
      - HRL is partially trained
      - WSL is making limited progress in training
    - Warranty management
      - Held a warranty management meeting for Monday, 9 Sep, to review processes with (b) (6), (b) (7)(C), USACE & Sector. Notes provided to all after the meeting.
        - Follow up meeting was held 12 Dec.
        - (b) (6), (b) (7) initiated daily tag-up calls for all parties, which is helping communication and will hopefully streamline response times to meet the Warranty Management Plan objectives, and Sector's needs.
      - Rats in the controller cabinet are the biggest issue. Ultrasonic emitters have been installed in controller cabinets. (b) (5)
      - A tracker of all gate issues is being maintained by (b) (6), (b) (7) and distributed to all parties daily before the tag up call.
      - Doorocking certification training for 2 Primus employees is underway this week.
      - (b) (5). Weston will formally submit subcontractor concerns to USACE for review.
        - Doorocking representative is in RGV to assess variable speed drive issues.
      - After conference call on 28 Jan with USACE COR, (b) (6), (b) (7)(C) and myself, the COR requested a plan from Weston to meet contract requirements for response to warranty requests.
        - (b) (5), (b)(6); (b)(7)(C)
        -
- Design Delay Claim letter dated 5 Nov 2013 received from Weston; requests \$ (b) (5) for delays from "inappropriate design review comments" and "refusal to fast track" the design process.
  - Weston sent letter 9 Dec 2013 requesting release of LD's.
    - USACE response letter was sent 22 Jan, copy provided to BPFTI management same day.
  - I provided claim review comments to USACE on 9 Dec.
  - USACE will provide CO final decision by 20 Feb 2014, and will include BPFTI in discussions before proceeding
- Risk assessment validated in FITT for RGV Gates 22 Jan 2014
- ECSO Round V Contracts – will need to work transition to CTIMR for WA#2 with ECSO
  - TCA Fence

- Option #2 issued 17 Dec with additional \$386,078.47.
- TCA Roads – Awarded 21 Aug. Bonds received 25 Sep. NTP issued same day.
  - Burn rate has been high due to accelerated work as requested by Sector
  - Option #1 exercised 18 Dec w/additional \$1,336,381.37.
- TCA Veg/Debris
  - Option #1 exercised 17 Dec with additional \$721,061.85.
- YUM Lighting
  - (b) (6), (b) (7) working with (b) (6), (b) (7)(C) to obtain funding and placing on existing YUM contract for Roads, Fence, Veg Control, which will also cover Lighting.
- CBP Gap Filler Contract – to fill gaps between Round IV and V and between Round IV/V and CTIMR. This is now limited to WA#2, TCA and YUM
  - TCA
    - Gate Opening Contract
      - New contract awarded 31 May to Pima Paving, Inc, for \$16,550. Remaining funds from \$95K PR are obligated and available for contingency use under the contract.
      - Extension mod with \$95K issued thru 30 Jun 2014.
    - Lighting
      - New contract awarded, with performance to start 1 Jan 2014; includes 3 month base period and three 3-month options. \$33K for base period was obligated.
  - YUM
    - Roads, Fence, Vegetation Control
      - Awarded 21 Jun 2013
      - \$1M is funded was obligated on 24 Sep 2013, extending the contract to 31 Mar 2014.
      - A mod is in progress to add \$500K, in part to provide for Lighting M&R.
- Tactical Infrastructure Condition Index Working Group
  - Meeting held 8 April
  - Minutes/agenda sent 8 April for next meeting.
  - Milestones sent to BOD for SMR meeting 16 Jun

### Good News

- (b)(7)(E) Bridge, EPT – New permanent fencing under bridge was inspected and accepted on 30 Aug 2013 by (b) (6), (b) (7)(C) and Sector.

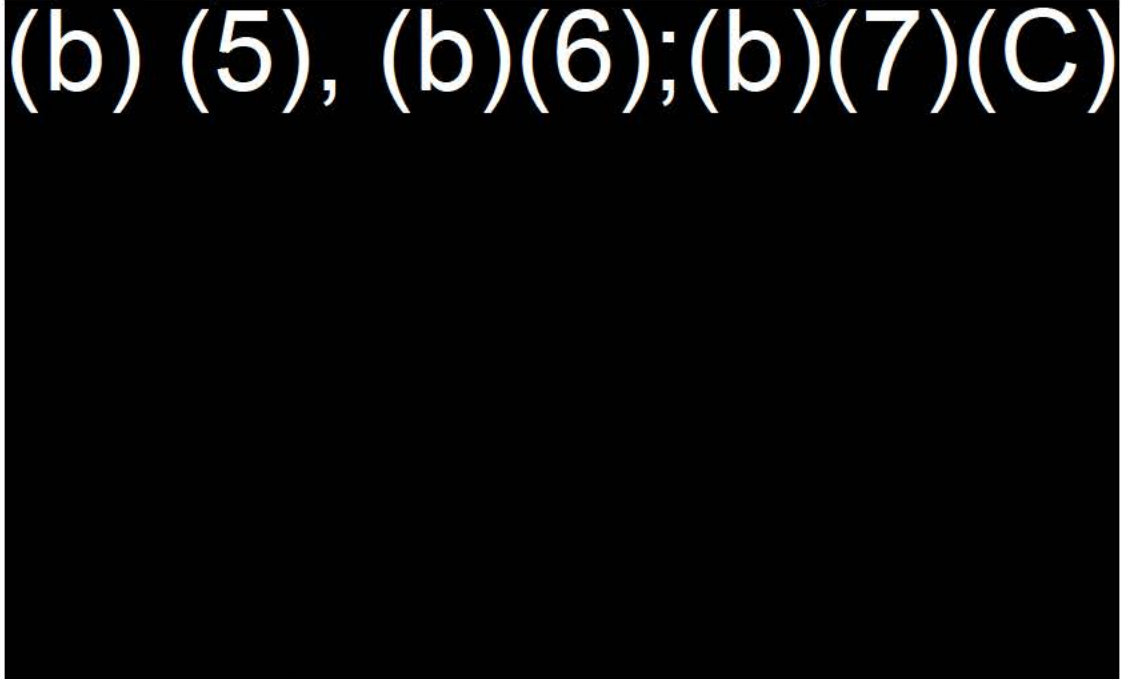
### Concerns

(b) (5), (b)(6);(b)(7)(C)

- (b)(7)(E) MILCON, Phase 2
  - 100% engineering review comments provided 12 Feb.
- (b)(7)(E) Fence Closure Project
  - Visited (b)(7)(E) area 27 Aug, where IBWC terminated their contract before closing the (b)(7)(E) fence line.
  - HCID#1, IBWC, Sector and BPFTI were present.

- Developed scope for project for possible CIR funding.
- Draft PRD is in preparation.
- EPT MOA for Vega Mowing
  - Agreement to proceed with MOA; currently developing draft. Draft MOA completed and forwarded for CBP review on 24 Sep. Comments due by 4 Oct.
  - Meeting to discuss comments held 25 Oct
  - Final draft completed coordination and was sent to USIBWC for initial review 22 Nov.
  - (b) (6), (b) (7)(C) confirmed on 25 Nov that she requested review comments and expected them "soon". (b) (6), (b) (7)(C) will request status at monthly IBWC meeting on 9 Jan.
  - Spoke to (b) (6), (b) (7)(C) on 22 Jan and she expects to submit the MOA to management for review & comment next week.
  - Requested update from (b) (6), (b) (7)(C) 10 Feb for IBWC meeting upcoming.
- EPT MOA for Levee Road Maintenance
  - (b) (6), (b) (7)(C) set up a call for Thursday with IBWC to discuss their Budget concerns.

(b) (5), (b)(6);(b)(7)(C)



- (b)(7)(E) Bridge – Security Requirements
  - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
  - Status as of 10 Jul 2013 (from CC construction manager)
    - CC contractor is laying track.
    - Revised schedule shows 25 Nov 2013 completion
    - Mexico is reported to estimate a late October 2013 completion
    - CC is still reportedly looking for funding for CBP requirements
  - Provided input for briefing for Reps. Carter and Vela on 13 Aug and information for "get backs" that resulted from the meeting.
  - Latest Update
    - Construction on both sides appears to be near completion according to the CCRMA construction manager.
    - (b) (6), (b) (7)(C), OFO PM, provided email string on 13 Jan indicating CCRMA now agrees it's their responsibility to move VACIS.
    - Requested update from CCRMA 13 Jan, but no response yet. Also, followed up with a call, and left message with secretary. On 22 Jan CCRMA secretary advised that CCRMA Administrator (b) (6), (b) (7)(C) is out of town and she doesn't know when he'll be



back.

- Provided update to (b) (6), (b) (7)(C) on 22 Jan (b) (5)
- Another email and call placed to CCRMA, but no response. (b) (6), (b) (7)(C) will follow up with them.
- RGV (b)(7)(E) Highway – Fence Relocation
  - Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
  - Coordination w/IBWC will start once TxDOT approves draft EA
  - Requested update from TXDOT POC 30 Dec 2013
  - Sent draft PRD to ECSO and requested ROM & notional schedule – 18 Jun.
    - ECSO estimates 1 Aug for delivery
    - Provided HDR ((b) (6), (b) (7)(C)) with PRD & status update on 6 Aug.
    - Held discussion with (b) (6), (b) (7)(C) 4 Sep to review scope and reconfirm need for cost/schedule input.
    - (b) (6), (b) (7)(C) advised on 4 Feb that he's projecting mid-Feb to have ROM.
- CTIMR Support – Area 3
  - Performed engineering site visit to various TI M&R completed and planned work with (b) (6), (b) (7)(C) on 4/5 Feb
  - Provided engineering assessment of (b) (7)(E) erosion M&R plan on 11 Feb
  - Reviewed CWP#1 additional work elements on 1 Jul and sent 14 review comments/questions.
    - Due to time constraints with issuing CWP, comments will be discussed at a later time. Comment resolution needed on:
      - F&G 1049 – Retaining wall
      - R&B 1055 – (b)(7)(E) POE
      - L&E 1063 – Lighting inspection
      - V&D 1068, 1069, 1073, 1266-1269 – Veg loading/hauling/disposal
      - R&B 1258 – LWC repair
      - R&B 1260 – (b)(7)(E) road
    - Deferred items w/comments, or needing engrg support
      - R&B 1270 – (b)(7)(E)
      - V&D 1272 – Retention pond
      - R&B 1273 – (b)(7)(E) proposed repairs
      - R&B 1274 – (b)(7)(E) articulated mat at LWC
  - CWP#3 review comments provided 11 Dec.
- CTIMR Support – Area 4
  - DRT.
    - Provided initial review and comments on proposed (b) (5)
      - Working with (b) (6), (b) (7)(C) on final repair approach.
    - Requested review of the following work elements for CWP #5 on 13 Jun, once info is available:
      - (b)(7)(E) Road Surface Repair.
  - LRT
    - Reviewed CWP#7 and provided comments. Comments were resolved.
  - RGV
    - Boat Ramps (Top 3) – working with PM & (b) (6), (b) (7)(C) on concept
      - Received depth info near each boat ramp 1 Oct
      - Waiting estimate from Primus on cofferdam cost
      - Provided estimated survey area proposal for (b) (6), (b) (7)(C) to review.
      - (b) (5)

(b) (5)

- Meeting was held on 7 Jan with WA #4 PMs and (b) (6), (b) (7)(C) to discuss various issues raised by (b) (6), (b) (7). The meeting was productive, but management input may be needed to resolve some issues.
  - (b) (6), (b) (7) has the lead on resolving questions she raised.
  - On whether formal Engineering will be required, we need the proposed scope resolved before assessing the best way forward.
  - (b) (5)
- Maintenance Roads adjacent to fencing in Cameron County
  - Working with (b) (6), (b) (7) /Sector on requirements for CWP #5
  - Provided engineering guidance 16 Oct.
- MOA for Levee Road Maintenance – Held discussion with (b) (6), (b) (7) & Sector on proposed new MOA on 12 Jun. Will wait for EPT final MOA and use it as a template.
- Visited (b) (7)(E) with (b) (6), (b) (7) Primus, (b) (6), (b) (7)(C) 27 Aug.
  - (b) (5)
  - Primus will begin maintenance on cable/winch/roller system.
  - Provided USACE design options to (b) (6), (b) (7) meeting scheduled to discuss with Primus will be moved by (b) (6), (b) (7) due to conflicts.
- Reviewed CWP#7 and provided comments. Comments were resolved.

#### Deliverables

- RGV Gates IPT minutes & agenda
- Provided 100% engineering review comments on (b)(7)(E) Roads, Ph.2.
- Provided review comments to (b)(6); (b)(7)(C) on draft WMS Damage Extents revisions 10 Feb
- Coordinated additional language for EPT Levee Road MOA to clarify that CBP has no obligation to perform maintenance under the MOA. Provide updated version to (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) for review.
- Reviewed revised route for proposed EET/Sharyland electrical distribution in RGV and provided comments to OCC (no impact to TI) 10 Feb
- Completed engineering review of (b)(7)(E) gates electrical plan submittal 11 Feb
- Provided engineering assessment of (b)(7)(E) erosion M&R plan to EPT PM 11 Feb

(b) (6), (b) (7)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

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Border Patrol's proud legacy"*

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b)(7)(E) KBR Site Visit notes  
**Date:** Wednesday, December 03, 2014 8:29:18 AM

---

Thanks. I'll work it...

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 03, 2014 8:27 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b)(7)(E) KBR Site Visit notes

(b) (5), (b)(6); (b)(7)(C)

----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 03, 2014 05:54 AM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: (b)(7)(E) KBR Site Visit notes

Gents:

Just sharing some of the bubbling issues in Tucson.

I talked with (b)(6), (b)(7) yesterday (b) (5)

(b) (5)

I welcome thoughts, ideas and suggestions.

Regards,

(b) (6), (b) (7)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, December 02, 2014 4:13 PM  
**To:** (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Fw: (b)(7)(E) KBR Site Visit notes

I was hoping you could assist me in answering this question (b)(6), (b)(7) (b) (5)

Thank You,  
Division

(b) (6), (b) (7)(C)

Office: (b) (6), (b) (7)(C)

Sent from my blackberry

PM/COR, TI  
Mobile: (b) (6), (b) (7)(C)

----- Original Message -----

From: (b) (6), (b) (7)(C)  
Sent: Tuesday, December 02, 2014 01:02 PM  
To: (b) (6), (b) (7)(C)  
Subject: FW: (b)(7)(E) KBR Site Visit notes

(b) (6), (b) (7)(C)

I know you're in training but when you have time please shoot me a response.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
Director-Border Patrol TI  
SPPA-ORMB-MAG  
(b) (6), (b) (7)(C) Office  
(b) (6), (b) (7)(C) BB

-----Original Message-----

From: (b) (6), (b) (7)(C)  
Sent: Monday, December 01, 2014 10:11 AM  
To: (b) (6), (b) (7)(C).  
Subject: RE: (b)(7)(E) KBR Site Visit notes

(b) (6), (b) (7)(C)

Following up on Sectors notes from your most recent site visit with KBR:

(b) (5), (b)(6); (b)(7)(C); (b)(7)(E)

Thanks

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
Director-Border Patrol TI  
SPPA-ORMB-MAG  
(b) (6), (b) (7)(C) Office  
(b) (6), (b) (7)(C) BB

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, November 26, 2014 9:20 AM

To: [REDACTED] (b) (6), (b) (7)(C)

Subject: (b)(7)(E) KBR Site Visit notes

Here are some notes from our site visits:

Legal discussion: [REDACTED] (b) (5)

(b) (5)

(b) (6) from KBR is asking for a design standard for repairs to bollard fencing: [REDACTED] (b) (5), (b) (7)(E)

He asked about a definition for [REDACTED] (b) (5), (b) (7)(E)

(b)(7)(E) PAIC (b) (6), (b) (7)(C) [REDACTED] (b) (5)

(b) (5)

(b)(7)(E) projects:

Fence panel replacement that has been in the system since AUG, [REDACTED] (b) (5)

[REDACTED] (b) (5), (b) (7)(E)

[REDACTED] (b)(7)(E)

Thanks, (b) (6), (b) (7)(E)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: CTIMR WA-2 Fence Repair Standards DRAFT  
**Date:** Wednesday, December 10, 2014 1:42:56 PM

---

Nice.....

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 10, 2014 1:43 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: CTIMR WA-2 Fence Repair Standards DRAFT

Yes I am...,

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 10, 2014 1:35 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: CTIMR WA-2 Fence Repair Standards DRAFT

Good idea and point. Are you emailing from 34,000 ft??

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 10, 2014 1:34 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: CTIMR WA-2 Fence Repair Standards DRAFT

The proposed standards seem reasonable to me but I yield to (b) (6), (b) (7) as he has more experience with fence repairs than I.

Thanks for sharing. I'd like to see examples of these techniques the next time I'm in Tucson.

(b) (6), (b) (7)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 10, 2014 11:04 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** FW: CTIMR WA-2 Fence Repair Standards DRAFT

FYSA. Way in if you need too..

---

**From:** (b) (6)  
**Sent:** Tuesday, December 09, 2014 6:24 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** CTIMR WA-2 Fence Repair Standards DRAFT

(b) (6), (b)

CTIMR WA-2 Fence Repair Standards **DRAFT**

Per our discussion regarding acceptable repair methods for fences, currently we have adopted and are utilizing the previous methods that have been deployed across the WA-2 Area of Responsibility. Summarized below, I have described our recommended methods to assist in developing a standard to be identified and published moving forward. (b) (5)

The methods described below capture expedient cost effective repairs to TI that are in use today.

I have outlined the current methods below:

Bollard Fencing, including legacy and PF225:

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

Normandy Barriers, legacy and VF-300:

(b) (5), (b) (7)(E)

Post and Rail, legacy and VF-300:

(b) (5), (b) (7)(E)

Respectfully,

(b) (6)

(b) (6)

Site Manager – CTIMR

**KBR**

Tucson, Arizona

e-mail : (b) (6)

Cell: (b) (6)



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**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: CTIMR WA-2 Fence Repair Standards DRAFT  
**Date:** Friday, December 12, 2014 1:49:58 PM

---

Yes – NLT Tuesday COB.

(b) (6), PE, CCP, PMP

**LMI**

2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

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[www.lmi.org](http://www.lmi.org)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, December 12, 2014 1:48 PM  
**To:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: CTIMR WA-2 Fence Repair Standards DRAFT

Thank you. Can I get this early next week?

---

**From:** (b) (6)  
**Sent:** Friday, December 12, 2014 1:47 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: CTIMR WA-2 Fence Repair Standards DRAFT

Understood.

(b) (6), PE, CCP, PMP

**LMI**

2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

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[www.lmi.org](http://www.lmi.org)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, December 12, 2014 1:45 PM  
**To:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: CTIMR WA-2 Fence Repair Standards DRAFT

Great. Let's get this as a frame work and I would like to get this set across the Sectors.

Can you put this in a one pager and send it to me and I'll coordinate it with everyone?

Thank you..

---

**From:** (b) (6)  
**Sent:** Friday, December 12, 2014 1:43 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: CTIMR WA-2 Fence Repair Standards DRAFT

Gentlemen, the guidelines prepared by KBR accurately reflect the breach repair activities conducted in WA2. (b) (5)

(b) (5)

(b) (6), PE, CCP, PMP

**LMI**

2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

*Complex Problems. Practical Solutions.*  
[www.lmi.org](http://www.lmi.org)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 10, 2014 1:34 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: CTIMR WA-2 Fence Repair Standards DRAFT

The proposed standards seem reasonable to me but I yield to (b) (6), (b) (7)(C) as he has more experience with fence repairs than I.

Thanks for sharing. I'd like to see examples of these techniques the next time I'm in Tucson.

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 10, 2014 11:04 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** FW: CTIMR WA-2 Fence Repair Standards DRAFT

FYSA. Way in if you need too..

**From:** [REDACTED] (b) (6)  
**Sent:** Tuesday, December 09, 2014 6:24 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6); [REDACTED] (b) (6), (b) (7)(C); [REDACTED] (b) (6)  
**Subject:** CTIMR WA-2 Fence Repair Standards DRAFT

[REDACTED] (b) (6), (b) (7)(C)

CTIMR WA-2 Fence Repair Standards **DRAFT**

Per our discussion regarding acceptable repair methods for fences, currently we have adopted and are utilizing the previous methods that have been deployed across the WA-2 Area of Responsibility. Summarized below, I have described our recommended methods to assist in developing a standard to be identified and published moving forward. [REDACTED] (b) (5)

[REDACTED] r. The methods described below capture expedient cost effective repairs to TI that are in use today.

I have outlined the current methods below:

Bollard Fencing, including legacy and PF225:

(b) (5), (b) (7)(E)

[REDACTED]

(b) (5), (b) (7)(E)

Normandy Barriers, legacy and VF-300:

(b) (5), (b) (7)(E)

Post and Rail, legacy and VF-300:

(b) (5), (b) (7)(E)

Respectfully,

(b) (6), (b) (7)(C)

(b) (6)

Site Manager – CTIMR

**KBR**

Tucson, Arizona

e-mail : (b) (6)

Cell: (b) (6)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: (b)(7)(E) Secondary Fence Schedule  
**Date:** Tuesday, January 13, 2015 1:21:52 PM  
**Attachments:** (b)(7)(E) [Secondary Fence R2.pdf](#)  
(b)(7)(E) [Secondary Fence R2.pdf](#)  
FW (b)(7)(E) [Secondary Fence Wage Grade Logistics Schedule Notes .msg](#)

---

(b) (6), (b) (7)(C),

We have determined a start date for the (b)(7)(E) secondary fence project here in Tucson. I was hoping you could assist me in adjusting the times to fall within what we originally intended when we had the start date of 1 Oct 2014. We are having a pre-con 9AM MST this Thursday and a start date of 20 January. Let me know if you require anything else from me on getting this project going.

(b) (6), (b) (7)(C) I also need you to look at the schedule as well and determine if you are comfortable with the milestones.

Thank you again for your help <(b)(7)(E) Secondary Fence R2.pdf>> <<FW:(b)(7)(E) Secondary Fence: Wage Grade Logistics / Schedule Notes >>

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, August 06, 2014 7:37 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6) ; (b) (6), (b) (7)(C)

**Subject:** (b)(7)(E) Secondary Fence Schedule

(b) (6), (b) (7)

As I mentioned on our call today, attached is what the (b)(7)(E) Secondary Fence Project is tracking to right now. I am trying to get the procurement pushed through, so that is the long pole in the tent, as well as ensuring all of the Wage Grade Logistics are in place. We will continue to update if anything changes. Please let me know if you have any questions.

(b)(7)(E) Secondary Fence R2.pdf>>

Thanks,

(b) (6), (b) (7)(C)



Activity ID	Activity Name	OD	RD	Start	Finish	Total Float
-------------	---------------	----	----	-------	--------	-------------

2014												2015
May	Jun	Jul	Aug	Sep	Oct	Nov	Dec				Jan	

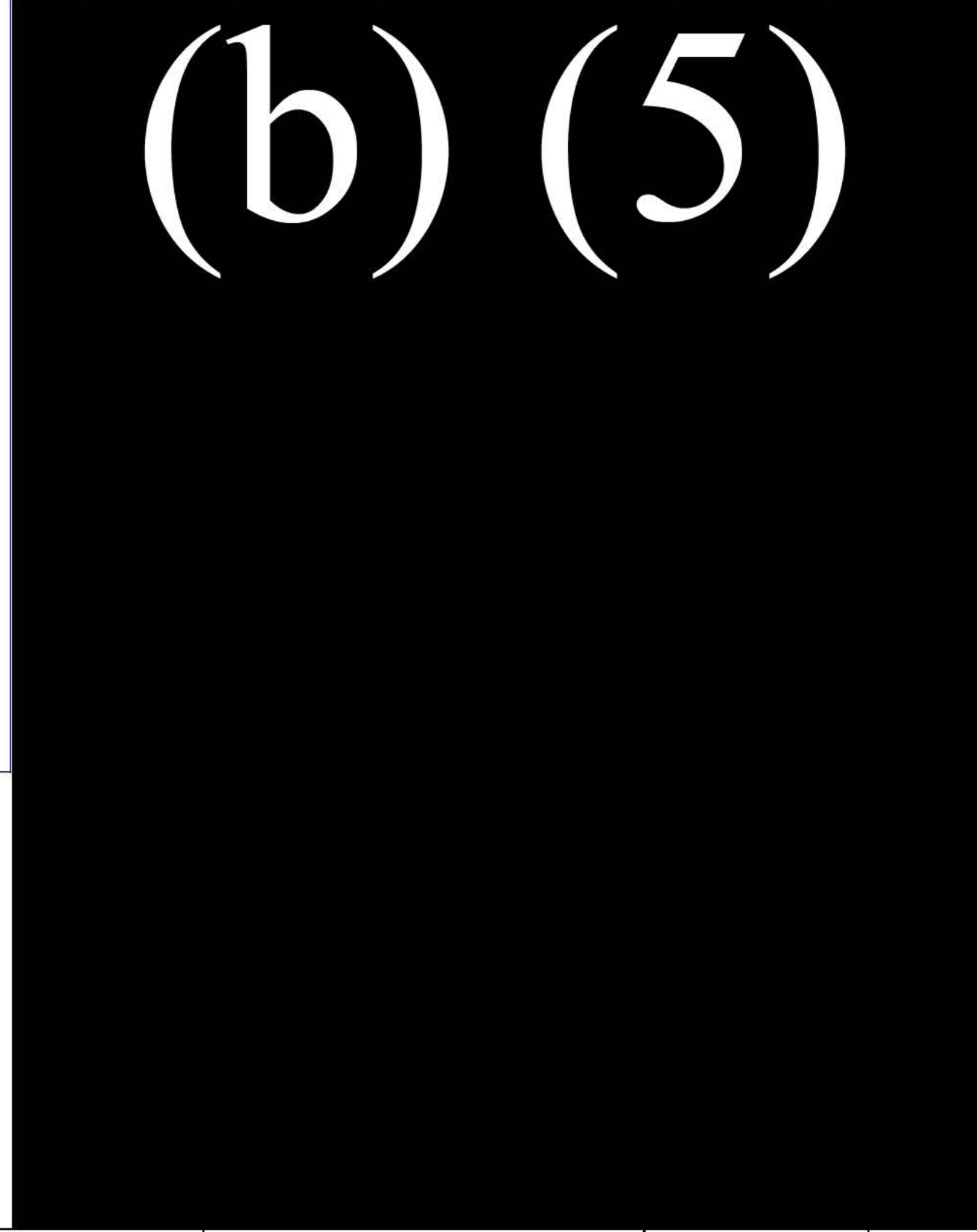
(b) (5), (b) (7)(E)

(b) (5)

<b>Civil</b>		10	10	03-Oct-14	17-Oct-14	3
(b)(7)(E) Construction Start		0	0	03-Oct-14		3
Site Prep		10	10	03-Oct-14	17-Oct-14	3
<b>Section A</b>		22	22	20-Oct-14	19-Nov-14	3
(b)(7)(E) Section A Start		0	0	20-Oct-14		3
Clear and Grub)		8	8	20-Oct-14	29-Oct-14	3

█ Remaining Level of Effort   
 █ Actual Work   
 █ Critical Remaining Work  
█ Actual Level of Effort   
 █ Remaining Work   
 ◆ Milestone

Activity ID	Activity Name	OD	RD	Start	Finish	Total Float	2014												2015
							May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan				
(b)(7)(E)	Excavation	8	8	(b) (5)															
	Place Steel Reinforcement	8	8																
	Place Concrete	8	8																
	Erect Fence	8	8																
<b>Section B</b>		<b>22</b>	<b>22</b>																
(b)(7)(E)	Section B Start	0	0	(b) (5)															
	Clear and Grub)	8	8																
	Excavation	8	8																
	Place Steel Reinforcement	8	8																
	Place Concrete	8	8																
	Erect Fence	8	8																
<b>Section C</b>		<b>22</b>	<b>22</b>																
(b)(7)(E)	Section C Start	0	0	(b) (5)															
	Clear and Grub)	8	8																
	Excavation	8	8																
	Place Steel Reinforcement	8	8																
	Place Concrete	8	8																
	Erect Fence	8	8																
<b>Section D</b>		<b>22</b>	<b>22</b>																
(b)(7)(E)	Section D Start	0	0	(b) (5)															
	Clear and Grub)	8	8																
	Excavation	8	8																
	Place Steel Reinforcement	8	8																
	Place Concrete	8	8																
	Erect Fence	8	8																
	Construction Completion	0	0																
<b>Commissioning</b>		<b>7</b>	<b>7</b>																
(b)(7)(E)	Punch List & Exceptions	1	1	(b) (5), (b) (7)(E)															
	Final Inspection	1	1																
	Beneficial Occupancy Date	0	0																



(b) (5), (b) (7)(E)

█ Remaining Level of Effort   
 █ Actual Work   
 █ Critical Remaining Work  
█ Actual Level of Effort   
 █ Remaining Work   
 ◆ Milestone

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: (b)(7)(E) Secondary Fence: Wage Grade Logistics / Schedule Notes  
**Date:** Wednesday, July 16, 2014 2:05:46 PM  
**Attachments:** [Schedule Update 4.1\\_04092014.pdf](#)  
[PF225 \(b\)\(7\)\(E\) Removable Fence Option Project Schedule 050212.pdf](#)  
**Importance:** High

---

(b) (6), (b) (7)(C)

We are on the line...once you join you can take a look at these schedules.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PMP  
Program Manager Lead for Projects and Milcon  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, July 14, 2014 1:41 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b)(7)(E) Secondary Fence: Wage Grade Logistics / Schedule Notes  
**Importance:** High

Good Afternoon (b) (6), (b) (7)(C)

The two schedules provided were for the (b)(7)(E) program. While these certainly can be modified and applicable, the attached Planning schedule and construction schedules are directly related to Fence Construction projects. These milestones would be best applicable to the (b)(7)(E) project.

The PDF that starts with "PF225" was the USACE / BPFTI overall schedule for the example fence project. The PDF that starts with "Schedule Update" was out Construction contractors schedule during physical construction. (b) (5), (b) (7)(E)

I will send out an invite for Tuesday @ 3pm EST if that works with you and (b) (6), (b) (7)(C) schedule.

Thanks,

(b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**, PMP  
Program Manager Lead for Projects and Milcon  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: **(b) (6), (b) (7)(C)**  
Mobile: **(b) (6), (b) (7)(C)**  
**(b) (6), (b) (7)(C)**

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---

**From:** **(b) (6), (b) (7)(C)**  
**Sent:** Monday, July 14, 2014 9:06 AM  
**To:** **(b) (6), (b) (7)(C)**  
**Cc:** **(b) (6), (b) (7)(C)**  
**Subject:** RE: **(b)(7)(E)** Secondary Fence: Wage Grade Logistics / Schedule Notes

**(b) (5), (b) (7)(E)** Let me know what you think.

Regards,

**(b) (6), (b) (7)(C)**, PMP  
Sr. Program Management Consultant (Scheduling)  
Business Operations Division  
E3 Federal Solutions, LLC  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: **(b) (6), (b) (7)(C)**  
Mobile: **(b) (6), (b) (7)(C)**  
**(b) (6), (b) (7)(C)**

---

**From:** **(b) (6), (b) (7)(C)**  
**Sent:** Monday, July 14, 2014 8:58 AM  
**To:** **(b) (6), (b) (7)(C)**  
**Cc:** **(b) (6), (b) (7)(C)**  
**Subject:** RE: **(b)(7)(E)** Secondary Fence: Wage Grade Logistics / Schedule Notes

Attached is a PDF of the **(b)(7)(E)** schedule. **(b) (5), (b) (7)(E)**

Regards,

**(b) (6), (b) (7)(C)**, PMP  
Sr. Program Management Consultant (Scheduling)  
Business Operations Division  
E3 Federal Solutions, LLC  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: **(b) (6), (b) (7)(C)**

Mobile (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, July 11, 2014 12:57 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: (b)(7)(E) Secondary Fence: Wage Grade Logistics / Schedule Notes

10-4. Thanks.

(b) (6), (b) (7)(C), PMP

Program Manager Lead for Projects and Milcon  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, July 11, 2014 12:45 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: (b)(7)(E) Secondary Fence: Wage Grade Logistics / Schedule Notes

Thank you. I am sorry that I was not able to attend due to another meeting.

I'll tackle the list below...

(b) (6), (b) (7)(C), CBM, PMP

Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, July 11, 2014 12:38 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** (b)(7)(E) Secondary Fence: Wage Grade Logistics / Schedule Notes

(b) (6), (b) (7)(C)

Three actions came out of our Wage Grade Logistics meeting that we need your assistance on with either the Facility Branch and/or HR.

- (1) Position Descriptions: We have [REDACTED] WG resources in Tucson Sector that will be utilized for the project [REDACTED] (b) (5)  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]
- (2) WG Work Lead / Supervisor: As [REDACTED] (b) (6), (b) (7) noted in a separate email, [REDACTED] (b) (5)  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]
- (3) [REDACTED] (b) (5), (b)(6); (b)(7)(C)  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

Besides that, [REDACTED] (b) (6), (b) (7) and I are going to meet early next week to discuss the details to the schedule. [REDACTED] (b) (6), (b) (7) is going to talk to the USACE and obtain a Primavera schedule from the old fence projects so we can apply it to this project. I am going to provide [REDACTED] (b) (6), (b) (7) the major milestones that are associated with this project. [REDACTED] (b) (6), (b) (7) has already provided the general construction timeline of 3 months (Oct. 1 – Dec. 31). We will back up the schedule to include the procurement of the material and Wage Grade Logistics.

[REDACTED] (b) (6), (b) (7) and I both agree that we want to address the 3 above WG actions with either [REDACTED] (b) (6), (b) (7)(C) or HR, but we will also loop in the local Tucson Facility Manager.

Please let me know if you have any questions.

Thanks,  
[REDACTED] (b) (6), (b) (7)(C)

[REDACTED] (b) (6), (b) (7)(C), PMP  
Program Manager Lead for Projects and Milcon  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: [REDACTED] (b) (6), (b) (7)(C)  
Mobile: [REDACTED] (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

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ID	ACT ID	Task Name	Orig Dur	% Comp	Total Slack	Remaining Duration	P6 Start	P6 Finish	Actual Cost	Remaining Cost	Sep 22, '13			Dec 8, '13			Feb 23, '14			May 11, '14		Jul 27, '14	
											S	M	T	W	T	F	S	S	M	T	W		


























(b) (5), (b) (7)(E)

Project: El Paso (b)(7)(E) PF 225 Prima Date: 4/2/14	Task		External Tasks		Manual Task		Finish-only		Complete
	Split		External Milestone		Duration-only		Deadline		
	Milestone		Inactive Task		Manual Summary Rollup		Critical		
	Summary		Inactive Milestone		Manual Summary		Critical Split		
	Project Summary		Inactive Summary		Start-only		Progress		



ID	ACT ID	Task Name	Orig Dur	% Comp	Total Slack	Remaining Duration	P6 Start	P6 Finish	Actual Cost	Remaining Cost	Sep 22, '13			Dec 8, '13			Feb 23, '14			May 11, '14		Jul 27, '14	
											S	M	T	W	T	F	S	S	M	T	W		
<div style="font-size: 48px; font-weight: bold; letter-spacing: 0.5em;">(b) (5), (b) (7) (E)</div>																							

Project: El Pas (b)(7)(E) F 225 Prima  
Date: 4/2/14

	External Tasks		Manual Task		Finish-only		Complete	
	External Milestone		Duration-only		Deadline		Critical	
	Inactive Task		Manual Summary Rollup		Critical Split		Progress	
	Inactive Milestone		Manual Summary		Start-only		Progress	
	Inactive Summary		Start-only		Start-only		Progress	

ID	ACT ID	Task Name	Orig Dur	% Comp	Total Slack	Remaining Duration	P6 Start	P6 Finish	Actual Cost	Remaining Cost	Sep 22, '13			Dec 8, '13			Feb 23, '14			May 11, '14		Jul 27, '14	
											S	M	T	W	T	F	S	S	M	T	W		

(b) (5), (b) (7)(E)

Project: El Paso (b)(7)(E) PF 225 Prima  
Date: 4/2/14

Task		External Tasks		Manual Task		Finish-only		Complete
Split		External Milestone		Duration-only		Deadline		
Milestone		Inactive Task		Manual Summary Rollup		Critical		
Summary		Inactive Milestone		Manual Summary		Critical Split		
Project Summary		Inactive Summary		Start-only		Progress		

(b) (5), (b) (7)(E)

DURATION IN WORKING DAYS UNLESS NOTED AS "EDAYS"

Task		Progress		Summary		External Tasks		Split	
Split		Milestone		Project Summary		External MileTask			

ITEMS IN BLUE ITALIC WERE REVISED AS OF 03.14.12.

(b) (5), (b) (7)(E)

DURATION IN WORKING DAYS UNLESS NOTED AS "EDAYS"

Task		Progress		Summary		External Tasks		Split	
Split		Milestone		Project Summary		External MileTask			

ITEMS IN BLUE ITALIC WERE REVISED AS OF 03.14.12.

(b) (5), (b) (7)(E)

DURATION IN WORKING DAYS UNLESS NOTED AS "EDAYS"

Task		Progress		Summary		External Tasks		Split	
Split		Milestone		Project Summary		External MileTask			

ITEMS IN BLUE ITALIC WERE REVISED AS OF 03.14.12.

(b) (5), (b) (7) (E)

DURATION IN WORKING DAYS UNLESS NOTED AS "EDAYS"

Task		Progress		Summary		External Tasks		Split	
Split		Milestone		Project Summary		External MileTask			

ITEMS IN BLUE ITALIC WERE REVISED AS OF 03.14.12.

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6)  
**Subject:** Re: WO 3649 (b)(7)(E) Wash 1  
**Date:** Wednesday, December 24, 2014 8:41:04 PM  
**Attachments:** [image002.png](#)  
[image003.png](#)  
[image004.png](#)  
[image005.png](#)

---

(b) (6), (b) (7)(C)

Thank you. Merry Christmas to you and your family.

---

**From:** (b) (6)  
**Sent:** Wednesday, December 24, 2014 06:09 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: WO 3649 (b)(7)(E) Wash 1

(b) (6), (b) (7)(E) – this is a follow up to the message I provided to you a couple of days ago regarding the remediation of erosion along the fence in (b)(7)(E) (b) (5), (b) (7)(E)

Just like I said to (b) (6) below – I hope you and your family have a very Merry Christmas together and I'll see you next year.

FYI, I'm on leave all next week.

(b) (6), PE, CCP, PMP



2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

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[www.lmi.org](http://www.lmi.org)

---

**From:** (b) (6)  
**Sent:** Wednesday, December 24, 2014 9:03 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: WO 3649 (b)(7)(E) Wash 1

(b) (6) – (b) (5), (b) (7)(E) You can use either method to remediate the erosion depending upon how much money you have available.

I hope you and your family have a very Merry Christmas.

(b) (6), PE, CCP, PMP



2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) Desk  
(b) (6) Cell

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[www.lmi.org](http://www.lmi.org)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, December 23, 2014 6:34 PM  
**To:** (b) (6)

**Subject:** Fw: WO 3649 (b)(7)(E) Wash 1

Here's the estimate (b)(7)(E)

Thank You, (b)(6), (b)(7)(C) PM/COR, TI Division Office; (b)(6), (b)(7)(C) Mobile: (b)(6), (b)(7)(C) Sent from my blackberry

---

**From:** (b)(6)

**Sent:** Tuesday, December 23, 2014 02:57 PM

**To:** (b)(6), (b)(7)(C)

**Cc:** (b)(6), (b)(7)(C); (b)(6)

**Subject:** WO 3649 (b)(7)(E) Wash 1

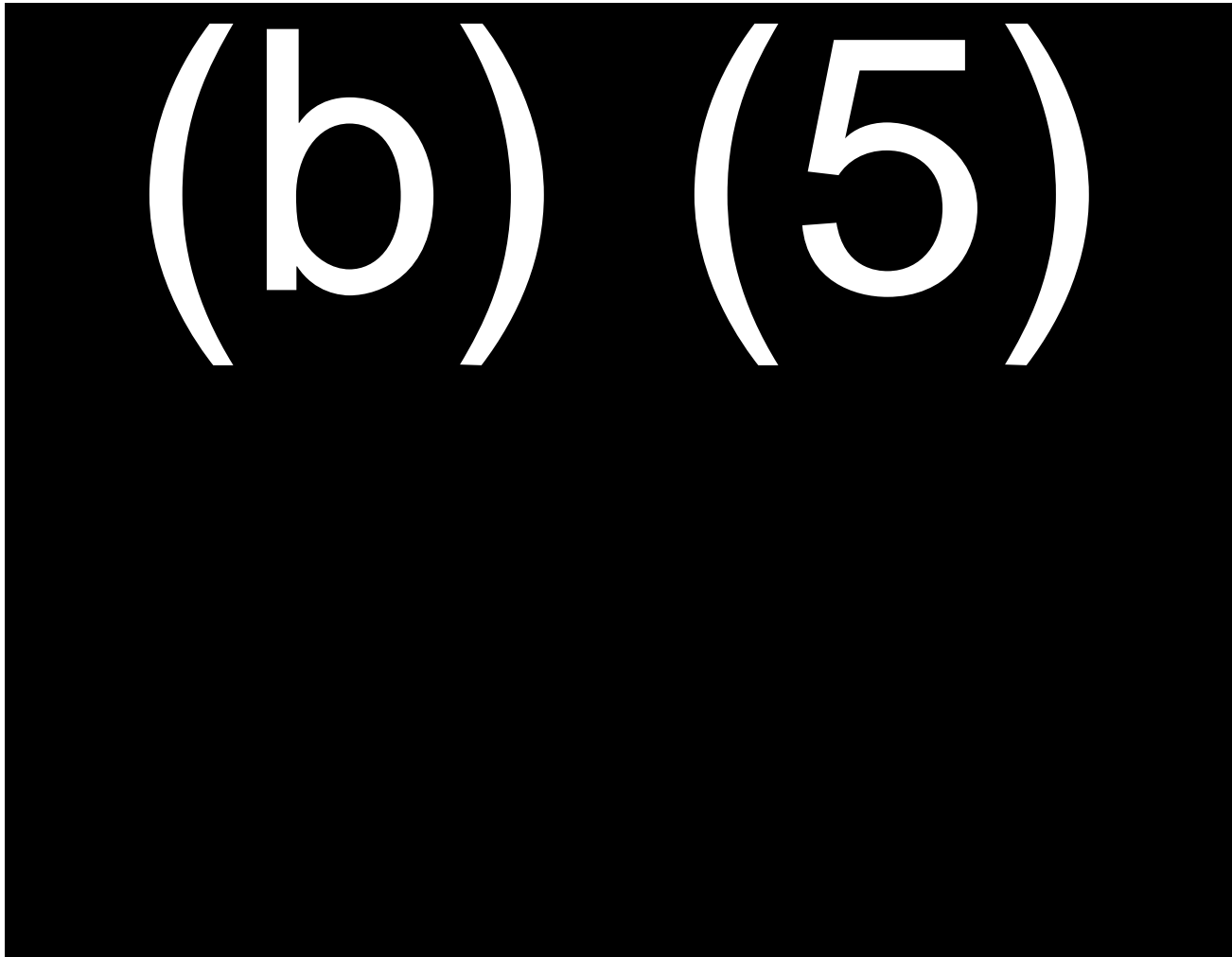
Sir , please see below breakout for your review and approval

The total cost to include F (b)(5)

(b)(5), (b)(7)(E)

Approximately (b)(5)

This is the rip rap with concrete and longer lasting solution





(b) (7) (E)

(b) (6)

*Field Superintendent-CTIMR*

*KBR*

*Area 2 Tucson/Yuma, AZ*

*Email:* (b) (6)

*Off#* (b) (6)

*Cell#* (b) (6)

---

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).  
**Date:** Tuesday, January 27, 2015 8:48:04 AM

---

Agreed.

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, January 27, 2015 8:47 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Ok. Thanks. As discussed we need to be united.....just saying...

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, January 27, 2015 8:44 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

I'll reply all that it doesn't include roads, that was my error. That's fine.

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, January 27, 2015 8:31 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Yes. I got that yet the double message looked like we are at odds...

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, January 27, 2015 8:29 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Maybe it's not roads, that was my mistake. That wasn't exactly the point I was trying to make though. I don't want (b) (6), (b) (7)(C) to get out in front of this regardless of the type of TI.

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, January 27, 2015 8:17 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: FOF (POE) Fence Requirements. (M&R and Improvements).

It seems we are not on the same page. I am not sure that I heard roads. What I heard was fence to close the gap and lighting. Everything else is dependent on the Lease.....

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, January 27, 2015 8:11 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)

(b) (6) (b) (6) (b) (6), (b) (7)(C)

Subject: RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Not that I am aware of. It is simply fence and lighting that is a gray area at the POE that we will be picking up.

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Tuesday, January 27, 2015 8:10 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)  
(b) (6) (b) (6) (b) (6), (b) (7)(C)

Subject: RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Gentlemen - Does this include fence and roads not previously captured in the GIS? If so, we'll need to get the information from Waypoint ASAP.

(b) (6), (b) (7)(C)  
OA / FM&E / BPFTI PMO / PPA  
(b) (6), (b) (7)(C) (w)  
(b) (6), (b) (7)(C) (bberry)  
(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 3:21 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)  
(b) (6) (b) (6) (b) (6), (b) (7)(C)

Subject: RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Copy.

Respectfully,  
(b) (6), (b) (7)(C)  
Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma Sector  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 2:20 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)  
(b) (6) (b) (6) (b) (6), (b) (7)(C)

Subject: Re: FOF (POE) Fence Requirements. (M&R and Improvements).

Presume that FOF has reached out to you based on my meeting here at FOF.

----- Original Message -----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 04:19 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6)

(b) (6)

(b) (6), (b) (7)(C)

Subject: RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Yes Sir, copy.

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma Sector  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 2:18 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6)

(b) (6)

(b) (6), (b) (7)(C)

Subject: Re: FOF (POE) Fence Requirements. (M&R and Improvements).

Yes. That is how understand it. Let's make sure that those requirements do not impede or are GSA or other owners of the POE.

----- Original Message -----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 04:15 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6)

(b) (6)

(b) (6)

(b) (6), (b) (7)(C)

Subject: RE: FOF (POE) Fence Requirements. (M&R and Improvements).

(b) (6), (b) (7)(C)

I am setting up a meeting with the OFO PD's (Port Directors) in my Sector to talk about how to funnel requirements to my office. (b) (5)

(b) (5)

So we need to update our TI portfolio. In my Sector I have a POE that is not open 24/7, the (b)(7)(E) POE closes every night at 2200 and then reopens at 0600. These gates need lots of love....

As soon as I can quantify how much fence and all needed gate maintenance I will add this to our baseline for Yuma.

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma Sector

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 14, 2015 3:52 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); (b) (6)

(b) (6) | (b) (6)  
(b) (6), (b) (7)(C)

Subject: FOF (POE) Fence Requirements. (M&R and Improvements).

Team:

In conversations with FOF, OBP and FM&E it has been agreed that FOF will pass on fence maintenance and repair requirements to BP at the Sector level to support fence between the Port of Entries (POEs). This requirements needs to be addressed properly with our Engineering Team and evaluated against the Fence and Gates priorities in your Work Plan.

It is advisable to ensure that the requirement is a priority and that it goes thru the RE/ENV checks just to ensure that there are no issues with performing M&R work.

In the event this is an improvement, please follow the proper process of developing a PRD once the requirement has been vetted thru Engineering and the TI Director.

If you have questions, please contact me.

Regards,

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 14, 2015 10:19 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE (b)(7)(E) fighting

Sorry we haven't got back to you but OBP agrees with us that we will maintain the fence to the port buildings - your folks will just need to give the requirement to (b) (6), (b) (7)(C) PMs and they will execute - we will fund with our BSFIT \$-

(b) (6), (b) (7) pls set up a process to do this fence maint with FOF - thxs

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).  
**Date:** Monday, January 26, 2015 4:21:36 PM

---

Sir,

It OFO, correct?

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma Sector  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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-----Original Message-----

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, January 26, 2015 2:20 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C);  
(b) (6); (b) (6); (b) (6), (b) (7)(C)

**Subject:** Re: FOF (POE) Fence Requirements. (M&R and Improvements).

Presume that FOF has reached out to you based on my meeting here at FOF.

----- Original Message -----

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, January 26, 2015 04:19 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6); (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Yes Sir, copy.

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma Sector  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

Excel as a strategic partner enhancing the Border Patrols proud legacy.

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 2:18 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6) ; (b) (6) ; (b) (6), (b) (7)(C)

Subject: Re: FOF (POE) Fence Requirements. (M&R and Improvements).

Yes. That is how understand it. Let's make sure that those requirements do not impede or are GSA or other owners of the POE.

----- Original Message -----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 04:15 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C) (b) (6)

(b) (6) (b) (6)

(b) (6), (b) (7)(C)

Subject: RE: FOF (POE) Fence Requirements. (M&R and Improvements).

(b) (6), (b) (7)

I am setting up a meeting with the OFO PD's (Port Directors) in my Sector to talk about how to funnel requirements to my office. (b) (5)

So we need to update our TI portfolio. In my Sector I have a POE that is not open 24/7, the (b)(7)(E) POE closes every night at 2200 and then reopens at 0600. These gates need lots of love....

As soon as I can quantify how much fence and all needed gate maintenance I will add this to our baseline for Yuma.

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma Sector  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

Excel as a strategic partner enhancing the Border Patrols proud legacy.

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 14, 2015 3:52 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C) ; (b) (6)

(b) (6) (b) (6)



(b) (6)

(b) (6), (b) (7)(C)

Subject: FOF (POE) Fence Requirements. (M&R and Improvements).

Team:

In conversations with FOF, OBP and FM&E it has been agreed too that FOF will pass on fence maintenance and repair requirements to BP at the Sector level to support fence between the Port of Entries (POEs). This requirements needs to be addressed properly with our Engineering Team and evaluated against the Fence and Gates priorities in your Work Plan.

It is advisable to ensure that the requirement is a priority and that it goes thru the RE/ENV checks just to ensure that there are no issues with performing M&R work.

In the event this is an improvement, please follow the proper process of developing a PRD once the requirement has been vetted thru Engineering and the TI Director.

If you have questions, please contact me.

Regards,

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 14, 2015 10:19 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b)(7)(E) fighting

Sorry we haven't got back to you but OBP agrees with us the we will maint the fence to the port buildings - your folks will just need to give the requirement to (b) (6), (b) (7)(C) PMs and they will execute - we will fund with our BSFIT \$- (b) (6), (b) (7)(C) pls set up a process to do this fence maint with FOF - thxs

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Fence Options  
**Date:** Tuesday, April 14, 2015 4:06:45 PM  
**Attachments:** [Normandy fence design standard.pdf](#)

---

Here is the last email string I have on the topic.

With regards to the design standards, none of the "options" discussed for el centro have been incorporated into the Normandy fence design standard, which is attached.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, October 18, 2011 6:03 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6)  
**Subject:** RE: Fence Options

Option 3 looks good to me. (b) (5), (b) (7)(E)  
(if that's not the case then I'm OK w/ it).

(b) (5), (b) (7)(E)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, October 18, 2011 5:53 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C);  
(b) (6)  
**Subject:** Re: Fence Options

(b) (5), (b) (7)(E)

(b) (6), (b) (7)(C)  
(A) Assistant Chief  
Office of Border Patrol  
SPPA/ORMB  
Tactical Infrastructure Program  
Washington, DC  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
Office: (b) (6), (b) (7)(C)  
BlackBerry: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6)  
**Sent:** Tue Oct 18 17:48:14 2011  
**Subject:** RE: Fence Options

(b) (6)

If the fence is being cut/moved, my recommendation would be (b) (5), (b) (7)(E)

If the concern is (b) (5), (b) (7)(E)

If it's both concerns, do both options.

Thanks

(b) (6), (b) (7)(E)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, October 18, 2011 5:23 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6)  
**Subject:** RE: Fence Options

(b) (6), (b) (7)(C)

I believe they were just listing options of what they could do to shore the fence up. I also believe the fence is being cut and moved but I can check for sure. I can reach out and get your questions answered. Below is a statement from the original request:

(b) (7)(E) is an area in which drive-throughs are a constant. This area's infrastructure is pre-FM&E Normandy style fencing. This was fence constructed by USACE. The modifications that we are considering are to (b)(7)(E)  
The way we see it is a modification to legacy fencing, similar to the fence caps we have been installing."

Thanks,

(b) (6), (b) (7)(E)

(b) (6), (b) (7)(C)  
*(A) Assistant Chief*  
*Office of Border Patrol*  
*SPPA/ORMB*  
*Tactical Infrastructure Program*  
*Washington, DC*  
*Office:* (b) (6), (b) (7)(C)  
*Blackberry:* (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, October 18, 2011 5:06 PM  
**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C) .;  
(b) (6) .  
**Subject:** RE: Fence Options

(b) (6),

Is the sector looking at implementing all of the options? Also, how is the VF primarily being defeated?

Thanks

(b) (6), (b) (7)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, October 18, 2011 2:10 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) .;  
(b) (6) (b) (6), (b) (7)(C)  
**Subject:** FW: Fence Options

(b) (6), (b) (7)(C)

I don't see an issue with this based that this is legacy. However, we should check with our Engineering team for soundness.

If they agree then I don't see this as an issue. (b)(7)(E)

Regards,  
(b) (6), (b) (7)(C), CBM, PMP  
DHS-CBP-FM&E BPFTI  
TI Division  
(b) (6), (b) (7)(C) work  
(b) (6), (b) (7)(C) cell

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, October 18, 2011 1:34 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Fence Options

(b) (6), (b) (7)

I am not sure how much awareness you have had on this issue but El Centro wants to modify their legacy vehicle fence due to a large amount of incursions they have been experiencing. They are not requesting material or labor. (b) (7)(E)

(b) (6), (b) (7)(C) There are pictures attached of the proposed options for doing this.

Do you see a problem with what they are proposing?

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(A) Assistant Chief

Office of Border Patrol

SPPA/ORMB

Tactical Infrastructure Program

Washington, DC

Office: (b) (6), (b) (7)(C)

Blackberry: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, October 14, 2011 2:12 PM

**To:** (b) (6), (b) (7)(C)

**Subject:** Fence Options

ALCON,

I am attaching 4 different options that were discussed to mitigate the drive-thru issues ELC is experiencing. You will notice that all variations are modifications to the existing legacy fence and no land disturbance. This legacy fence was constructed pre-FM&E days.

(b) (6), (b) (7)(C) as we discussed these modifications will be constructed with materials on hand and WG workforce.

I know (b) (6), (b) (7) is on leave but we can discuss sometime next week via conference call.

Thanks for your assistance regarding this matter.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Supervisory Border Patrol Agent

Tactical Infrastructure Coordinator

Public Lands Liaison Agent

El Centro Sector

Imperial, California 92251

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) Office

(b) (6), (b) (7)(C) Off-Site Office

(b) (6), (b) (7)(C) BlackBerry



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(b)(7)(E)



Mark	Description	Date	Appr.

NOT FOR CONSTRUCTION

Designed by:	Date:	Rev.
Drawn by:	Submitted by:	
Reviewed by:	Job Number:	

DEPARTMENT OF HOMER AND SECURITY  
CUSTOMS AND BORDER PROTECTION  
ENGINEERING MANAGEMENT & FACILITIES MANAGEMENT & PLANNING  
FACILITY DESIGN  
INFRASTRUCTURE  
TACTICAL INFRASTRUCTURE  
SEPTEMBER 2012  
VERSION V.1

VEHICLE FENCE DETAILS  
NORMANDY FENCE  
(TYPE V-2)  
SHEET 1 OF 2

SHEET  
2

(b)(7)(E)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Travel request for (b) (6) (Storm Damages in (b)(7)(E))  
**Date:** Thursday, September 12, 2013 10:28:38 AM

---

(b) (6), (b) (7)(C) your's is the most critical. I'll adjust accordingly.

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
**(b) (6), (b) (7)(C)**

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, September 12, 2013 6:18 AM  
**To:** (b) (6) (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Travel request for (b) (6) (Storm Damages in (b)(7)(E))

Yes. Only 1 trip for both. No more trips after this one. Sorry. We are being asked a lot of questions.

**(b) (6), (b) (7)(C)**, CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
**(b) (6), (b) (7)(C)**

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---

**From:** (b) (6)  
**Sent:** Thursday, September 12, 2013 9:17 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Travel request for (b) (6) (Storm Damages in (b)(7)(E))

Is this authorization for both YUM and TCA in one trip?

(b) (6), (b) (7)(C) – assuming this authorization gets all requirements in the one trip, I'm looking at traveling on Monday Sep 16 and Friday Sep 20. Please discuss between yourselves (and let me know where I should be and when) for Tue, Wed, and Thu.



(b) (6), PE, CCE, PMP



2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) P

*Complex Problems. Practical Solutions.*  
[www.lmi.org](http://www.lmi.org)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, September 12, 2013 9:12 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C), (b) (6)  
**Subject:** RE: Travel request for D Stinson (Storm Damages in (b)(7)(E))

(b) (6), (b) (7)(C)

Thank you. I have considered the plus and minus of this require and I agree that (b) (6) can take this trip.

This will be the last trip until we get a better idea of what will happen with the budget in FY14.

Thanks.

**(b) (6), (b) (7)(C)**, CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
**(b) (6), (b) (7)(C)**

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, September 12, 2013 8:12 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C), (b) (6)  
**Subject:** RE: Travel request for (b) (6) (Storm Damages in (b)(7)(E))

Sir,

(b) (6), (b) (7)(C) reported the TCA site visits can wait until October. For the Yuma fence situation, without an in-person assessment by a qualified engineer of the current condition (b)(7)(E) before we can send (b) (6), (b) (7)(C) or any qualified engineer to the area for a proper assessment. If the fence needs to be shored-up it would be better to define that work for the gap filler contractor sooner than later. (b)(7)(E)

There are efficiencies in having (b) (6) visit both Yuma and Tucson in the same week.

I acknowledge there's significant pressure from the DAC and others regarding travel expenditures and I defer to your judgment and guidance on this situation.

Thank you,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Branch Chief - TI Division Projects, Maintenance and Repair  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering*

*Office: (b) (6), (b) (7)(C)*

*Mobile: (b) (6), (b) (7)(C)*

*(b) (6), (b) (7)(C)*

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, September 11, 2013 8:24 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C) (b) (6)

**Subject:** Re: Travel request for (b) (6) (Storm Damages in (b)(7)(E))

Thank you.

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, September 11, 2013 04:40 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C) (b) (6)

**Subject:** RE: Travel request for (b) (6) (Storm Damages in (b)(7)(E))

Understood...I've asked the team to assess options and impacts and get back with us today.

(b) (6), (b) (7)(C)

*Branch Chief - TI Division Projects, Maintenance and Repair  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering*

*Office: (b) (6), (b) (7)(C)*

*Mobile: (b) (6), (b) (7)(C)*

*(b) (6), (b) (7)(C)*

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, September 10, 2013 11:24 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) (b) (6)  
**Subject:** Re: Travel request for (b) (6) (Storm Damages in (b)(7)(E)

(b) (6), (b) (7)

Thank you. Travel is becoming increasing difficult to justify.

Is it possible that this can be done via a teleconference call with a clear agenda, pictures and a detail explanation?

Can we VTC this?

I am not say yes or no. Please provide me with an alternative and the risks if any with the alternative.

As you know, we have been shut down for September for travel.

Please provide me with a response so that I can deliberate and provide an answer.

Thank you.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, September 10, 2013 05:03 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) (b) (6)  
**Subject:** Fw: Travel request for (b) (6) (Storm Damages in (b)(7)(E)

Sir,

I request your approval for (b) (6) to travel to YUM to asses the (b)(7)(E) fence to help determine how best to stabilize the fence (ref to attached pics) and to travel to TCA for several actions previously identified by (b) (6), (b) (6) I believe that both Sector requirements can be achieved in one week's travel, preferably next week with YUM as the first priority.

(b) (6) please confirm your available for the travel.

Thanks,

(b) (6), (b) (7)

Sent from my Blackberry, please excuse any typographical errors

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, September 09, 2013 05:16 PM  
**To:** (b) (6), (b) (7)(C) (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Storm Damages in (b)(7)(E)

(b) (6), (b) (7)(C)

Just got back from (b)(7)(E) and meeting with BOR. Please see attached photos for current issues we are addressing.

Recap: over the last couple of weeks we have had major thunder storms and high levels of rain fail. (b)(7)(E) a section of fence is in need of our attention and I would like to engage (b) (6) on this issue for possible corrective actions, and we had a Lightning strike to the Fence (b)(7)(E) As discussed over the phone I will be working these repairs through our GAP contract.

(b) (6)

Please take a look at the photos, as you may already know I have several ways to skin this cat already thought of however I would like to huddle up with you to discuss them before we engage. We will need to come to a consensus as soon as possible as the photos don't do it justice (b)(7)(E)

Please call me when you can so we can discuss further and present with our best options for corrective action. Thanks!

Peas and Carrots my Friend!

*Respectfully,*

(b) (6), (b) (7)(C)

*Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering*

*Yuma & El Centro Sectors*

*Office: (b) (6), (b) (7)(C)*

*Cell: (b) (6), (b) (7)(C)*

*(b) (6), (b) (7)(C)*

*Excel as a strategic partner enhancing the Border Patrols proud legacy.*

**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Travel request for (b) (6) (Storm Damages in (b)(7)(E))  
**Date:** Thursday, September 12, 2013 9:20:11 AM

---

Understood.

(b) (6), (b) (7)(C) – I'll start making my arrangements to travel Monday and Friday and wait for the schedule to make my hotel reservations.

(b) (6), PE, CCE, PMP

**LMI**

**2000 Corporate Ridge  
McLean, VA 22102-7805**

(b) (6) P

***Complex Problems. Practical Solutions.***  
[www.lmi.org](http://www.lmi.org)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, September 12, 2013 9:18 AM  
**To:** (b) (6); (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Travel request for (b) (6) (Storm Damages in (b)(7)(E))

Yes. Only 1 trip for both. No more trips after this one. Sorry. We are being asked a lot of questions.

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6)  
**Sent:** Thursday, September 12, 2013 9:17 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Travel request for (b) (6) (Storm Damages in (b)(7)(E))

Is this authorization for both YUM and TCA in one trip?

(b) (6), (b) (7)(C) – assuming this authorization gets all requirements in the one trip, I'm looking at traveling

on Monday Sep 16 and Friday Sep 20. Please discuss between yourselves (and let me know where I should be and when) for Tue, Wed, and Thu.

(b) (6), PE, CCE, PMP



2000 Corporate Ridge  
McLean, VA 22102-7805

(b) (6) P

*Complex Problems. Practical Solutions.*  
[www.lmi.org](http://www.lmi.org)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, September 12, 2013 9:12 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C), (b) (6)  
**Subject:** RE: Travel request for (b) (6) (Storm Damages in (b)(7)(E))

(b) (6), (b) (7)(C)

Thank you. I have considered the plus and minus of this require and I agree that (b) (6) can take this trip.

This will be the last trip until we get a better idea of what will happen with the budget in FY14.

Thanks.

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, September 12, 2013 8:12 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C), (b) (6)  
**Subject:** RE: Travel request for D Stinson (Storm Damages in (b)(7)(E))

Sir,

(b) (6), (b) (7)(C) reported the TCA site visits can wait until October. For the Yuma fence situation, without an in-person assessment by a qualified engineer of the current condition of the fence (b)(7)(E) before we can send (b) (6) or any qualified

engineer to the area for a proper assessment. If the fence needs to be shored-up it would be better to define that work for the gap filler contractor sooner than later. (b)(7)(E)

There are efficiencies in having (b) (6) visit both Yuma and Tucson in the same week.

I acknowledge there's significant pressure from the DAC and others regarding travel expenditures and I defer to your judgment and guidance on this situation.

Thank you,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Branch Chief - TI Division Projects, Maintenance and Repair  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering*

*Office: (b) (6)*

*Mobile: (b) (6)*

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, September 11, 2013 8:24 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C) (b) (6)

**Subject:** Re: Travel request for D Stinson (Storm Damages in (b)(7)(E))

Thank you.

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, September 11, 2013 04:40 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C) (b) (6)

**Subject:** RE: Travel request for (b) (6) (Storm Damages in (b)(7)(E))

Understood...I've asked the team to assess options and impacts and get back with us today.

(b) (6), (b) (7)(C)

*Branch Chief - TI Division Projects, Maintenance and Repair  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering*

*Office: (b) (6), (b) (7)(C)*

*Mobile: (b) (6), (b) (7)(C)*

(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, September 10, 2013 11:24 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) (b) (6)  
**Subject:** Re: Travel request for D Stinson (Storm Damages in (b)(7)(E))

(b) (6), (b) (7)

Thank you. Travel is becoming increasing difficult to justify.

Is it possible that this can be done via a teleconference call with a clear agenda, pictures and a detail explanation?

Can we VTC this?

I am not say yes or no. Please provide me with an alternative and the risks if any with the alternative.

As you know, we have been shut down for September for travel.

Please provide me with a response so that I can deliberate and provide an answer.

Thank you.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, September 10, 2013 05:03 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) (b) (6)  
**Subject:** Fw: Travel request for D Stinson (Storm Damages in (b)(7)(E))

Sir,

I request your approval for (b) (6) to travel to YUM to asses the (b)(7)(E) fence to help determine how best to stabilize the fence (ref to attached pics) and to travel to TCA for several actions previously identified by (b) (6), (b) (6) I believe that both Sector requirements can be achieved in one week's travel, preferably next week with YUM as the first priority.

(b) (6) please confirm your available for the travel.

Thanks,

(b) (6), (b) (7)

Sent from my Blackberry, please excuse any typographical errors

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, September 09, 2013 05:16 PM  
**To:** (b) (6), (b) (7)(C) (b) (6)



**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Storm Damages in (b)(7)(E)

(b) (6), (b) (7)(C)

Just got back from (b)(7)(E) and meeting with BOR. Please see attached photos for current issues we are addressing.

Recap: over the last couple of weeks we have had major thunder storms and high levels of rain fail. (b)(7)(E) a section of fence is in need of our attention and I would like to engage (b) (6) on this issue for possible corrective actions, and we had a Lightning strike to the Fence (b)(7)(E) As discussed over the phone I will be working these repairs through our GAP contract.

(b) (6), (b) (7)(C)

Please take a look at the photos, as you may already know I have several ways to skin this cat already thought of however I would like to huddle up with you to discuss them before we engage. We will need to come to a consensus as soon as possible as the photos don't do it justice (b)(7)(E)

Please call me when you can so we can discuss further and present (b)(7)(E) with our best options for corrective action. Thanks!

Peas and Carrots my Friend!

*Respectfully,*  
(b) (6), (b) (7)(C)  
*Program Manager T.I M/R*  
*Program Management Office*  
*Facilities Management and Engineering*  
*Yuma & El Centro Sectors*  
*Office:* (b) (6), (b) (7)(C)  
*Cell:* (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

*Excel as a strategic partner enhancing the Border Patrols proud legacy.*

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE (b)(7)(E)- The Way Forward  
**Date:** Tuesday, October 15, 2013 8:41:40 AM

---

Copy that

Respectfully,

(b) (6), (b) (7)(C)  
Program Manager / COR III  
Del Rio & Big Bend Sectors  
DHS/CBP  
FM&E BPFTI-Tactical Infrastructure  
Desk: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, October 15, 2013 7:36 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b)(7)(E)- The Way Forward

(b) (6), (b) (7)(C)

Well framed. Ok. We need to move forward with this.

(b) (6), (b) (7)(C)

Please see what you can place on the WP or if already.

I'll try to set up a time with Legal and all concerned on the last bullet.

I would like a weekly on this one so I'll ask (b) (6), (b) (7)(C) to have this as an update to the weekly he provides for ELP.

Thanks.

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, October 15, 2013 8:32 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** (b)(7)(E)- The Way Forward

(b) (6), (b) (7)(C)

As requested, below is the proposed way forward for (b)(7)(E) M&R. Please let me know if I need to make any adjustments or if you have any questions. Thanks.

(b) (6), (b) (7)(C)

(b) (5), (b) (7)(E)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities

Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy"

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Perimeter Fence for (b)(7)(E) Towers  
**Date:** Monday, February 23, 2015 1:18:02 PM

---

Thank you.

(b) (6), (b) (7) I am checking with our folks on any viable contracts..

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, February 23, 2015 12:45 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Perimeter Fence for (b)(7)(E) Towers

Attached is the fence that we are installing at (b)(7)(E) new sites.

(b) (6), (b) (7)(C), P.E., PMP  
SME, TI Division  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management & Engineering  
U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C) (Preferred)  
Email: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, February 23, 2015 11:42 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: Perimeter Fence for (b)(7)(E) Towers

(b) (6), (b) (7)

Yes. I'll get you that standard.

(b) (6), (b) (7)(C) can you send (b) (6), (b) (7) the fence standard for towers?

As for contracts, let me check with our Tucson, Yuma and San Diego Sector is we have existing contracts.

If so, I'll let you know and I'll need funding if we go with that contract.

(b) (5), (b) (6), (b) (7)(C)

I'll be back to you shortly with the check from our side.

Call me with any questions.

Regards,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, February 23, 2015 11:33 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Perimeter Fence for (b)(7)(E) Towers

(b) (6), (b) (7)(C)

Please provide the SBinet standard for fencing. I think that will be helpful. Could you elaborate on the statement below about companies that provide temporary fencing? Are these companies on GSA? Do we have existing contracts with any of these companies?

Thanks,

(b) (6), (b) (7)(C)

Assistant Chief

U.S. Border Patrol Headquarters

Strategic Planning and Analysis Directorate

Operational Requirements Management Division

Office: (b) (6), (b) (7)(C) | Cell: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, February 23, 2015 11:06 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Re: Perimeter Fence for (b)(7)(E) Towers

(b) (6), (b) (7)(C)

I checked into this requirement.

This is not real property and we have no funds.

However, what we can do is provide you the SBInet standard for fencing.

Also, there are some companies that can provide temporary fencing.

Let me know how you wish to proceed.

Call me with any questions.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, February 23, 2015 09:02 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Perimeter Fence for (b)(7)(E) Towers

(b) (6), (b) (7)

USBP recently deployed (b)(7)(E) towers in the (b)(7)(E) (b)(7)(E) for the (b)(7)(E) Tucson Sector. There is a requirement for perimeter security of these towers. (b) (5), (b) (7)(E)

e. Please advise if you need anything additional at this point.

Thanks,

(b) (6), (b) (7)(C)  
Assistant Chief  
U.S. Border Patrol Headquarters  
Strategic Planning and Analysis Directorate  
Operational Requirements Management Division  
Office: (b) (6), (b) (7)(C) | Cell: (b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b)(7)(E)  
**Date:** Thursday, February 05, 2015 10:37:07 AM  
**Attachments:** NON-RESPONSIVE

---

(b) (6), (b) (7)(E)

We have (b)(7)(E) (highlighted in yellow) of which (b)(7)(E) are coming up real quick (b)(7)(E) towers are being mobilized the RGV. I am working with the CO to MOD the contract for the next (b)(7)(E) sites.

We should stick with a high level PRD for first two bullets and maybe the fourth.

Thanks,

(b) (6), (b) (7)(C), Program Manager  
Border Patrol Facilities and Tactical Infrastructure  
Facilities Management and Engineering  
Tactical Infrastructure Division ( Maintenance and Repair)  
(b) (6), (b) (7)(C) Work  
(b) (6), (b) (7)(C) Blackberry  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, February 05, 2015 9:22 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b)(7)(E)

All,

Here is my input based on the meeting with OTIA yesterday. They would like us plan for the following:

(b) (5), (b) (7)(E)

(b) (5)

Regards,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), P.E., LEED AP  
TI SME, BPFTI  
LMI Government Consulting  
BB: (b) (6), (b) (7)(C)  
*Telework: Tuesdays and Fridays*

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, February 05, 2015 9:46 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** (b)(7)(E)

(b) (6), (b) (7)(C)

What help do you need for the (b)(7)(E) project?

If I recall you asked for SOW and IGCE support.

Please provide me specifics and I'll work to help you.

Regards,

(b) (6), (b) (7)(C), CBM, PMP

Tactical Infrastructure (TI)

CBP-OA-FM&E BPFTI

(b) (6), (b) (7)(C) (Cell)

(b) (6), (b) (7)(C) (Office)

Washington, D.C. 20004



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Perimeter Fence for (b)(7)(E) Towers  
**Date:** Monday, February 23, 2015 12:44:48 PM  
**Attachments:** [fence.pdf](#)

---

Attached is the fence that we are installing at (b)(7)(E) new sites.

(b) (6), (b) (7)(C), P.E., PMP  
SME, TI Division  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management & Engineering  
U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C) (Preferred)  
Email: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, February 23, 2015 11:42 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: Perimeter Fence for (b)(7)(E) Towers

(b) (6), (b) (7)

Yes. I'll get you that standard.

(b) (6), (b) (7)(C) can you send (b) (6), (b) (7) the fence standard for towers?

As for contracts, let me check with our Tucson, Yuma and San Diego Sector is we have existing contracts.

If so, I'll let you know and I'll need funding if we go with that contract.

(b) (5), (b)(6); (b)(7)(C)

I'll be back to you shortly with the check from our side.

Call me with any questions.

Regards,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, February 23, 2015 11:33 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Perimeter Fence for (b)(7)(E) Towers

(b) (6), (b) (7)(C)

Please provide the SBInet standard for fencing. I think that will be helpful. Could you elaborate on the statement below about companies that provide temporary fencing? Are these companies on GSA? Do we have existing contracts with any of these companies?

Thanks,

(b) (6), (b) (7)(C)

Assistant Chief

U.S. Border Patrol Headquarters

Strategic Planning and Analysis Directorate

Operational Requirements Management Division

Office: (b) (6), (b) (7)(C) | Cell: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, February 23, 2015 11:06 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Re: Perimeter Fence for (b)(7)(E) Towers

(b) (6), (b) (7)(C)

I checked into this requirement.

This is not real property and we have no funds.

However, what we can do is provide you the SBInet standard for fencing.

Also, there are some companies that can provide temporary fencing.

Let me know how you wish to proceed.

Call me with any questions.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, February 23, 2015 09:02 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Perimeter Fence for (b)(7)(E) Towers

(b) (6), (b) (7)

USBP recently deployed (b)(7)(E) towers in the (b)(7)(E) (b)(7)(E) for the (b)(7)(E) Tucson Sector. There is a requirement for perimeter security of these towers. (b) (5), (b) (7)(E)

(b)(7)(E) Please advise if you need anything additional at this point.

Thanks,

(b) (6), (b) (7)(C)  
Assistant Chief  
U.S. Border Patrol Headquarters  
Strategic Planning and Analysis Directorate  
Operational Requirements Management Division  
Office: (b) (6), (b) (7)(C) | Cell: (b) (6), (b) (7)(C)

(b)(7)(E)

(b)(7)(E)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: Perimeter Fence for (b)(7)(E) Towers  
**Date:** Monday, February 23, 2015 1:34:23 PM

---

(b) (6), (b) (7)(E) there is fencing at (b)(7)(E) that would work.  
(b) (6), (b) (7)(C). Branch Chief, Laguna Facilities  
BPFTI

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, February 23, 2015 10:21 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Perimeter Fence for (b)(7)(E) Towers

Gents:

Please read the email below and the attached. OBP has asked to see if we can provide fence security for (b)(7)(E) towers on (b)(7)(E) AOR.

The standard attached can be modified (b)(7)(E)

(b) (6), do you have any contracts that would allow us to access fence contractor?

If not, can you ask (b) (6), (b) (7)(C) to see what he has at his disposal?

(b) (6), (b) (7) and (b) (6), (b) (7) same question. If you can ask your TI coordinators that would be helpful as well.

Please let me know today.

Call me with any questions.

Thank you,  
(b) (6), (b) (7)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, February 23, 2015 12:45 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Perimeter Fence for (b)(7)(E) Towers

Attached is the fence that we are installing at (b)(7)(E) new sites.

(b) (6), (b) (7)(C), P.E., PMP

SME, TI Division  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management & Engineering  
U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C) (Preferred)  
Email: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, February 23, 2015 11:42 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: Perimeter Fence for (b)(7)(E) Towers

(b) (6), (b) (7)(C)

Yes. I'll get you that standard.

(b) (6), (b) (7)(C) can you send (b) (6), (b) (7)(C) the fence standard for towers?

As for contracts, let me check with our Tucson, Yuma and San Diego Sector as we have existing contracts.

If so, I'll let you know and I'll need funding if we go with that contract.

(b) (5), (b)(6); (b)(7)(C)

I'll be back to you shortly with the check from our side.

Call me with any questions.

Regards,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, February 23, 2015 11:33 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Perimeter Fence for (b)(7)(E) Towers

(b) (6), (b) (7)

Please provide the SBInet standard for fencing. I think that will be helpful. Could you elaborate on the statement below about companies that provide temporary fencing? Are these companies on GSA? Do we have existing contracts with any of these companies?

Thanks,

(b) (6), (b) (7)(C)

Assistant Chief  
U.S. Border Patrol Headquarters  
Strategic Planning and Analysis Directorate  
Operational Requirements Management Division  
Office: (b) (6), (b) (7)(C) | Cell (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, February 23, 2015 11:06 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Re: Perimeter Fence for (b)(7)(E) Towers

(b) (6), (b) (7)

I checked into this requirement.

This is not real property and we have no funds.

However, what we can do is provide you the SBInet standard for fencing.

Also, there are some companies that can provide temporary fencing.

Let me know how you wish to proceed.

Call me with any questions.

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, February 23, 2015 09:02 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Perimeter Fence for (b)(7)(E) Towers

(b) (6), (b) (7)



USBP recently deployed (b)(7)(E) towers in the (b)(7)(E) (b)(7)(E) for the (b)(7)(E) Tucson Sector. There is a requirement for perimeter security of these towers (b) (5), (b) (7)(E) Please advise if you need anything additional at this point.

Thanks,

(b) (6), (b) (7)(C)

Assistant Chief

U.S. Border Patrol Headquarters

Strategic Planning and Analysis Directorate

Operational Requirements Management Division

Office: (b) (6), (b) (7)(C) | Cell: (b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b)(7)(E)  
**Date:** Thursday, February 05, 2015 1:08:59 PM

---

Ok thx.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, February 05, 2015 01:04 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b)(7)(E)

(b) (6), (b) (7)(C) – I can work with (b) (6), (b) (7)(C) on the SOW/IGCE as I did the last one for the current (b)(7)(E) ites.

(b) (6), (b) (7)(C), PMP, LEED AP  
Team Lead (A) RVSS/IFT/Taccom  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management & Engineering

(b) (6), (b) (7)(C) (c)

(b) (6), (b) (7)(C) (w)

(b) (6), (b) (7)(C)

TELEWORK WEDNESDAY AND FRIDAY PHONE: (b) (6), (b) (7)(C)

*“Excel as a trusted strategic partner enhancing Border Patrol's proud legacy”*

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, February 05, 2015 10:02 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b)(7)(E)

Thanks.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, February 05, 2015 11:30 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b)(7)(E)

(b) (6), (b) (7)(C)

Yes, I will set a call up ASAP and proceed with PRD development.

(b) (6), (b) (7)(C) – yesterday you mentioned you were going to be conducting some site visits that would aid in understanding the scope. Based on that, when is the soonest I can set the meeting up?

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), P.E., LEED AP  
TI SME, BPFTI  
LMI Government Consulting  
BB: (b) (6), (b) (7)(C)  
*Telework: Tuesdays and Fridays*

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, February 05, 2015 11:23 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b)(7)(E)

Ok. Let's get everyone on the phone to include OTIA.

Can you do this (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, February 05, 2015 10:22 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b)(7)(E)

All,  
Here is my input based on the meeting with OTIA yesterday. They would like us plan for the following:

(b) (5), (b) (7)(E)

(b) (5)

Regards,  
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), P.E., LEED AP  
TI SME, BPFTI  
LMI Government Consulting  
BB: (b) (6), (b) (7)(C)  
*Telework: Tuesdays and Fridays*

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, February 05, 2015 9:46 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: (b)(7)(E)

(b) (6), (b) (7)(C)

What help do you need for the (b)(7)(E) roject?

If I recall you asked for SOW and IGCE support.

Please provide me specifics and I'll work to help you.

Regards,

(b) (6), (b) (7)(C), CBM, PMP

Tactical Infrastructure (TI)

CBP-OA-FM&E BPFTI

(b) (6), (b) (7)(C) (Cell)

(b) (6), (b) (7)(C) (Office)

Washington, D.C. 20004

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Perimeter Fence for (b)(7)(E) Towers  
**Date:** Monday, February 23, 2015 1:41:21 PM

---

Thanks. It was a suggestion. (b) (5)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, February 23, 2015 1:37 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Perimeter Fence for (b)(7)(E) Towers  
**Importance:** High

(b) (5), (b) (7)(E)  
I added (b) (6), (b) (7)(C) to this email.

Thanks,  
(b) (6), (b) (7)(C), P.E.  
PMO Deputy Director  
Border Patrol Facilities and Tactical Infrastructure Program Management Office  
Facilities Management & Engineering  
Office of Administration  
U.S. Customs and Border Protection  
24000 Avila Road  
Suite 5200  
Laguna Niguel, CA 92677  
(b) (6), (b) (7)(C) Laguna Niguel Office  
(b) (6), (b) (7)(C) D.C. Office  
(b) (6), (b) (7)(C) fax  
(b) (6), (b) (7)(C) cell

(b) (6), (b) (7)(C)  
"Excel as a trusted strategic partner enhancing Border Patrol's Proud Legacy"  
(This message is for the designated recipient only and may contain privileged, proprietary, or otherwise private information. If you have received it in error, please notify the sender immediately and delete the original. Any other use of the email by you is prohibited.)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, February 23, 2015 10:22 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Perimeter Fence for (b)(7)(E) Towers  
**Importance:** High

Gents:

Please read the email below and the attached. OBP has asked to see if we can provide fence

security for (b)(7)(E) towers on (b)(7)(E) AOR.

The standard attached can be modified (b)(7)(E)

(b)(6), do you have any contracts that would allow us to access fence contractor?

If not, can you ask (b)(6), (b)(7)(C) to see what he has at his disposal?

(b)(6), (b)(7) and (b)(6), (b)(7) same question. If you can ask your TI coordinators that would be helpful as well.

Please let me know today.

Call me with any questions.

Thank you,

(b)(6), (b)(7)

---

**From:** (b)(6), (b)(7)(C)

**Sent:** Monday, February 23, 2015 12:45 PM

**To:** (b)(6), (b)(7)(C)

**Cc:** (b)(6), (b)(7)(C)

**Subject:** RE: Perimeter Fence for (b)(7)(E) Towers

Attached is the fence that we are installing at (b)(7)(E) new sites.

(b)(6), (b)(7)(C), P.E., PMP

SME, TI Division

LMI Government Consulting

Border Patrol Facilities & Tactical Infrastructure

Program Management Office

Facilities Management & Engineering

U.S. Customs and Border Protection

Office: (b)(6), (b)(7)(C)

Mobile: (b)(6), (b)(7)(C) (Preferred)

Email: (b)(6), (b)(7)(C)

---

**From:** (b)(6), (b)(7)(C)

**Sent:** Monday, February 23, 2015 11:42 AM

**To:** (b)(6), (b)(7)(C)

**Cc:** (b)(6), (b)(7)(C)

**Subject:** Re: Perimeter Fence for (b)(7)(E) Towers

(b) (6), (b) (7)

Yes. I'll get you that standard.

(b) (6), (b) (7)(C) can you send (b) (6), (b) (7) the fence standard for towers?

As for contracts, let me check with our Tucson, Yuma and San Diego Sector is we have existing contracts.

If so, I'll let you know and I'll need funding if we go with that contract.

(b) (5), (b)(6); (b)(7)(C)

I'll be back to you shortly with the check from our side.

Call me with any questions.

Regards,

(b) (6), (b) (7)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, February 23, 2015 11:33 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Perimeter Fence for (b)(7)(E) Towers

(b) (6), (b) (7)

Please provide the SBInet standard for fencing. I think that will be helpful. Could you elaborate on the statement below about companies that provide temporary fencing? Are these companies on GSA? Do we have existing contracts with any of these companies?

Thanks,

(b) (6), (b) (7)(C)

Assistant Chief

U.S. Border Patrol Headquarters

Strategic Planning and Analysis Directorate

Operational Requirements Management Division

Office: (b) (6), (b) (7)(C) | Cell: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, February 23, 2015 11:06 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Re: Perimeter Fence for (b)(7)(E) Towers

(b) (6), (b) (7)(C)

I checked into this requirement.

This is not real property and we have no funds.

However, what we can do is provide you the SBInet standard for fencing.

Also, there are some companies that can provide temporary fencing.

Let me know how you wish to proceed.

Call me with any questions.

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, February 23, 2015 09:02 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Perimeter Fence for (b)(7)(E) Towers

(b) (6), (b) (7)(C)

USBP recently deployed (b)(7)(E) towers in the (b)(7)(E) (b)(7)(E) for the (b)(7)(E) Tucson Sector. There is a requirement for perimeter security of these towers. (b) (5), (b) (7)(E)

(b) (6), (b) (7)(C) Please advise if you need anything additional at this point.

Thanks,

(b) (6), (b) (7)(C)

Assistant Chief

U.S. Border Patrol Headquarters

Strategic Planning and Analysis Directorate

Operational Requirements Management Division

Office: (b) (6), (b) (7)(C) | Cell: (b) (6), (b) (7)(C)



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: New Secondary Fence Construction  
**Date:** Friday, February 13, 2015 5:35:37 PM  
**Attachments:** [0211151448.jpg](#)  
[0211151448a.jpg](#)  
[0211151451.jpg](#)  
[0211151454.jpg](#)  
[0211151505.jpg](#)  
[0211151505a.jpg](#)  
[0211151507a.jpg](#)  
[0211151507.jpg](#)

---

FYSA....(b) (7)(E) Secondary Fence....still waiting for schedule.

(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) ...see you in Tucson. I arrive at 2pm. I am at the Residence Inn down at Williams Center...

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, February 13, 2015 3:38 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** New Secondary Fence Construction

Pictures of progress. All trenching is completed and about 4-5 days shy of finishing the boring. The schedule is established and has been submitted for updates today and should have that to you by Tuesday (Monday is a holiday).

Thank you,

(b) (6), (b) (7)(C)  
Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)



(b) (7)(E)





(b) (7)(E)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Re: (b) (7)(E) Fence Replacement...  
**Date:** Friday, October 17, 2014 6:03:31 PM

---

(b) (5) -

----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, October 17, 2014 05:00 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6)  
**Subject:** (b) (7)(E) Fence Replacement...

(b) (6), (b) (7)(C):

Got a call from (b) (6), (b) (7)(C) looking for a time line on 1. Mile of (b) (7)(E) Fence replacement.

I believe this is driven by your visit.

I appreciated his call and said so, yet I let him know that he has to get that requirement up to OBP so that OBP can solicit a funds request from OTIA for BPFTI funds.

Once we get the approval from OTIA, at that time we can sit down with OBP and Sector to provide a time line.

He pressed for a time line indicating that (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) had expectations that one would be provided.

He indicated that (b) (6), (b) (7)(C) has the requirement and packaging it for review.

However, (b) (6), (b) (7)(C) goes on leave for a week.

I'll follow up next week with OBP on status.

Regards,

(b) (6), (b) (7)(C)



(b) (6), (b) (7)(C) (b) (6)  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted] (b) (6), (b) (7)(C)  
[Redacted]  
**Cc:** (b) (6) (b) (6), (b) (7)(C)  
[Redacted]  
**Subject:** RE: (b) (7)(E) Fence Replacement Tag UP

Dear All

Attached are the action items, we discussed yesterday.

Thanks

(b) (6), (b) (7)(C)  
[Redacted]

<< File: (b) (7)(E) Fence Replacement Action Item List.docx >>

-----Original Appointment-----

**From:** (b) (6), (b) (7)(C) On Behalf Of (b) (6), (b) (7)(C)  
**Sent:** Thursday, January 21, 2016 3:44 PM  
**To:** (b) (6), (b) (7)(C) (b) (6) ;  
(b) (6), (b) (7)(C) ; (b) (6)  
(b) (6), (b) (7)(C) (b) (6)  
(b) (6), (b) (7)(C)  
(b) (6)  
(b) (6) (b) (6), (b) (7)(C) (b) (6)  
[Redacted]  
[Redacted] (b) (6), (b) (7)(C)  
**Cc:** (b) (6) ; (b) (6), (b) (7)(C)  
**Subject:** (b) (7)(E) Fence Replacement Tag UP  
**When:** Thursday, February 4, 2016 4:30 PM-5:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** (b) (7)(E)

What: (b) (7)(E) Fence Replacement PDT Kickoff Meeting

When: Tuesdays & Thursdays at 4:30 -5:00 pm

**CONFERENCE LINE HAS BEEN UPDATED**

Agenda will be sent prior to the calls.

Schedule:

<< File: MATOC Schedule 27Jan16.pdf >> << File: (b) (7)(E) Fence Schedule 28Jan16.pdf >>

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C) (b) (6) (b) (6) (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) (b) (6) (b) (6) (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) (b) (6) (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Fence Replacement Tag UP  
**Date:** Thursday, February 18, 2016 4:23:42 PM

---

All,

Please see below for our Webex meeting in a few minutes: (not sure if this went out to all).

(b) (7)(E)

Sincerely,

(b) (6), (b) (7)(C)

**Project Manager, Facilities Division**  
**Border Patrol Facilities and Tactical Infrastructure**  
**Program Management Office**  
**Facilities Management & Engineering**

**Office:** (b) (6), (b) (7)(C)

**Mobile:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, February 18, 2016 9:48 AM



To: (b) (6), (b) (7)(C) (b) (6) ;  
(b) (6), (b) (7)(C) ; (b) (6)  
(b) (6), (b) (7)(C) (b) (6)  
(b) (6), (b) (7)(C)  
(b) (6)  
(b) (6)  
(b) (6), (b) (7)(C) (b) (6)  
(b) (6)  
(b) (6)

Cc: (b) (6) ; (b) (6), (b) (7)(C)

Subject: (b) (7)(E) Fence Replacement Tag UP

When: Thursday, February 18, 2016 4:30 PM-5:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: (b) (7)(E)

What: (b) (7)(E) Fence Replacement PDT Kickoff Meeting

When: Tuesdays & Thursdays at 4:30 -5:00 pm

**CONFERENCE LINE HAS BEEN UPDATED**

Agenda will be sent prior to the calls.

Schedule:

<< File: MATOC Schedule 27Jan16.pdf >> << File: (b) (7)(E) Fence Schedule 28Jan16.pdf >>



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).  
**Date:** Friday, January 16, 2015 9:55:21 AM

---

No I have not. Will do. Would you like to be there?

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Have you touched bases with (b) (6), (b) (7)(C) re implementation ?

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 14, 2015 5:52 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6); (b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** FOF (POE) Fence Requirements. (M&R and Improvements).

Team:

In conversations with FOF, OBP and FM&E it has been agreed too that FOF will pass on fence maintenance and repair requirements to BP at the Sector level to support fence between the Port of Entries (POEs). This requirements needs to be addressed properly with our Engineering Team and evaluated against the Fence and Gates priorities in your Work Plan.

It is advisable to ensure that the requirement is a priority and that it goes thru the RE/ENV checks just to ensure that there are no issues with performing M&R work.

In the event this is an improvement, please follow the proper process of developing a PRD once the requirement has been vetted thru Engineering and the TI Director.

If you have questions, please contact me.

Regards,

(b) (6), (b) (7)(C)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 14, 2015 10:19 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) lighting

Sorry we haven't got back to you but OBP agrees with us the we will maint the fence to the port buildings - your folks will just need to give the requirement to (b) (6), (b) (7)(C) PMs and they will execute - we will fund with our BSFIT \$-

(b) (6), (b) (7) pls set up a process to do this fence maint with FOF - thxs

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).  
**Date:** Friday, January 16, 2015 9:56:08 AM

---

Don't need to be - thx

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

No I have not. Will do. Would you like to be there?

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Have you touched bases with (b) (6), (b) (7)(C) re implementation ?

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 14, 2015 5:52 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6); (b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** FOF (POE) Fence Requirements. (M&R and Improvements).

Team:

In conversations with FOF, OBP and FM&E it has been agreed too that FOF will pass on fence maintenance and repair requirements to BP at the Sector level to support fence between the Port of Entries (POEs). This requirements needs to be addressed properly with our Engineering Team and evaluated against the Fence and Gates priorities in your Work Plan.

It is advisable to ensure that the requirement is a priority and that it goes thru the RE/ENV checks just to ensure that there are no issues with performing M&R work.

In the event this is an improvement, please follow the proper process of developing a PRD once the requirement has been vetted thru Engineering and the TI Director.

If you have questions, please contact me.

Regards,

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 14, 2015 10:19 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) lighting

Sorry we haven't got back to you but OBP agrees with us the we will maint the fence to the port buildings - your folks will just need to give the requirement to (b) (6), (b) (7) PMs and they will execute - we will fund with our BSFIT \$- (b) (6), (b) (7) pls set up a process to do this fence maint with FOF - thxs

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).  
**Date:** Friday, January 16, 2015 9:58:03 AM

---

Ok. Will close out next week. I walked SDC thru the process of FOF requirements on paper...Now I need to sit with (b) (6), (b) (7)(C) and firm it up...

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:56 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Don't need to be - thx

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

No I have not. Will do. Would you like to be there?

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Have you touched bases with (b) (6), (b) (7)(C) re implementation ?

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 14, 2015 5:52 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6) | (b) (6)  
(b) (6) | (b) (6), (b) (7)(C)  
**Subject:** FOF (POE) Fence Requirements. (M&R and Improvements).

Team:

In conversations with FOF, OBP and FM&E it has been agreed too that FOF will pass on fence maintenance and repair requirements to BP at the Sector level to support fence between the Port of Entries (POEs). This requirements needs to be addressed properly with our Engineering Team and evaluated against the Fence and Gates priorities in your Work Plan.

It is advisable to ensure that the requirement is a priority and that it goes thru the RE/ENV checks just to ensure that

there are no issues with performing M&R work.

In the event this is an improvement, please follow the proper process of developing a PRD once the requirement has been vetted thru Engineering and the TI Director.

If you have questions, please contact me.

Regards,

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 14, 2015 10:19 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) lighting

Sorry we haven't got back to you but OBP agrees with us the we will maint the fence to the port buildings - your folks will just need to give the requirement to (b) (6), (b) (7) PMs and they will execute - we will fund with our BSFIT \$- (b) (6), (b) (7) pls set up a process to do this fence maint with FOF - thxs

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).  
**Date:** Friday, January 16, 2015 9:58:46 AM

---

thx

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:58 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Ok. Will close out next week. I walked SDC thru the process of FOF requirements on paper...Now I need to sit with (b) (6), (b) (7)(C) and firm it up...

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:56 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Don't need to be - thx

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

No I have not. Will do. Would you like to be there?

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Have you touched bases with (b) (6), (b) (7)(C) re implementation ?

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 14, 2015 5:52 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6) ; (b) (6)  
(b) (6), (b) (7)(C)

**Subject:** FOF (POE) Fence Requirements. (M&R and Improvements).

Team:

In conversations with FOF, OBP and FM&E it has been agreed too that FOF will pass on fence maintenance and repair requirements to BP at the Sector level to support fence between the Port of Entries (POEs). This requirements needs to be addressed properly with our Engineering Team and evaluated against the Fence and Gates priorities in your Work Plan.

It is advisable to ensure that the requirement is a priority and that it goes thru the RE/ENV checks just to ensure that there are no issues with performing M&R work.

In the event this is an improvement, please follow the proper process of developing a PRD once the requirement has been vetted thru Engineering and the TI Director.

If you have questions, please contact me.

Regards,

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 14, 2015 10:19 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) lighting

Sorry we haven't got back to you but OBP agrees with us the we will maint the fence to the port buildings - your folks will just need to give the requirement to (b) (6), (b) (7)(C) PMs and they will execute - we will fund with our BSFIT \$- (b) (6), (b) (7)(C) pls set up a process to do this fence maint with FOF - thxs



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: (b) (7)(E) Steel  
**Date:** Tuesday, March 22, 2016 7:01:40 PM

---

OK. Thanks.

Regards,  
(b) (6), (b) (7)(C), PMP, CBM  
Director  
CBP-OA-FM&E-BPFTI  
Tactical Infrastructure  
Washington, D.C  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, March 22, 2016 9:32:50 AM  
**To:** (b) (6); (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6)  
**Subject:** RE: (b) (7)(E) Steel

Caution will definitely be exercised. We had no band failures when loading and transporting to (b) (7)(E) to my knowledge so the risk should be low.

Respectfully,

(b) (6), (b) (7)(C).  
Program Manager / COR III  
Del Rio & Big Bend Sectors  
DHS/CBP  
FM&E BPFTI-Tactical Infrastructure  
Desk: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

---

**From:** (b) (6)  
**Sent:** Tuesday, March 22, 2016 8:26 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: (b) (7)(E) Steel

An additional point I thought of last night. (b) (5), (b) (7)(E)  
[Redacted]  
[Redacted]  
[Redacted]

(b) (5)

(b) (6), (b) (7)(C) and I also talked that the area that the vast majority of the ½ bollard material is stored in has insufficient room for any work to be done in it and the upper area will have to be used for the welding and storage of the bollards as they get fabricated. This will require the contractor to also move all the bollards from the South part of the storage area to the Northern area.

Thanks

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, March 21, 2016 8:34 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6)  
**Subject:** RE: (b) (7)(E) Steel

(b) (6), (b) (7)(C) We'll done. Look forward to the weekly. Let's include pictures. Thanks.

Regards,  
(b) (6), (b) (7)(C), PMP, CBM  
Director  
CBP-OA-FM&E-BPFTI  
Tactical Infrastructure  
Washington, D.C.  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, March 21, 2016 4:32:40 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) | (b) (6) (b) (6)  
(b) (6)  
**Subject:** RE: (b) (7)(E) Steel

thx

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, March 21, 2016 4:30 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6)

(b) (6)

**Subject:** (b) (7)(E) Steel

Everyone, I talked with (b) (6), (b) (7)(C) earlier this morning to go over our plans associated with welding the Bollards. We have agreed on the quantities and method. We discuss concerns of meeting the deadline, which I will provide a quality control plans and schedule to how we plan to manage expectations.

I have requested the QCP and Schedule and had the contractor inspect the material and site today. I have directed the contractor to construct the jigs and lay everything out to have a start date of welding bollards on Monday 28<sup>th</sup>.

A weekly progress report will be provided to monitor the progress.

**Respectfully,**

(b) (6), (b) (7)(C)

**Program Manager / COR III**

**Del Rio & Big Bend Sectors**

**DHS/CBP**

**FM&E BPFTI-Tactical Infrastructure**

**Desk:** (b) (6), (b) (7)(C)

**Cell:** (b) (6), (b) (7)(C)

**Email:** (b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Excess stored PF225/VF300 steel  
**Date:** Tuesday, February 17, 2015 5:15:41 PM

---

Gents

Provided below are (b) (6), (b) (7)(C) recommendations for the “remaining steel” in Fabens assuming its used as the primary source of steel for the (b) (7)(E) fence replacement project (see my earlier email regarding (b) (7)(E))

(b) (5)

Please let know if you have any questions or would like to discuss.

Best,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), P.E., PMP, LEED® AP, CCM

LMI

Chief Engineer, AE Services Division

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Cell (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Secondary Fence Schedule  
**Date:** Tuesday, February 17, 2015 10:19:05 AM

---

(b) (5) Thanks

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 17, 2015 10:18 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Secondary Fence Schedule

Ok. (b) (5)

Just wondering...

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 17, 2015 10:01 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Secondary Fence Schedule

(b) (6), (b) (7)(C) (b) (5)  
I plan to visit the site tomorrow when in (b) (7)(E) and again next month when I return for (b) (7)(E). I let everyone know if I see anything that concerns me.

Best,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, February 16, 2015 6:07 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Fw: (b) (7)(E) Secondary Fence Schedule

(b) (6), (b) (7)(C) and (b) (6)

(b) (5)

(b) (5)

Regards,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, February 13, 2015 06:15 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) Secondary Fence Schedule

Thanks!

I out of the office today, but I will take care of this on Tuesday. I hope this does not cause you a delay. Apologies in advance.

Regards,

(b) (6), (b) (7)(C), PMP

Sr. Program Management Consultant (Scheduling)

Business Operations Division

E3 Federal Solutions, LLC

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, February 13, 2015 12:00 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: (b) (7)(E) Secondary Fence Schedule

(b) (6), (b) (7)(E) I received some hard dates on the project now that we have some work behind us. Please adjust/add changes and return the schedule based on the following. Construction is not being accomplished in sections of A,B,C, and D as stated on the original schedule sent:

Preparation of site and materials 20 Jan (start date) until 6 Feb.

Boring of post holes and trenching was is being performed simultaneously 2 Feb to 20 Feb (1<sup>st</sup> concrete pour was on the 10<sup>th</sup>).

Setting of poles and concrete pouring began on 5 Feb and is continuing on through 6 Mar

Installation (erection) of mesh fence panels, (b) (7)(E) and remaining concrete pour is 3 Mar to 24 Mar.

(b) (7)(E) will be from 16 Mar to 30 Mar (construction complete).

Punch list completion 3 Apr

Final Inspection 4 April

BOD

Closeout

Please feel free to call me if you have any questions.

Thank you (b) (6), (b) (7)(E)

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

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This e-mail, including any attached files, may contain confidential and privileged information for the sole use of the intended recipient. Any review, use, distribution, or disclosure by others is strictly prohibited. If you are not the intended recipient (or authorized to receive information for the intended recipient), please contact the sender by reply e-mail and delete all copies of this message.

**From:** **(b) (6), (b) (7)(C)**

**Sent:** Tuesday, January 13, 2015 2:14 PM

**To:** **(b) (6), (b) (7)(C)**

**Cc:** **(b) (6), (b) (7)(C)**

**Subject:** RE: **(b) (7)(E)** Secondary Fence Schedule

<< File: **(b) (7)(E)** Secondary Fence 2.pdf >> << File: **(b) (7)(E)** Status Worksheet.xlsx >>

Attached is a PDF of the schedule and a schedule status worksheet. I adjusted the schedule based on the information in your e-mail. Based on a January 20 Construction start the project should finish sometime in April. I do not have status on the predecessor tasks. So I included the schedule status worksheet for your use. Please fill in estimated forecast or actual dates the cells highlighted in yellow. Don't worry I will know which is which. If you have questions on how to complete or what I am looking for please call me at **(b) (6), (b) (7)(C)**. Also don't worry about the total float I can correct that later. If there are changes on the construction part of the schedule, it is best to call and discuss. Thanks.

Regards,

**(b) (6), (b) (7)(C)**, PMP

Sr. Program Management Consultant (Scheduling)

Business Operations Division

E3 Federal Solutions, LLC

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: **(b) (6), (b) (7)(C)**



Mobile (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, January 13, 2015 1:22 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: (b) (7)(E) Secondary Fence Schedule

(b) (6), (b) (7)(C),

We have determined a start date for the (b) (7)(E) secondary fence project here in Tucson. I was hoping you could assist me in adjusting the times to fall within what we originally intended when we had the start date of 1 Oct 2014. We are having a pre-con 9AM MST this Thursday and a start date of 20 January. Let me know if you require anything else from me on getting this project going.

(b) (6), (b) (7)(C) I also need you to look at the schedule as well and determine if you are comfortable with the milestones.

Thank you again for your help << File: (b) (7)(E) Secondary Fence R2.pdf >> << Message: FW: (b) (7)(E) Secondary Fence: Wage Grade Logistics / Schedule Notes >>

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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all copies of this message.

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, August 06, 2014 7:37 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6); (b) (6), (b) (7)(C)

**Subject:** (b) (7)(E) Secondary Fence Schedule

(b) (6), (b) (7)

As I mentioned on our call today, attached is what the (b) (7)(E) Secondary Fence Project is tracking to right now. I am trying to get the procurement pushed through, so that is the long pole in the tent, as well as ensuring all of the Wage Grade Logistics are in place. We will continue to update if anything changes. Please let me know if you have any questions.

<< File: (b) (7)(E) Secondary Fence R2.pdf >>

Thanks,

(b) (6), (b) (7)(C)

**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: Steel analysis  
**Date:** Tuesday, February 17, 2015 1:48:55 PM  
**Attachments:** Not Responsive

---

FYI-Please let me know if you have any questions and or how you'd like to proceed so I can advise our planning/design team tomorrow when we meet.

Best,  
(b) (6), (b) (7)(C), P.E.

**LMI**  
7940 Jones Branch Drive {new address!!}  
McLean, VA 22102  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)

*Complex Problems. Practical Solutions.*  
[www.lmi.org](http://www.lmi.org)

---

**From:** (b) (6)  
**Sent:** Tuesday, February 17, 2015 1:39 PM  
**To:** (b) (6)  
**Subject:** Steel analysis

(b) (6), (b) (7)(C)

Attached is the quick analysis on this.

(b) (5), (b) (7)(E)

(b) (5)

NOTE: there are only about 15 plates left at Fabens so the contractor will have to provide those.

(b) (6)

**LMI**

7940 Jones Branch Drive,  
Tysons, VA 22102

(b) (6) P

*Complex Problems. Practical Solutions.*  
[www.lmi.org](http://www.lmi.org)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E)  
**Date:** Thursday, February 18, 2016 7:54:22 AM

---

Check..... (b) (6), (b) (7)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 17, 2016 8:14 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E)

(b) (6) is aware and is anxiously waiting to turn this project over.

Regards,

(b) (6)

(b) (6), (b) (7)(C) (w)  
(b) (6), (b) (7)(C) (m)

**(b) (6), (b) (7)(C)**

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-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 17, 2016 4:37 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E)

(b) (6), (b) (7) - I am traveling to Euless tomorrow (on lmi's dime) to meet with my local lmi team. I will likely be on a flight home during tomorrow's call in case you want to delay publicly announcing until tuesday (your call). I do plan to check in with (b) (6), (b) (7) and (b) (6), (b) (7)(C) tomorrow am to make sure they are good with the WBS and completing the schedule. Let me know if you have any questions.

Thanks

(b) (6), (b) (7)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 17, 2016 6:02:34 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** (b) (7)(E)

(b) (6), (b) (7)

Just following up on our previous discussion, now that the PRD is signed and we are pressing ahead with the schedule let's do the hand off from (b) (6) to you tomorrow.

This way we have a clean break and you'll take the project until construction at which thar time (b) (6), (b) (7)(C) will determine who will take it while you become the Engineer of record.

Please confirm.

Regards,

(b) (6), (b) (7)(C), PMP, CBM

Director

CBP-OA-FM&E-BPFTI

Tactical Infrastructure

Washington, D.C

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E)  
**Date:** Thursday, February 18, 2016 7:57:43 AM

---

No worries. We can wait until Tuesday. Yet, I'll let (b) (6), (b) (7)(C) tell (b) (6), (b) (7)(C) that we will turn this over to you on Tuesday.

Thanks..

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 17, 2016 7:37 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E)

(b) (6), (b) (7)(C) - I am traveling to Euleess tomorrow (on lmi's dime) to meet with my local lmi team. I will likely be on a flight home during tomorrow's call in case you want to delay publicly announcing until tuesday (your call). I do plan to check in with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) tomorrow am to make sure they are good with the WBS and completing the schedule. Let me know if you have any questions.

Thanks

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 17, 2016 6:02:34 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** (b) (7)(E)

(b) (6), (b) (7)(C)

Just following up on our previous discussion, now that the PRD is signed and we are pressing ahead with the schedule let's do the hand off from (b) (6), (b) (7)(C) to you tomorrow.

This way we have a clean break and you'll take the project until construction at which thar time (b) (6), (b) (7)(C) will determine who will take it while you become the Engineer of record.

Please confirm.

Regards,

(b) (6), (b) (7)(C), PMP, CBM

Director

CBP-OA-FM&E-BPFTI

Tactical Infrastructure

Washington, D.C

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b) (7)(E) Secondary Fence  
**Date:** Wednesday, February 04, 2015 5:27:56 PM

---

Ok. Thank you. See you can teach me....I am very coach able...

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 04, 2015 05:25 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b) (7)(E) Secondary Fence

Yes sir - we'll also need to get OBP to trimble the complete fence segment. I've cc'd both (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) to work with (b) (6), (b) (7)(C) on those actions.

(b) (6), (b) (7)(C)  
PPA Branch, BPFTI PMO  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 04, 2015 04:20 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Fw: (b) (7)(E) Secondary Fence

Gents:

Report below...

(b) (6), (b) (7)(C) we'll need to add this to TECO...right?

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 04, 2015 04:55 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** (b) (7)(E) Secondary Fence

Progress report...

The project team has bored and placed (b) (7)(E) poles in the ground with (b) (7)(E) f the poles plumbed and ready for concrete.

They have trenched nearly (b) (7)(E) of the footer and this portion is ready for concrete.

They are requesting delivery of 3 cement trucks (first pour) for this coming Tuesday.

Thank you,



(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: Discussion on replacement of DHS fence (b) (7)(E)  
**Date:** Wednesday, May 27, 2015 7:19:17 AM  
**Attachments:** [PRD\\_NC \(b\) \(7\)\(E\) Replace \(b\) \(7\)\(E\) Primary Fence\\_v12\\_Draft\\_052215.pdf](#)  
[PRD\\_NC \(b\) \(7\)\(E\) Replace \(b\) \(7\)\(E\) Primary Fence\\_v12\\_Draft\\_05222015.pdf](#)  
[\(b\) \(7\)\(E\) Fence R11.pdf](#)

---

(b) (6), (b) (7)(E)

Attached are several documents I'd like to reference during our discussion today regarding the (b) (7)(E) fence replacement projects. They include our Project Requirements Documents (PRD) that establish the project's baseline scope, cost, schedule and risk register (and sorry but IBWC is considered a risk ☹) as well as our Integrated Master Schedule for both projects. If you could print copies for everyone I would greatly appreciate it.

If time permits, I'm also hoping to discuss the following projects:

- RGV (b) (7)(E) Hydraulic Modeling
- (b) (7)(E) Station (b) (7)(E) Levee Improvements
- (b) (7)(E) Boat Ramp
- Any other projects IBWC would like to discuss.

I have invited our entire (b) (7)(E) project team to today's meeting via conference call. I hope to be at your office by 1:15 and am hoping we can start as close to 1:30 as possible given the large number of folks that may be calling in.

Best,

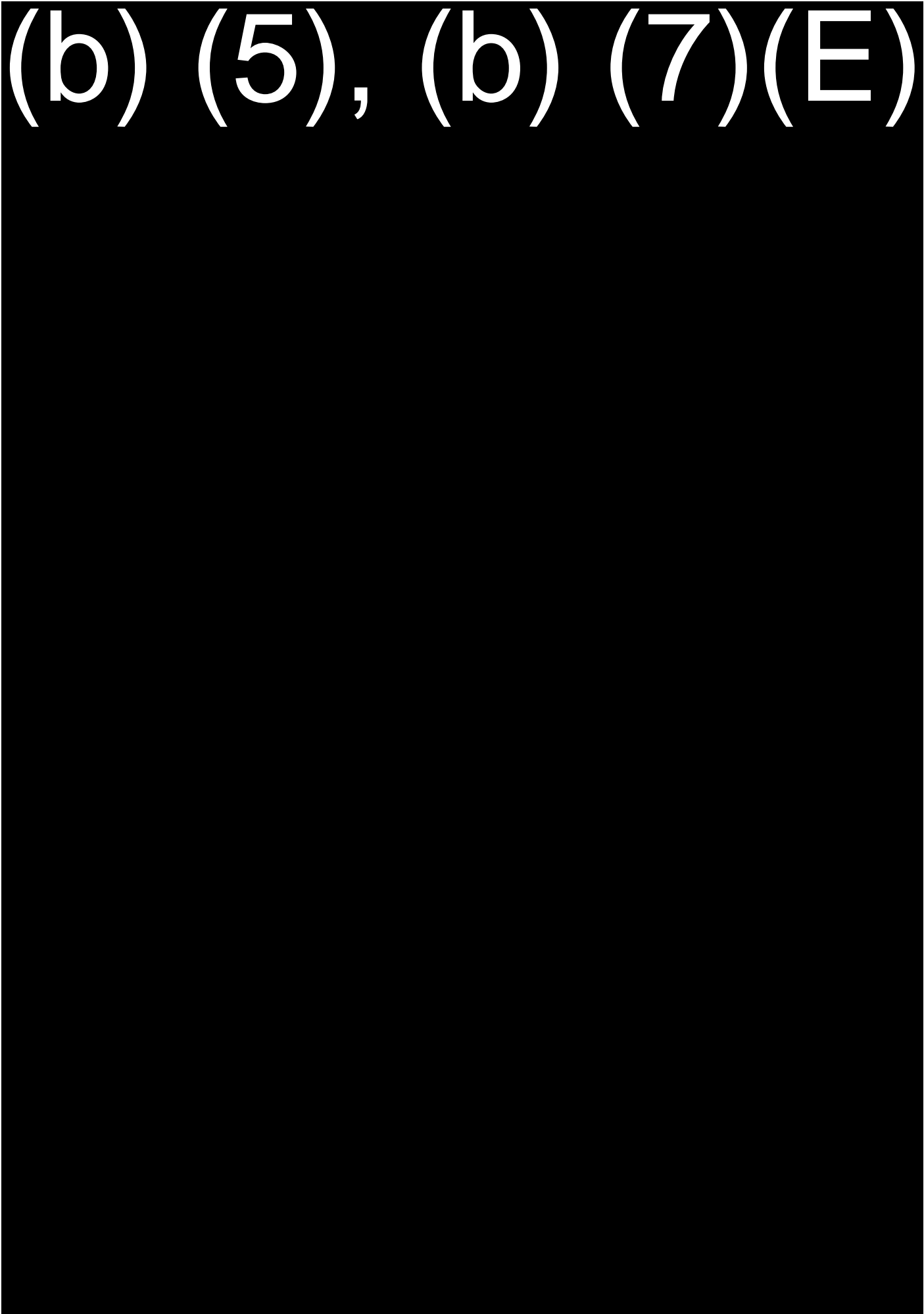
(b) (6), (b) (7)(E) <<PRD\_NC (b) (7)(E) Replace (b) (7)(E) Primary Fence\_v12\_Draft\_052215.pdf>> <<PRD\_NC (b) (7)(E) Replace (b) (7)(E) Primary Fence\_v12\_Draft\_05222015.pdf>> (b) (7)(E) Fence R11.pdf>>

-----Original Appointment-----

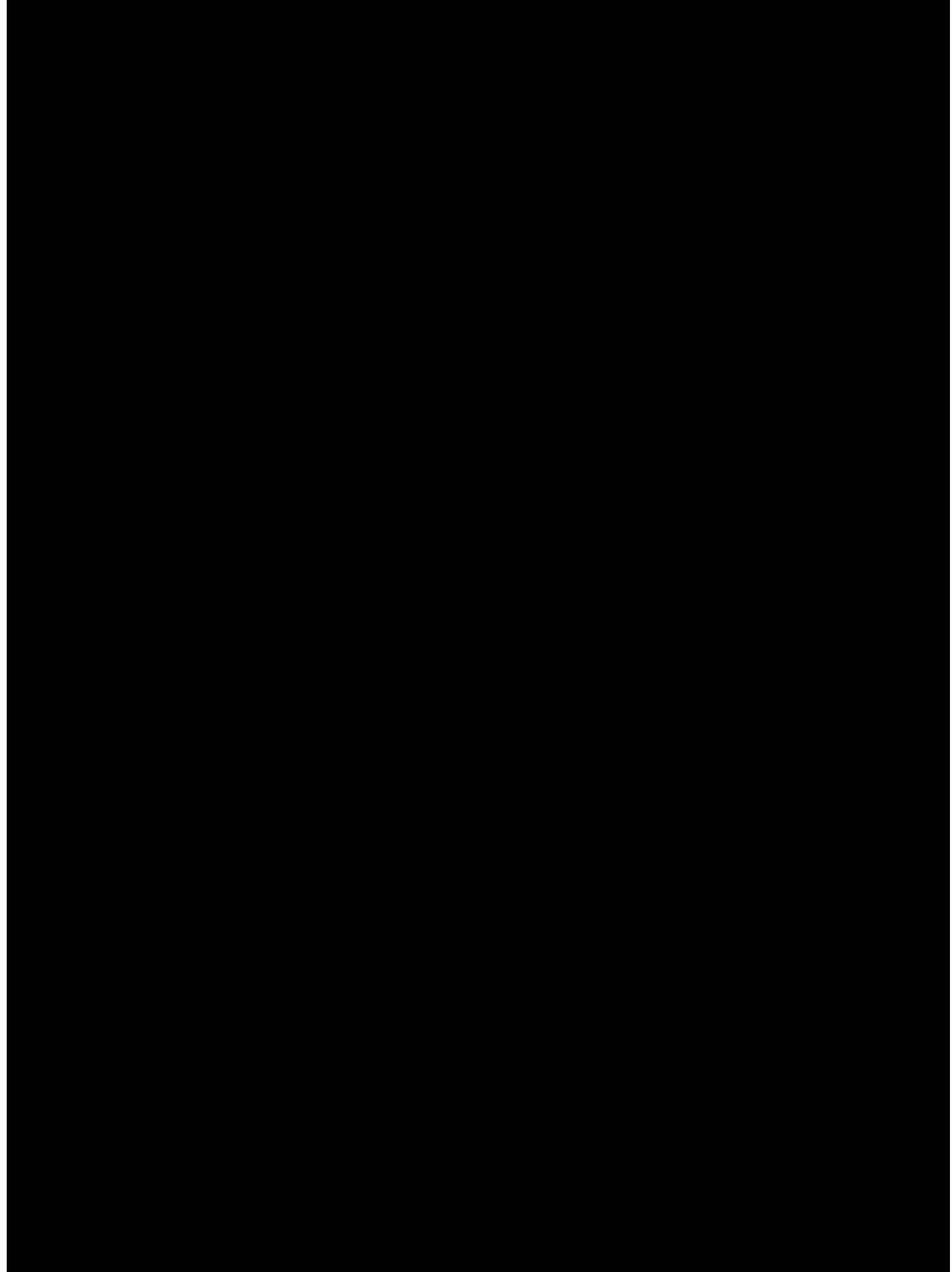
**From:** (b) (6)  
**Sent:** Thursday, May 14, 2015 3:20 PM  
**To:** (b) (6) VTC  
Conference Room 1; (b) (6), (b) (7)(C); (b) (6); (b) (6)  
**Subject:** Discussion on replacement of DHS fence (b) (7)(E)  
**When:** Wednesday, May 27, 2015 1:30 PM-3:30 PM (UTC-07:00) Mountain Time (US & Canada).  
**Where:** VTC Conference Room 1

CBP sr leadership will likely be receiving year-end funds to replace legacy border fence in (b) (7)(E). DHS would like to schedule a face to face meeting in the near future to fully brief USIBWC on these projects and seek assistance in coordinating the design reviews.

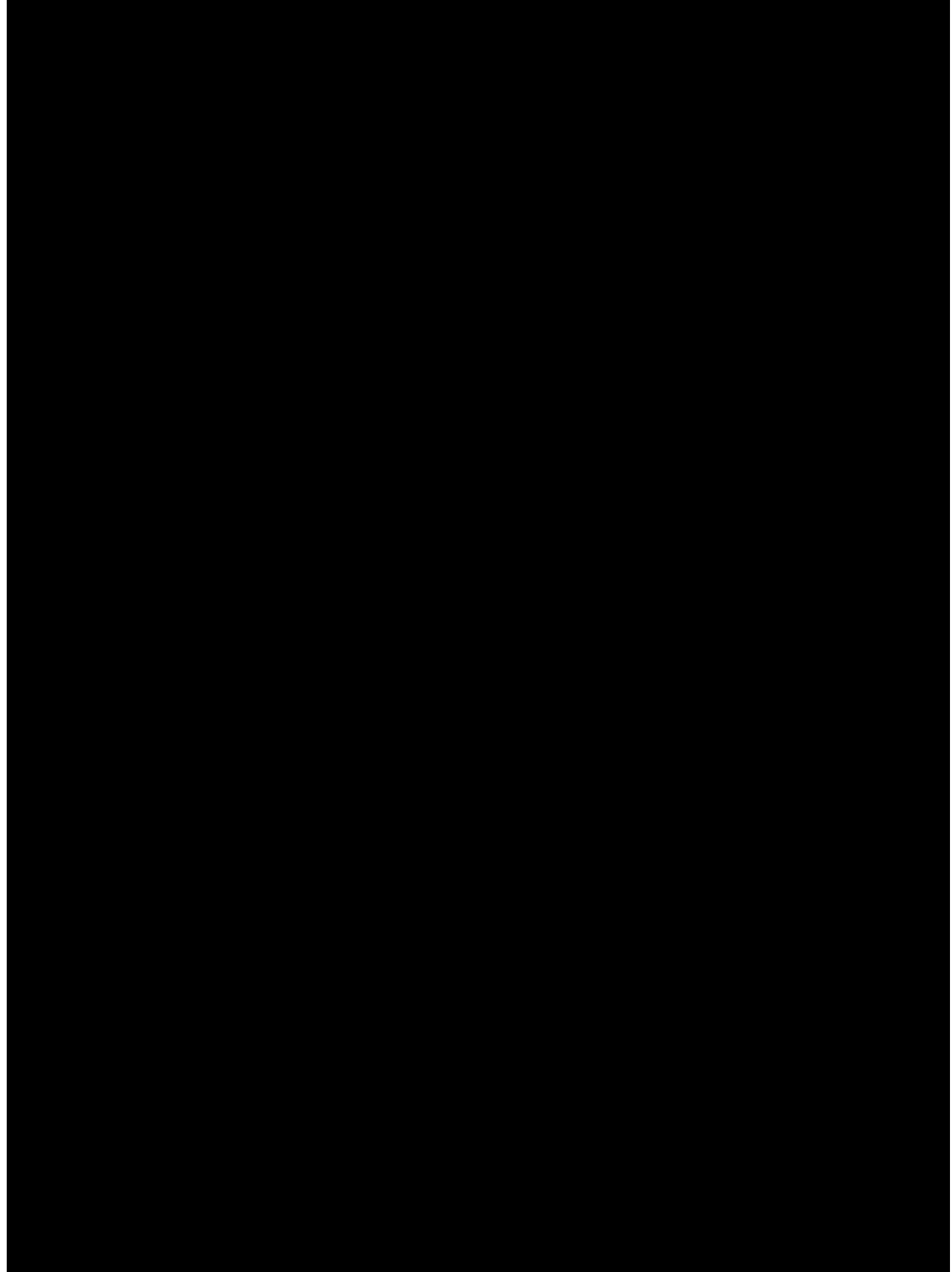
(b) (5), (b) (7)(E)



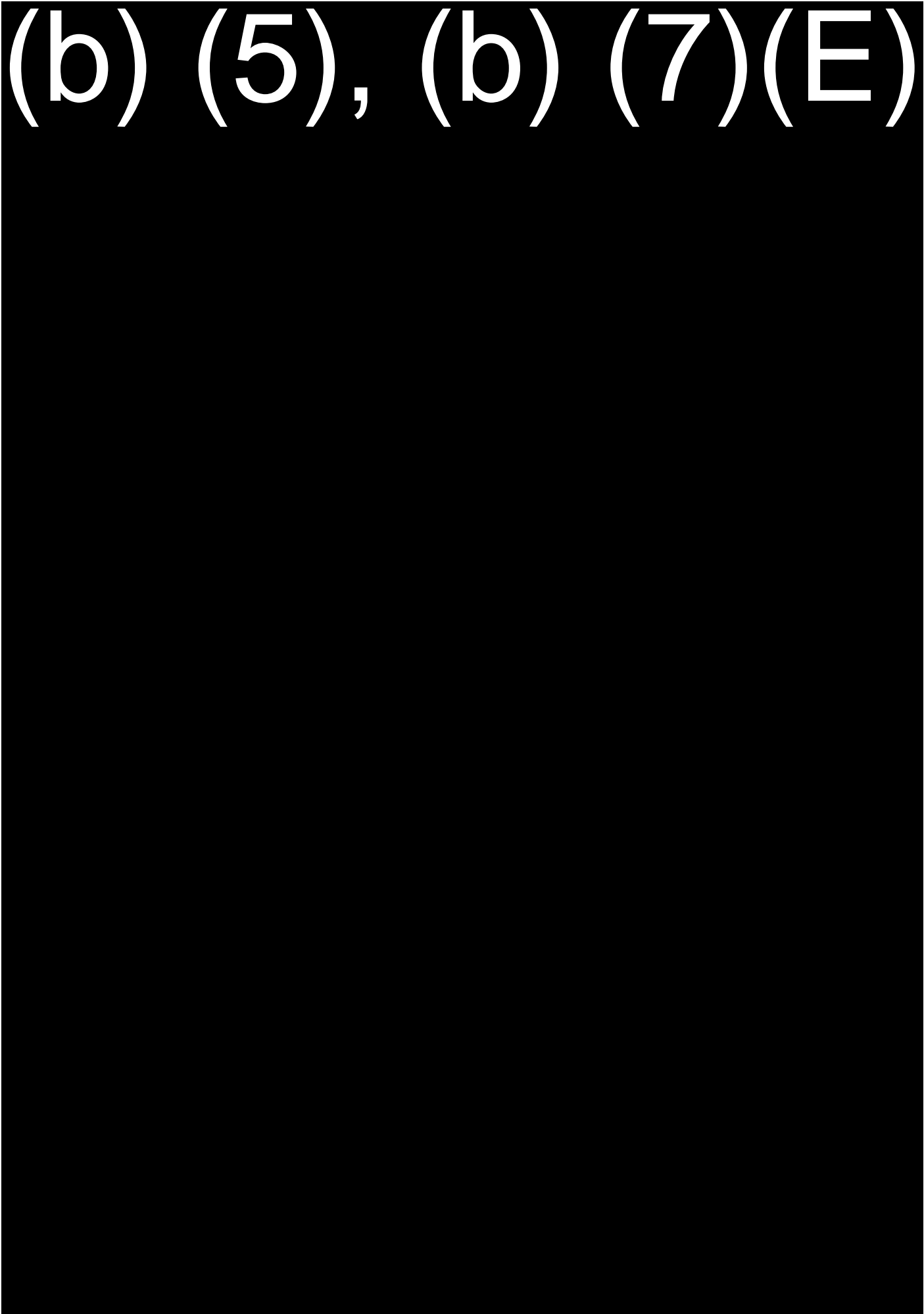
(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)



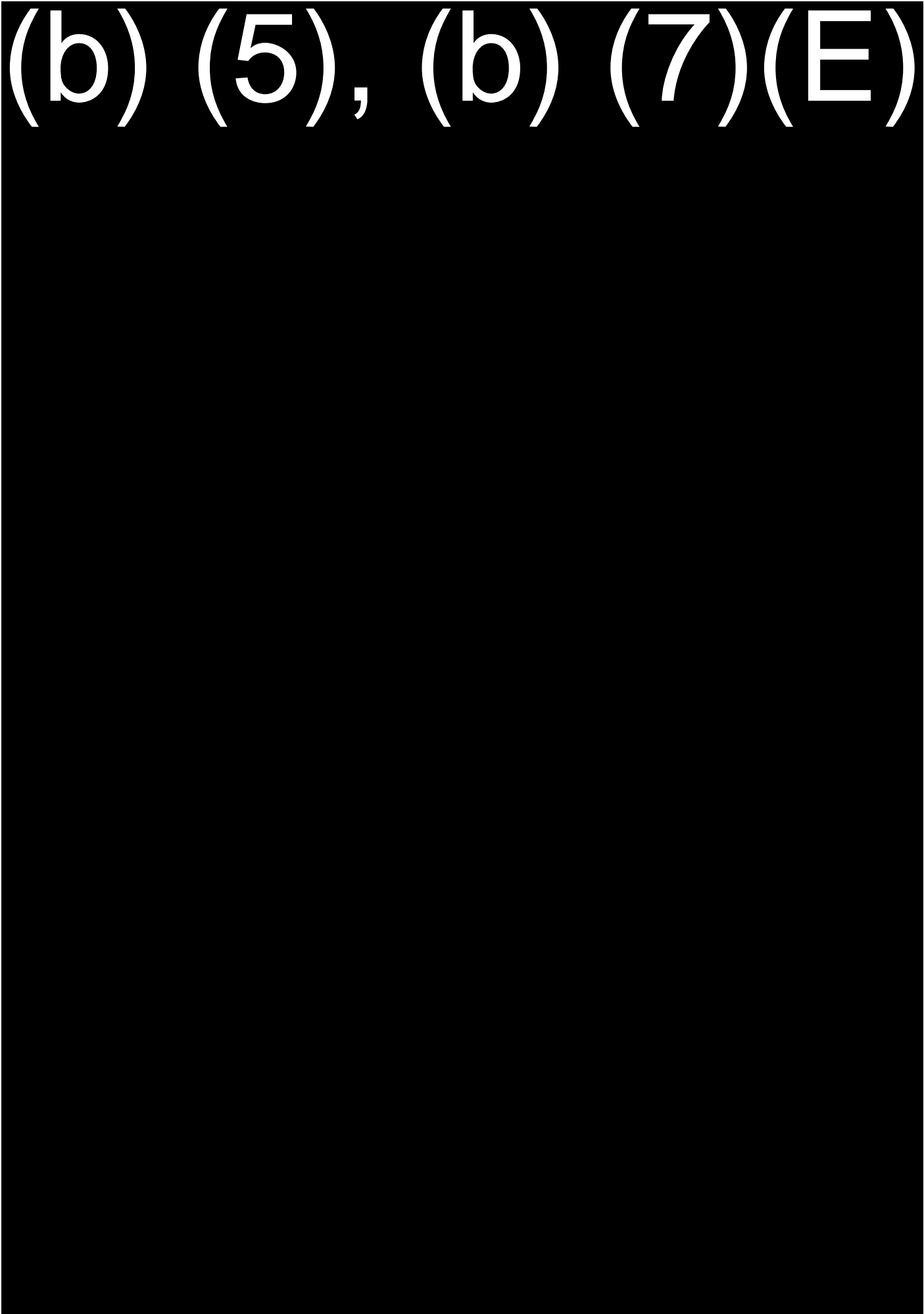
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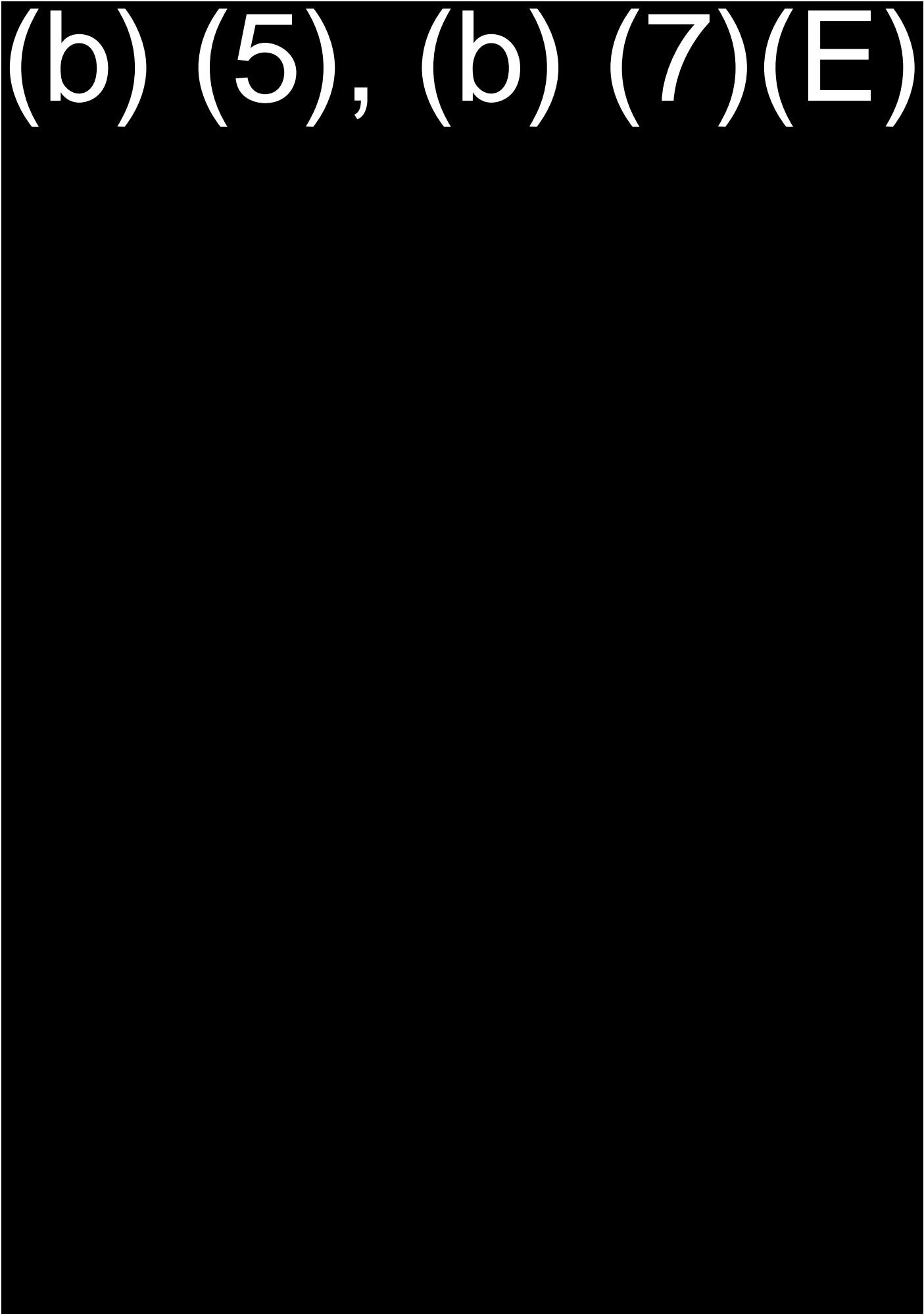
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

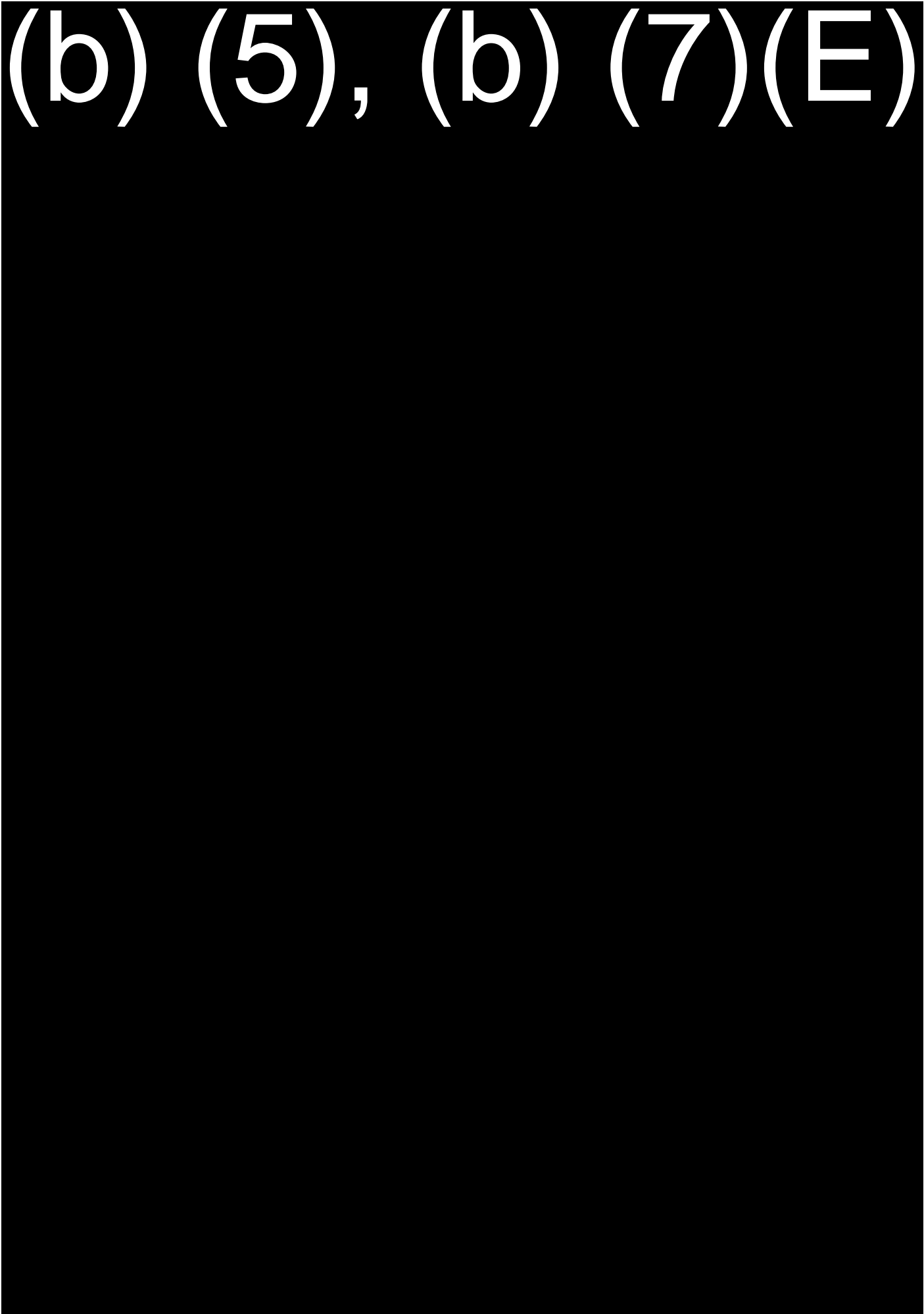


(b) (5), (b) (7)(E)



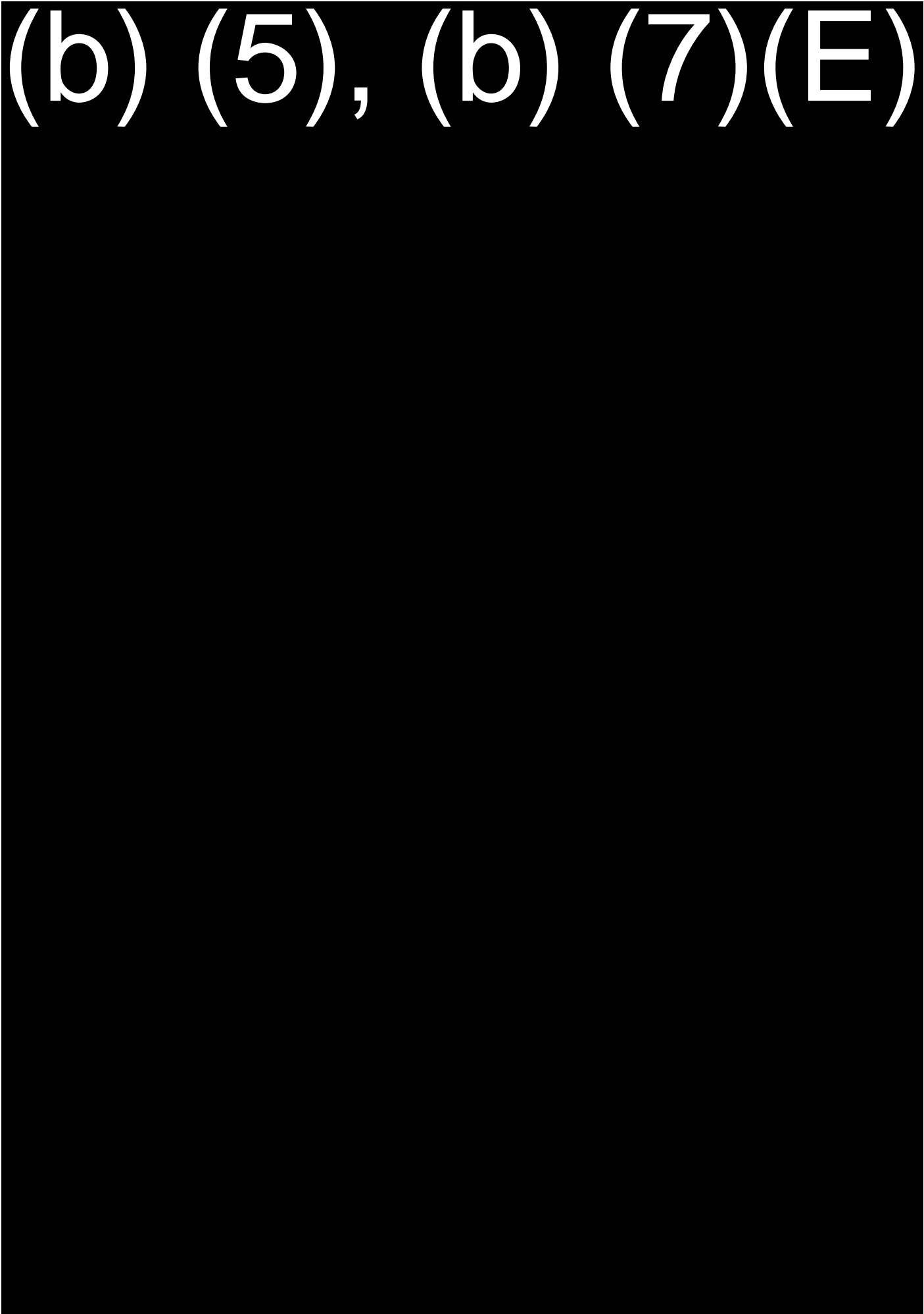


(b) (5), (b) (7)(E)

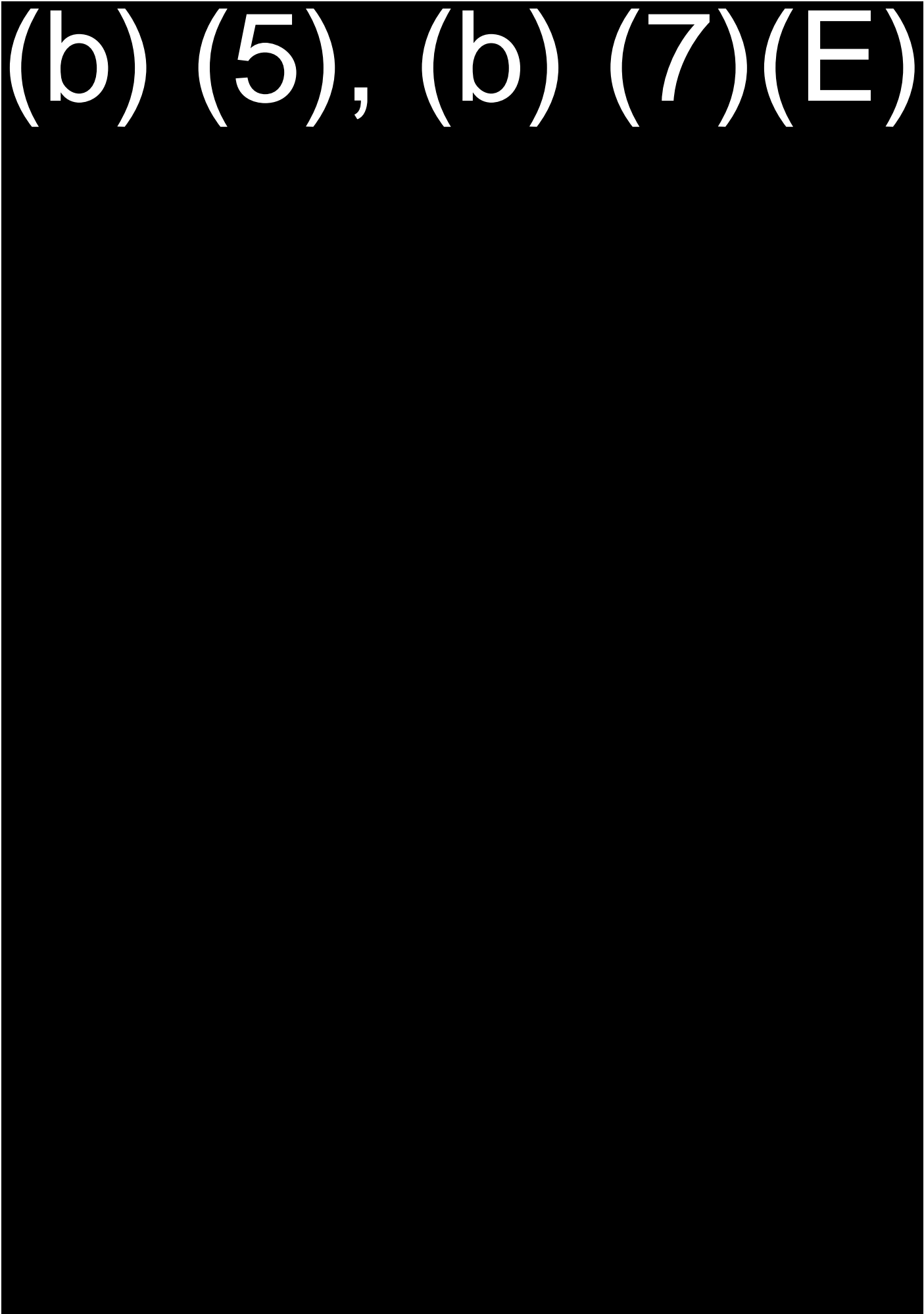




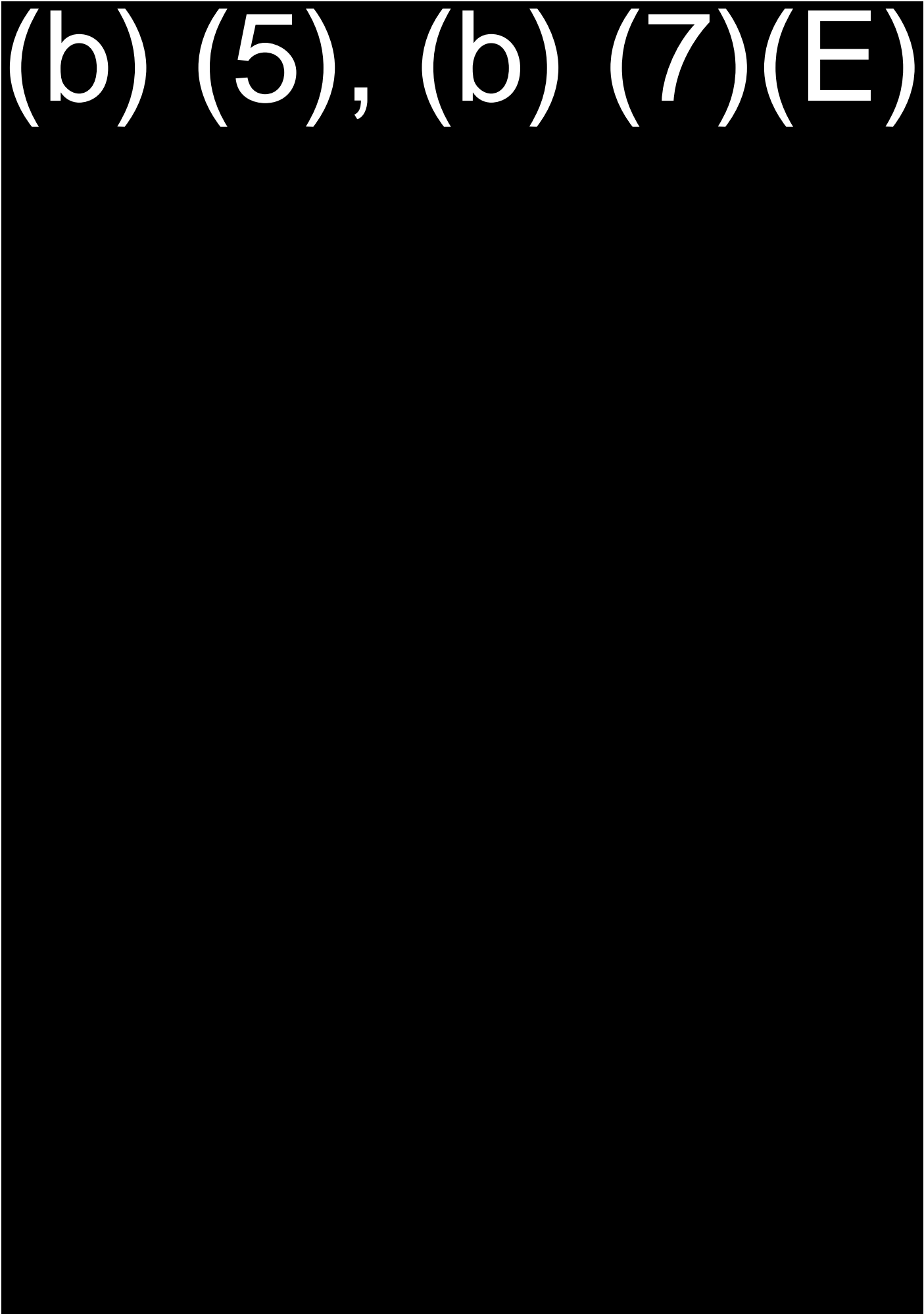
(b) (5), (b) (7)(E)



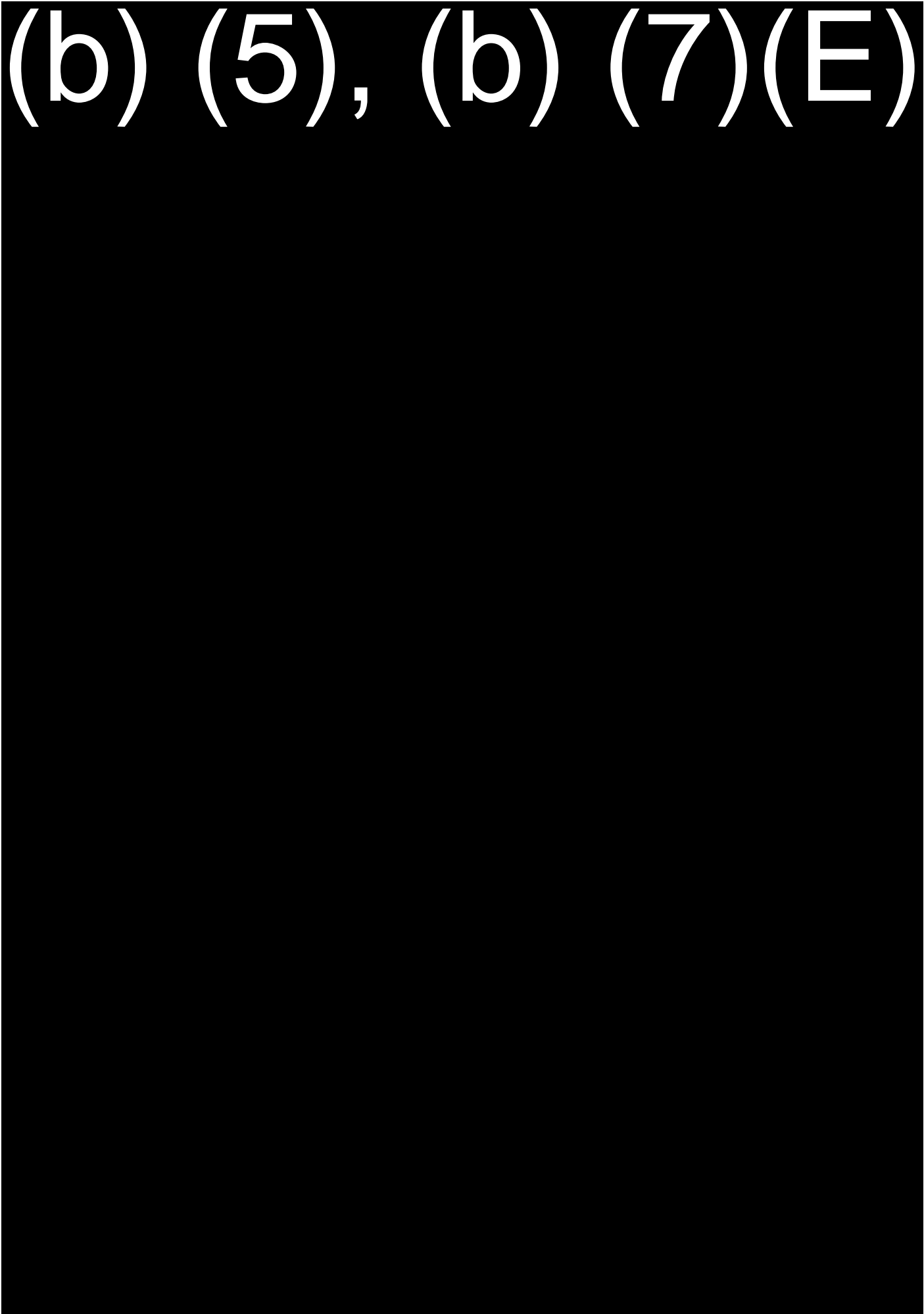
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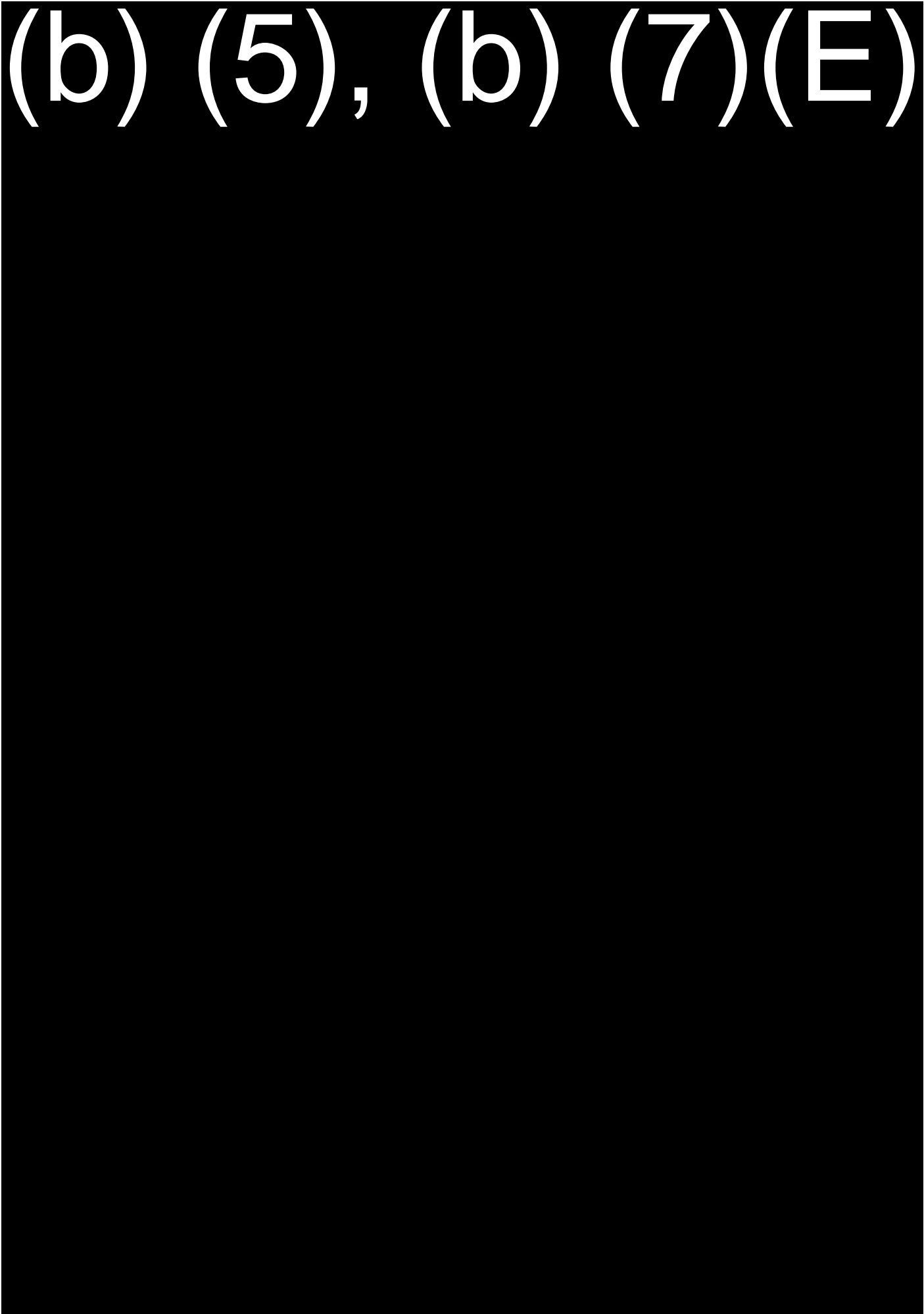
(b) (5), (b) (7)(E)



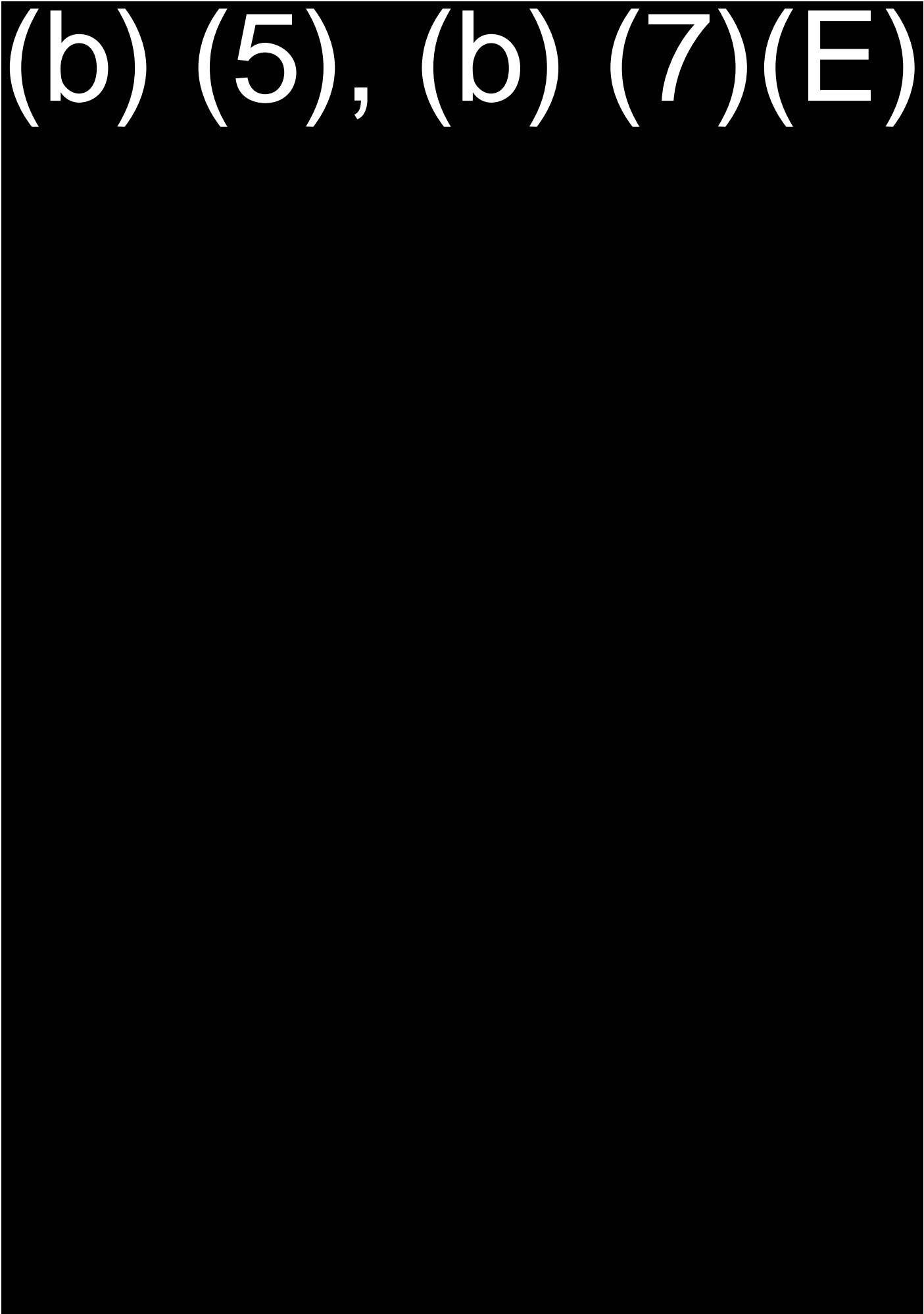
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



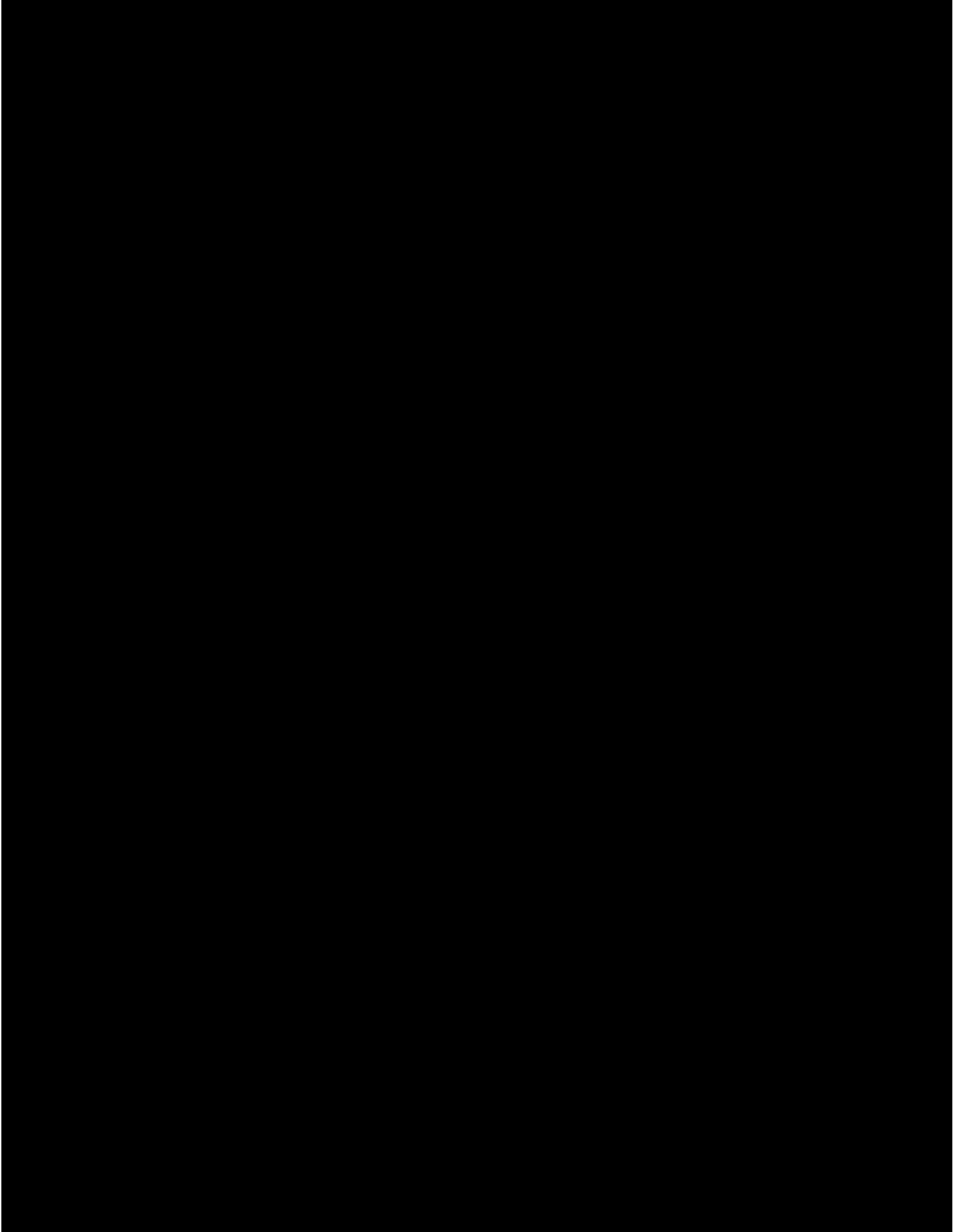
(b) (5), (b) (7)(E)



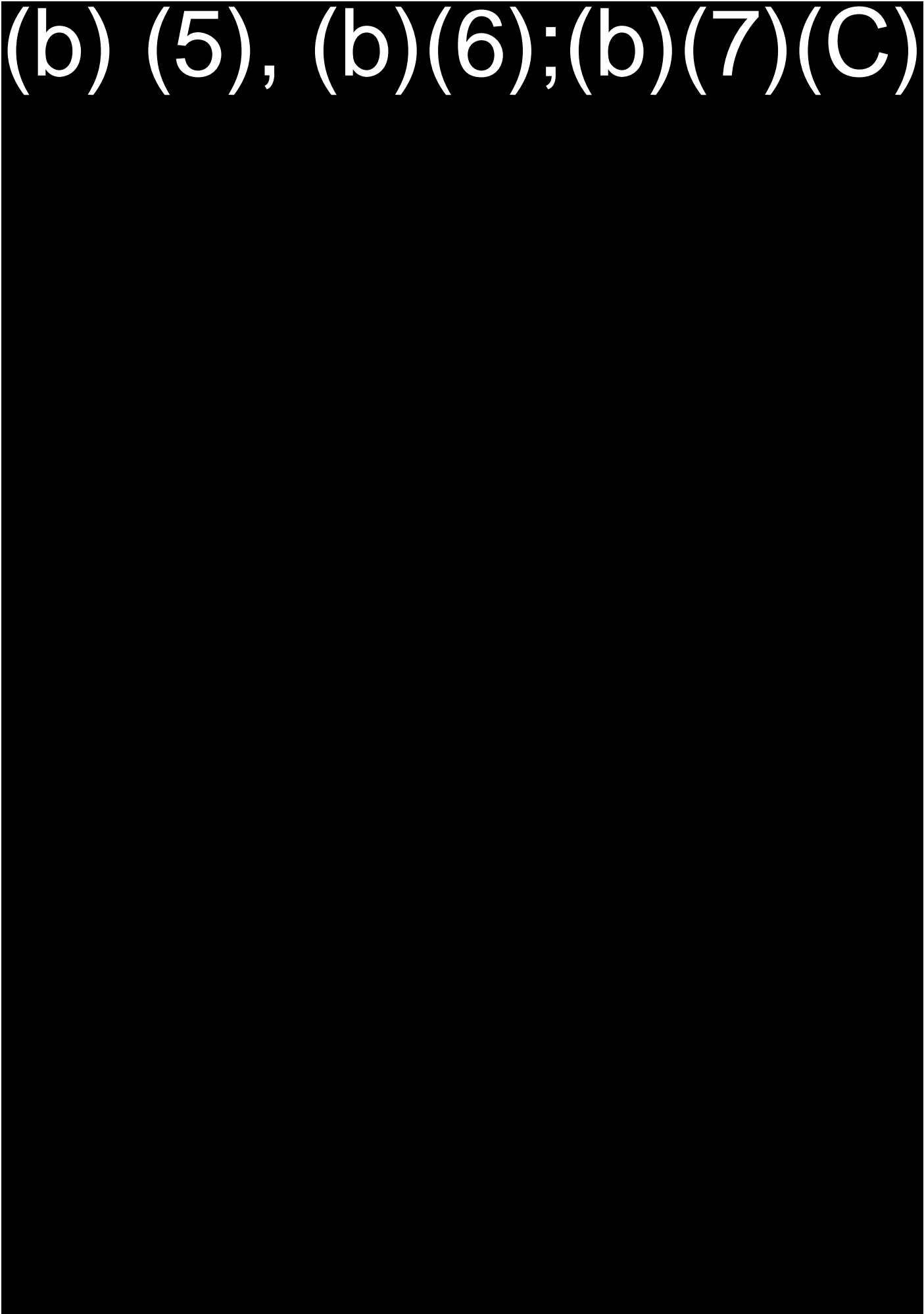




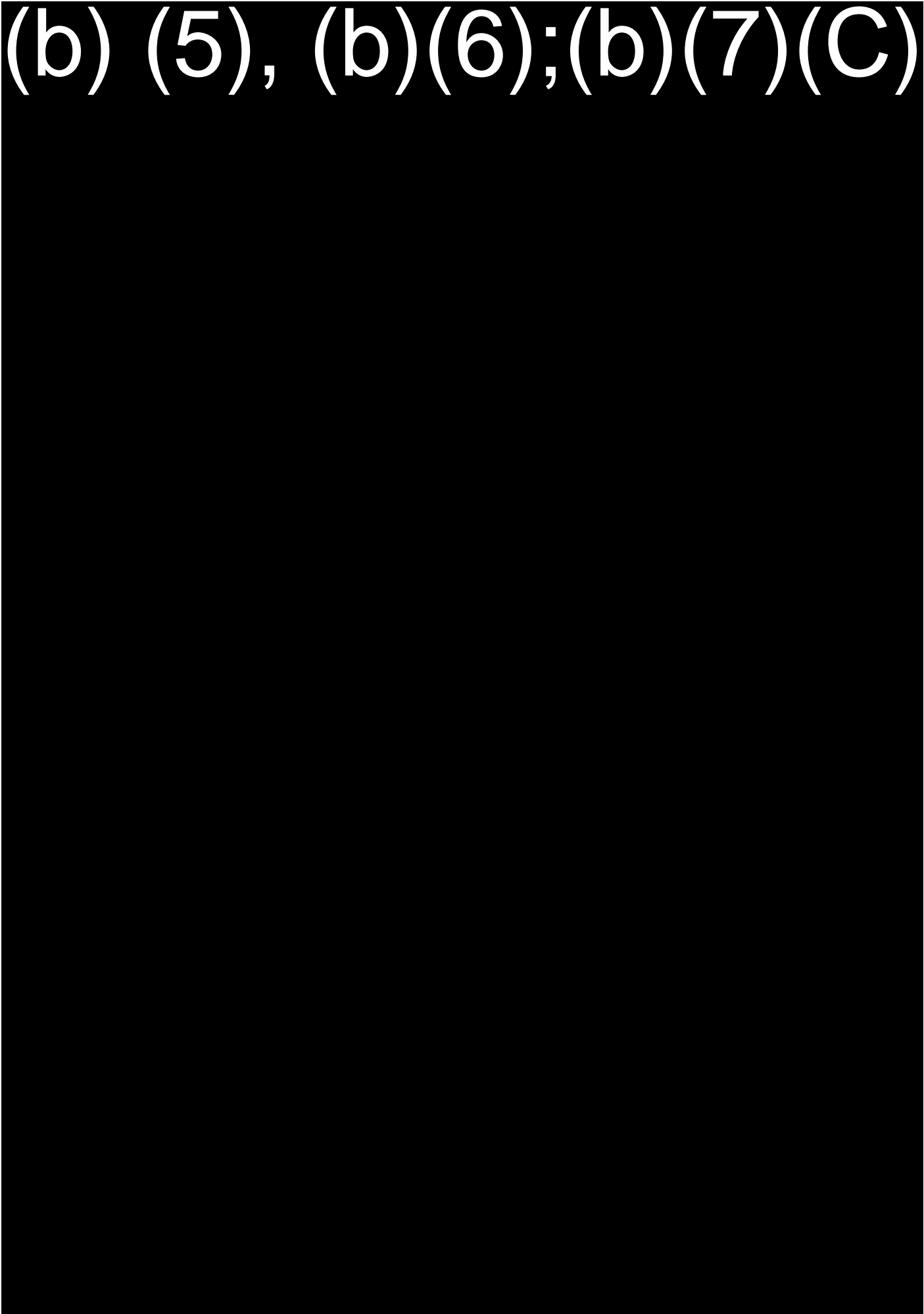
(b) (5), (b)(6);(b)(7)(C)



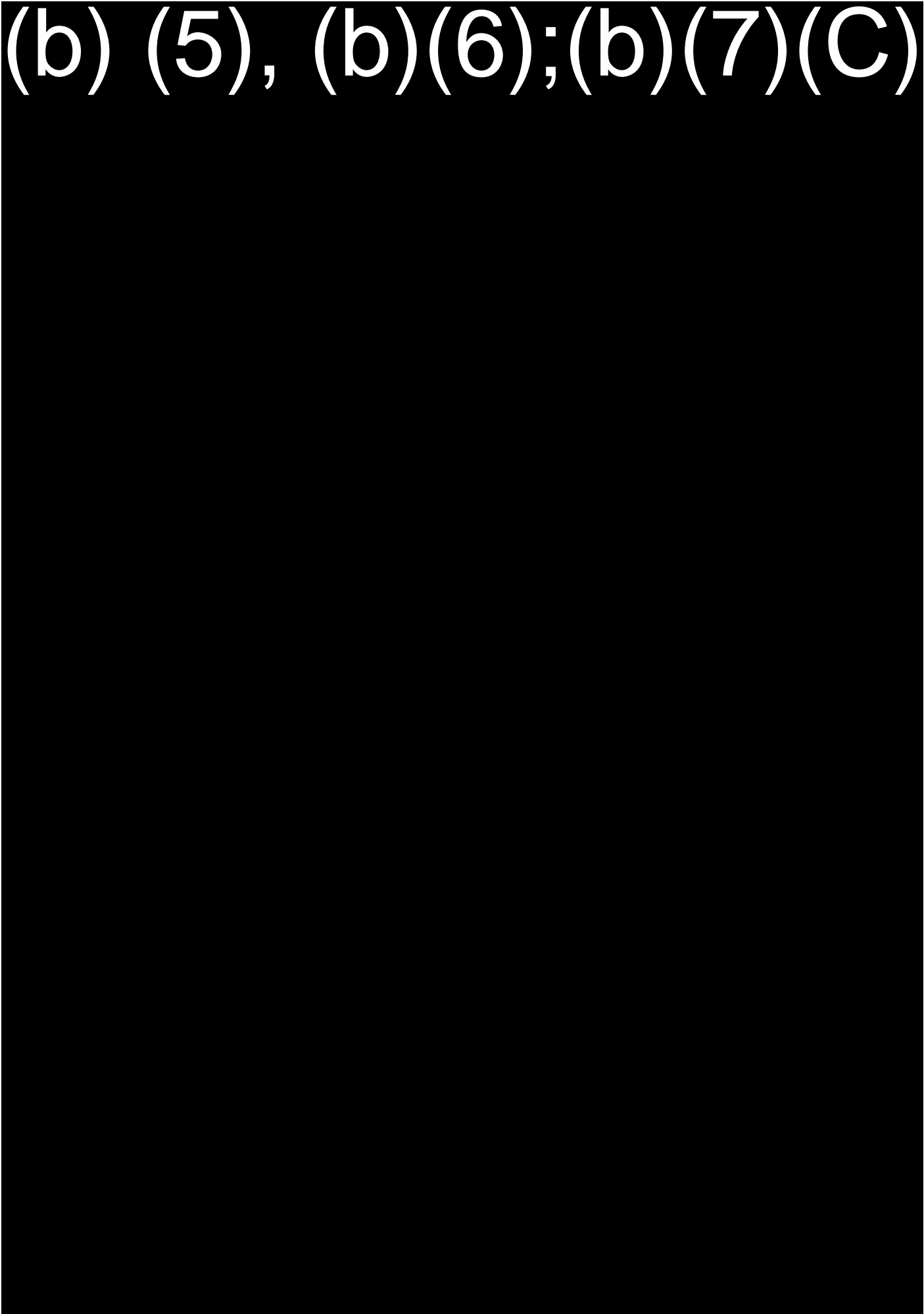
(b) (5), (b)(6);(b)(7)(C)



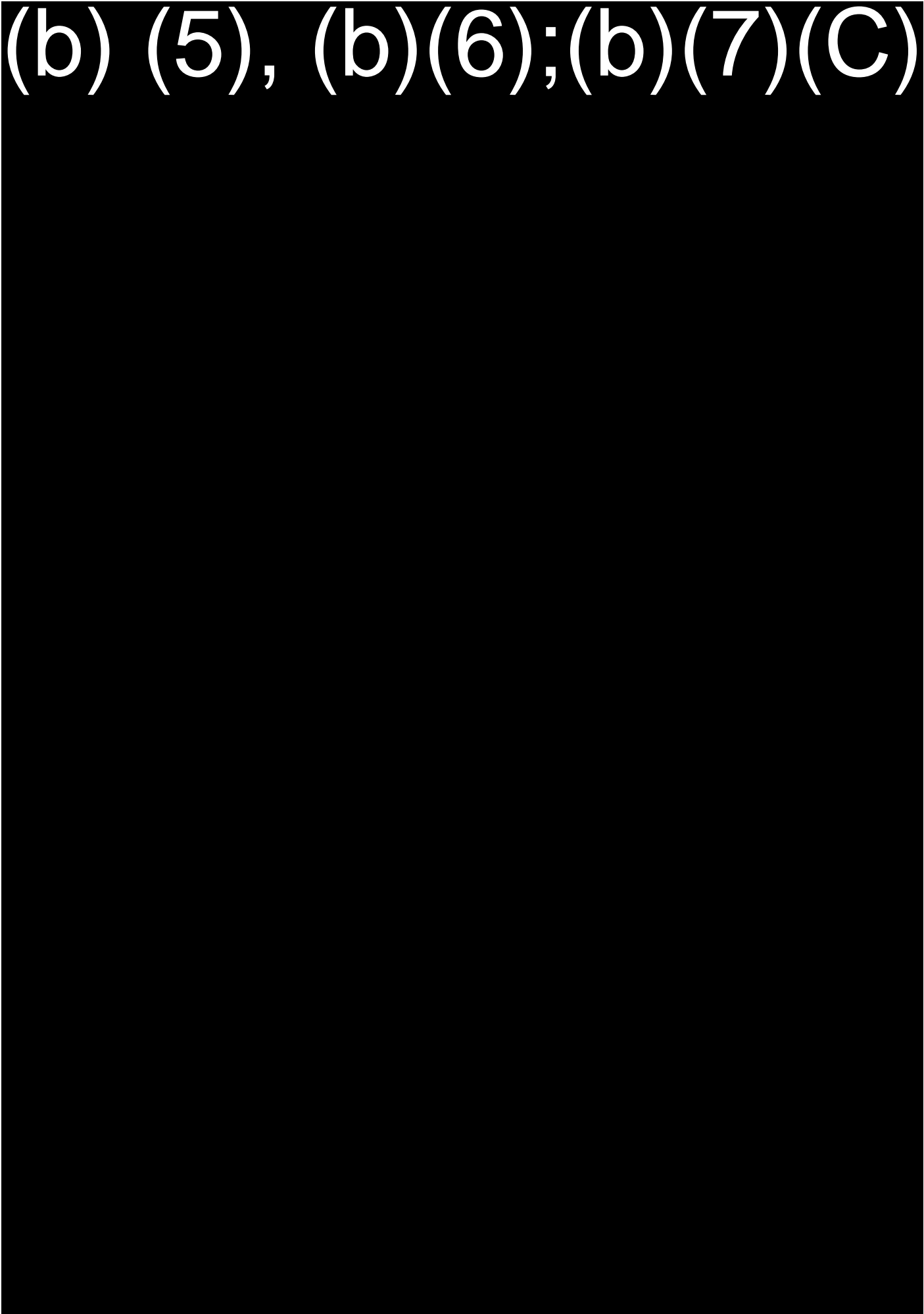
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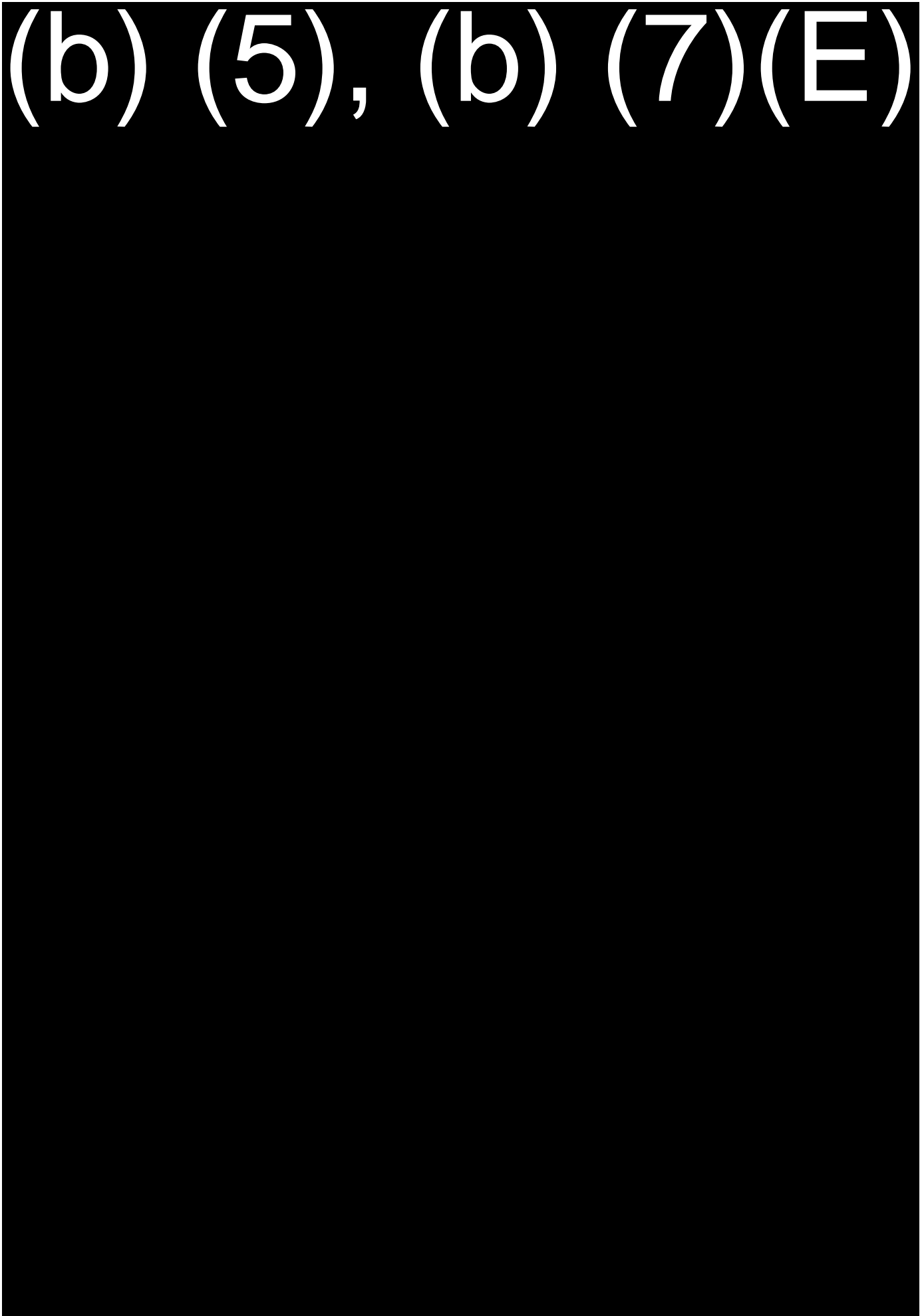
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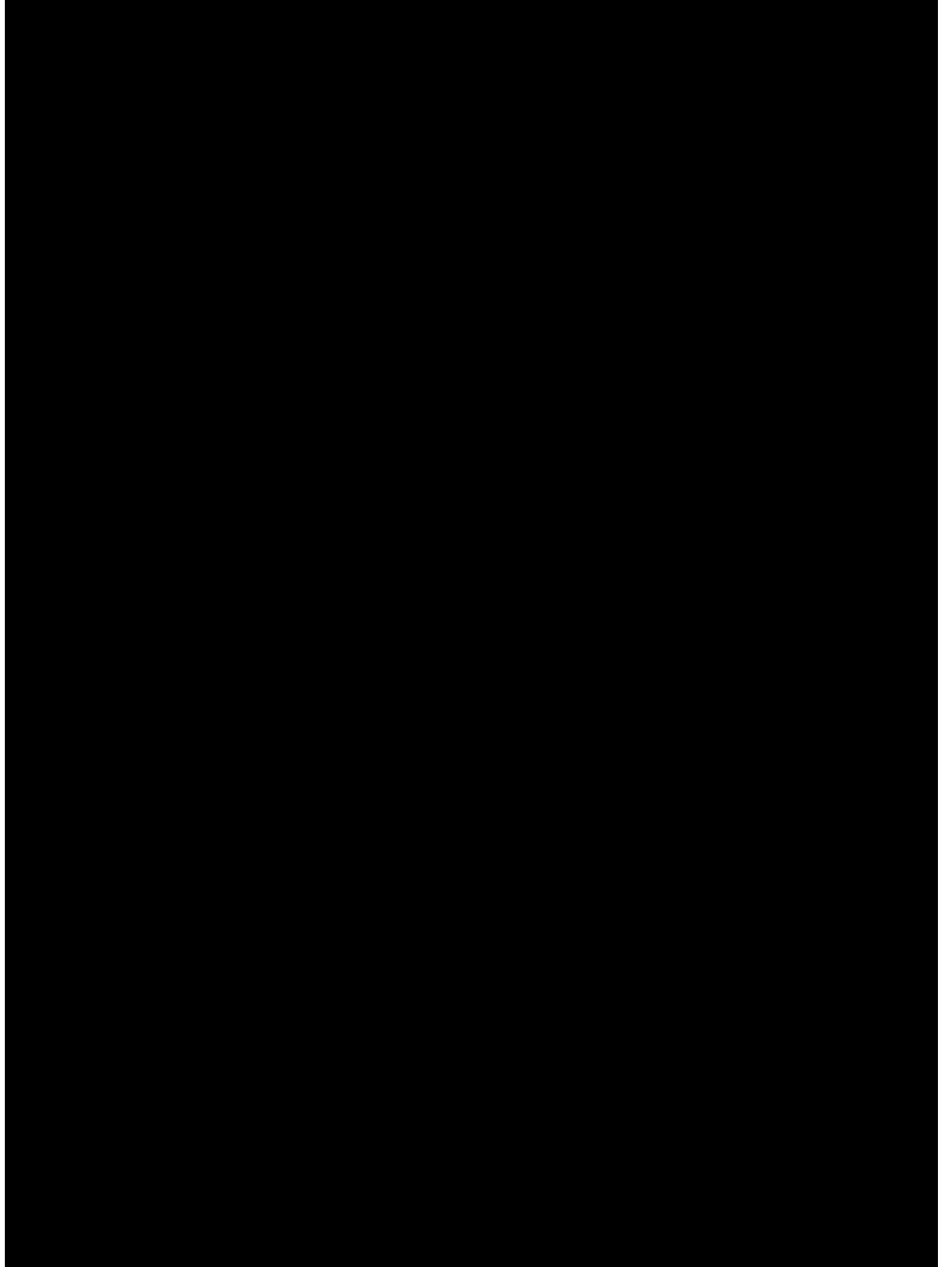
(b) (5), (b)(6);(b)(7)(C)



(b) (5), (b) (7)(E)

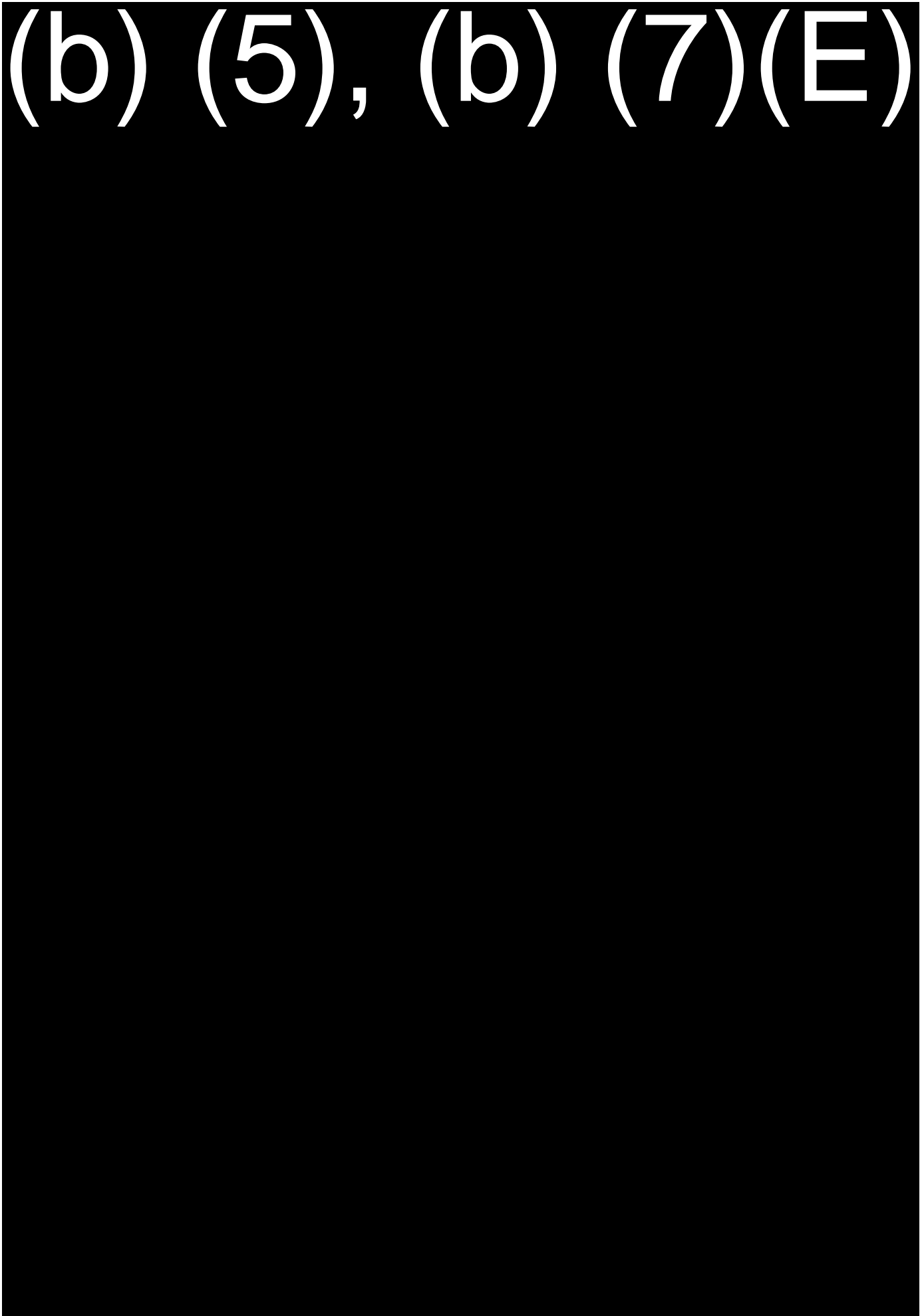


(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

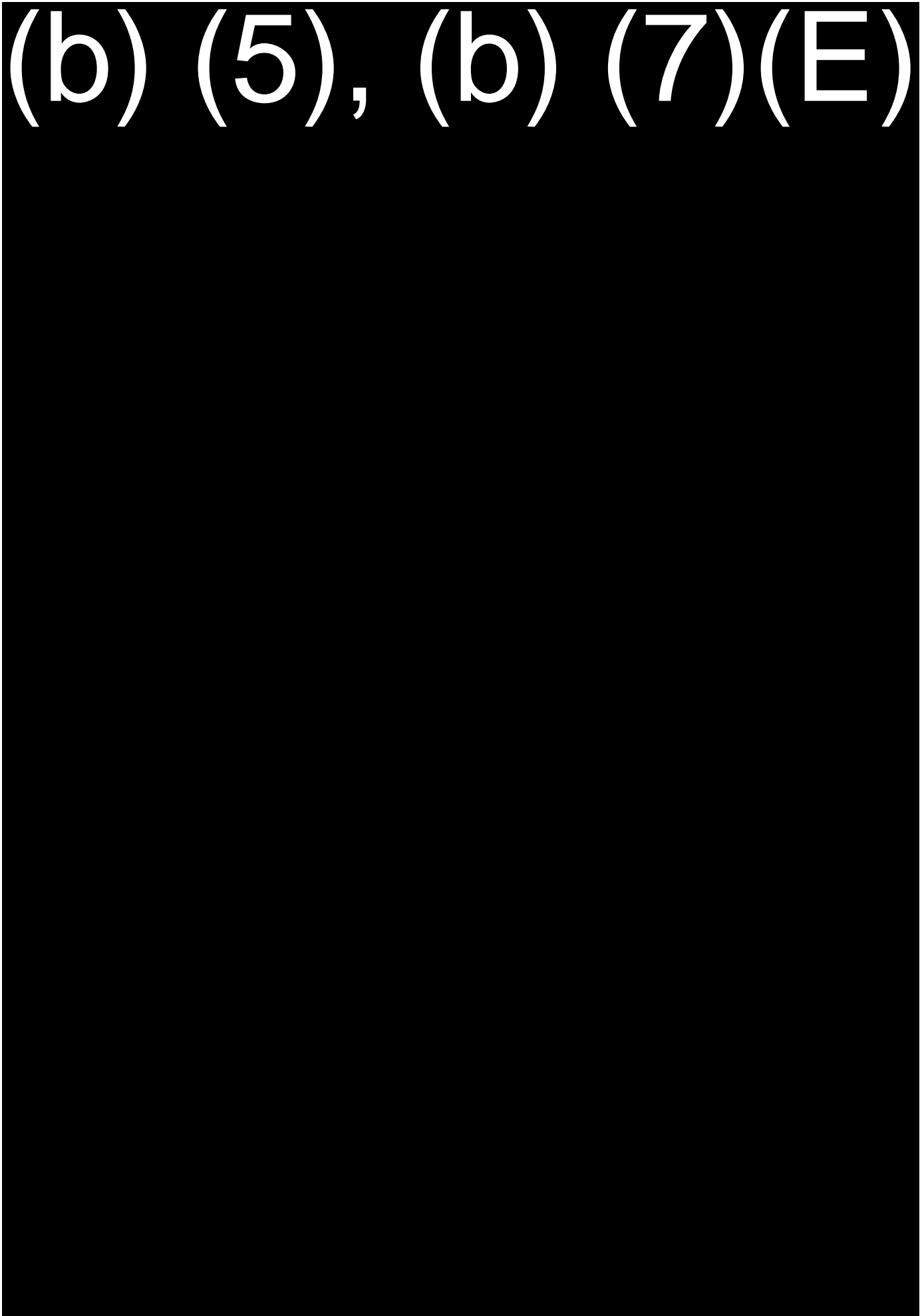




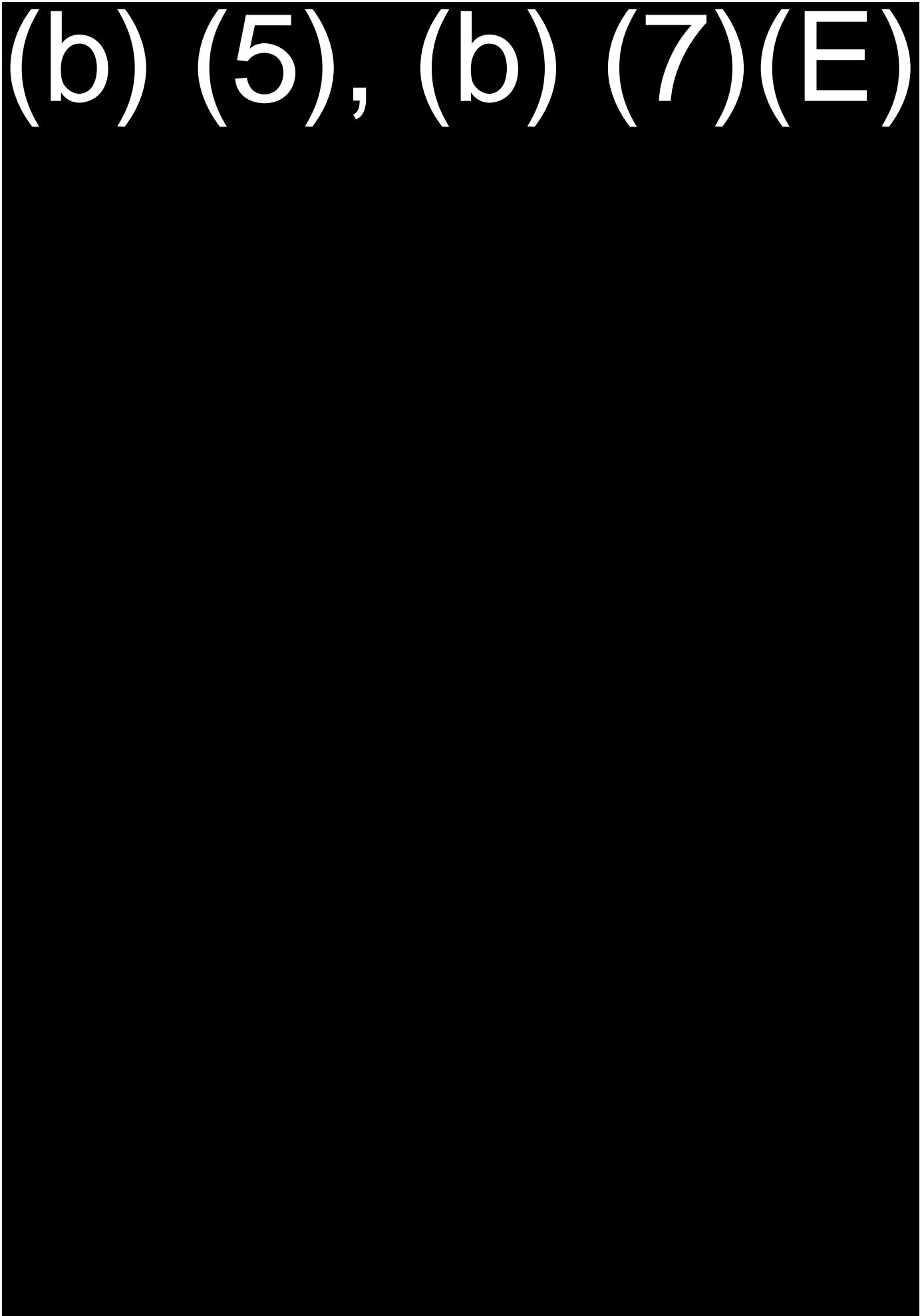
(b) (5), (b) (7)(E)



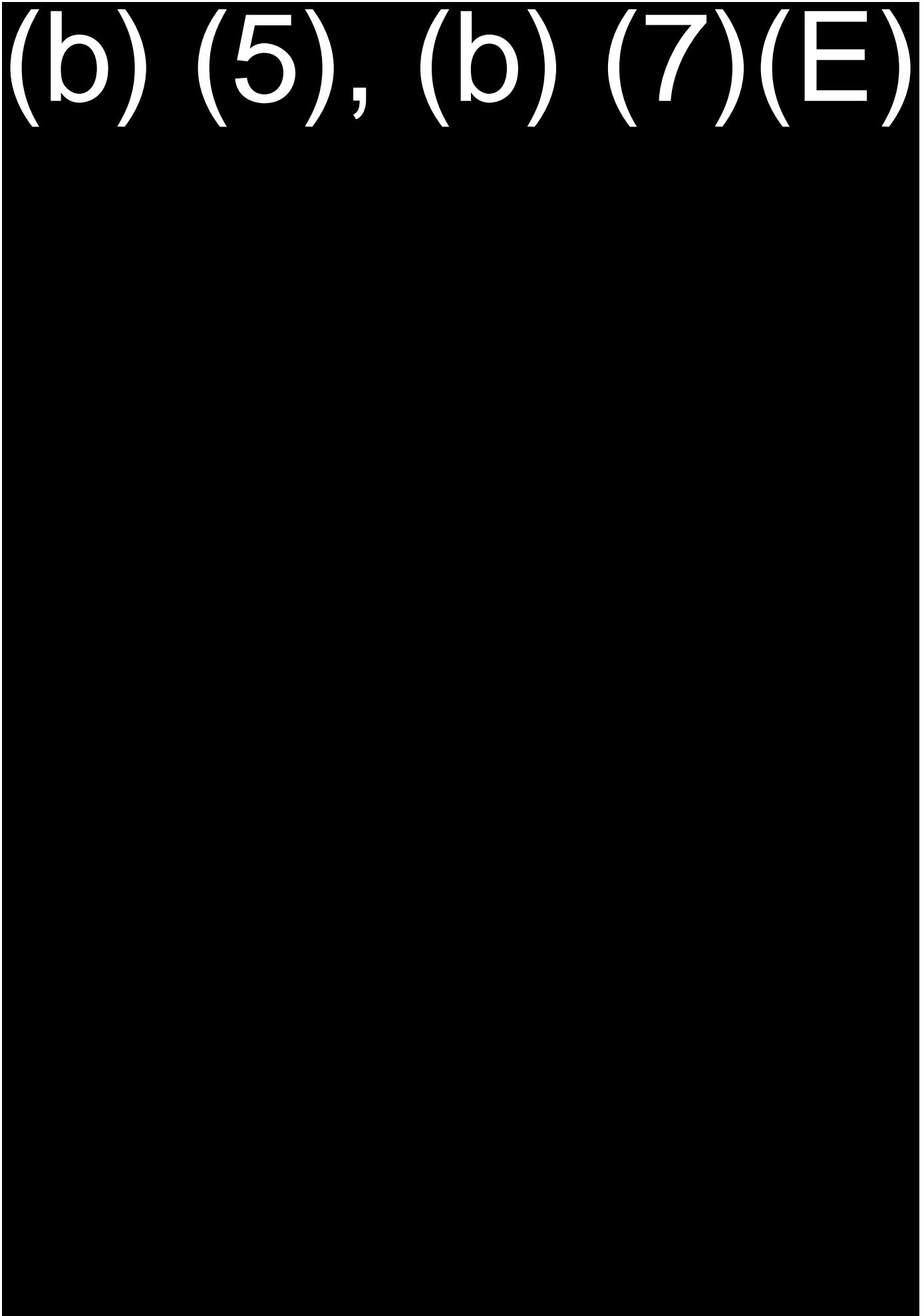
(b) (5), (b) (7)(E)



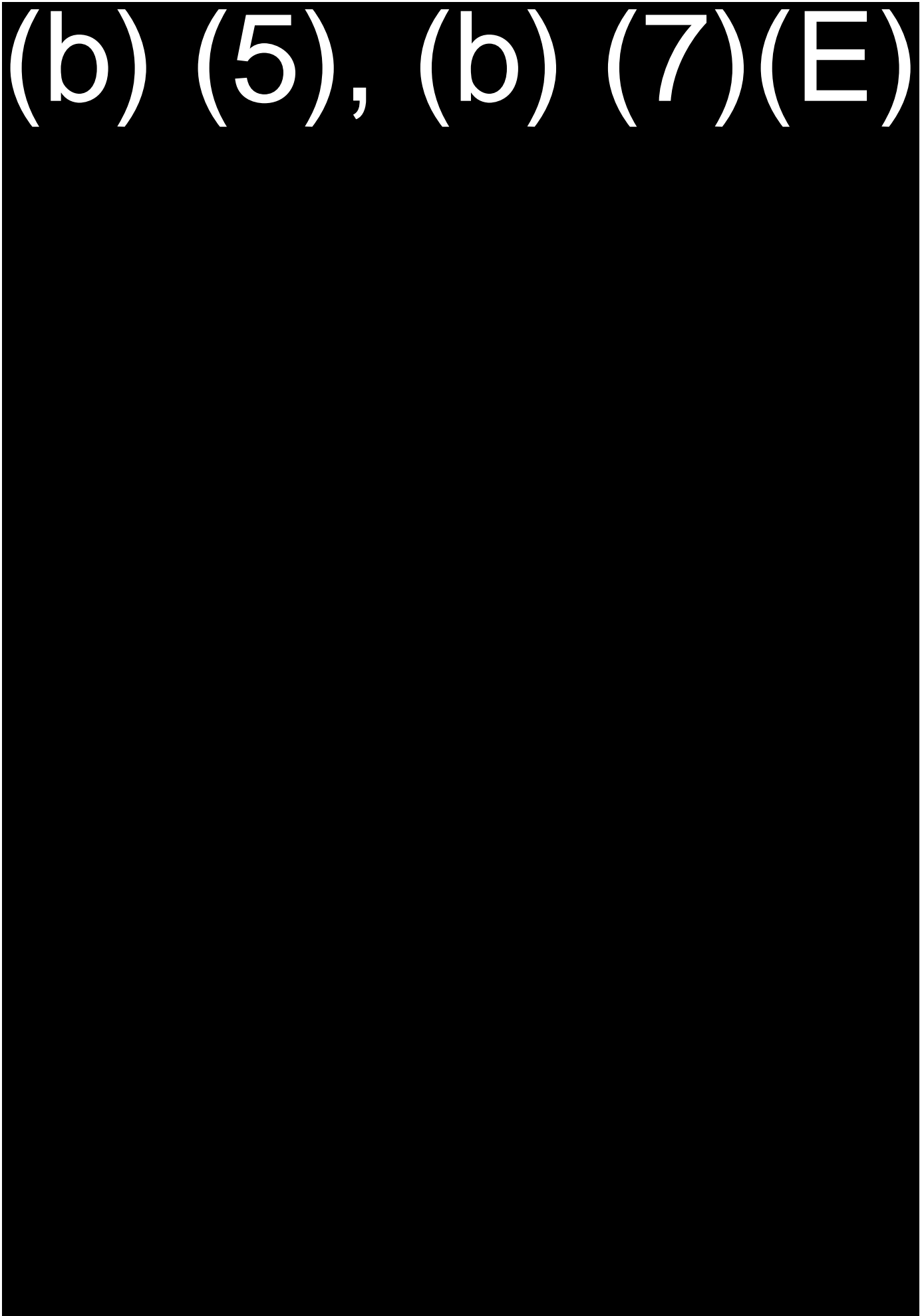
(b) (5), (b) (7)(E)



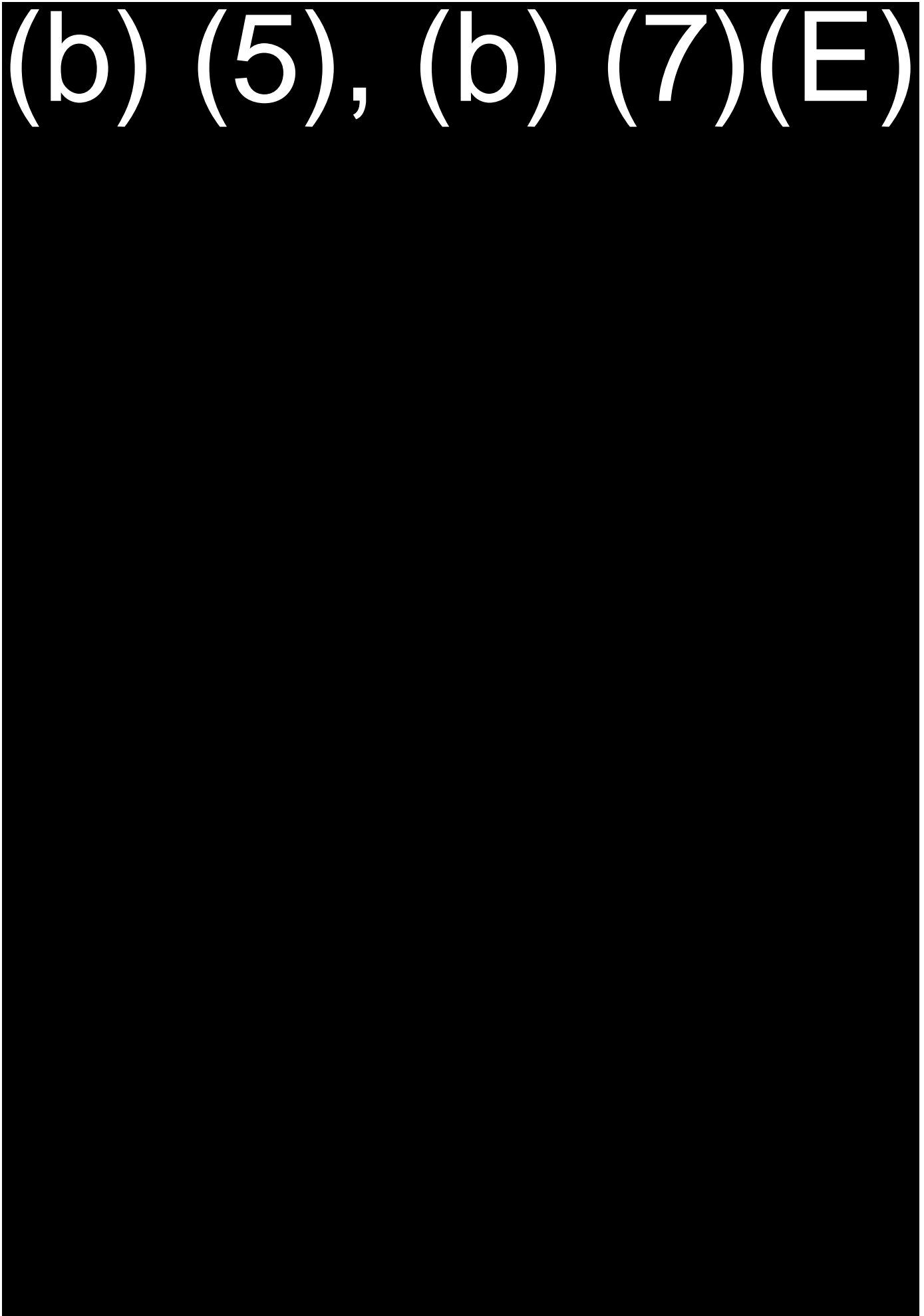
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

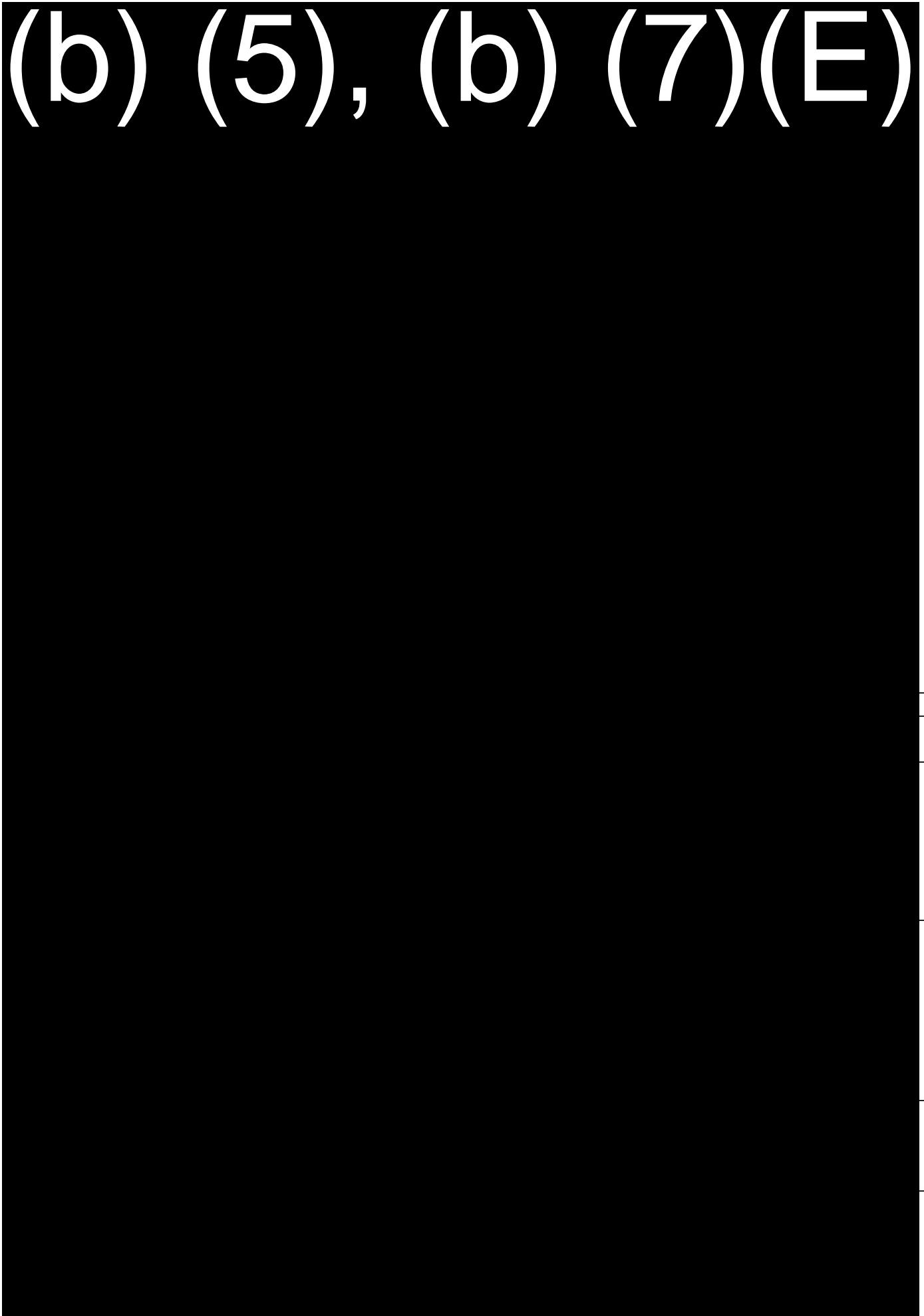


(b) (5), (b) (7)(E)



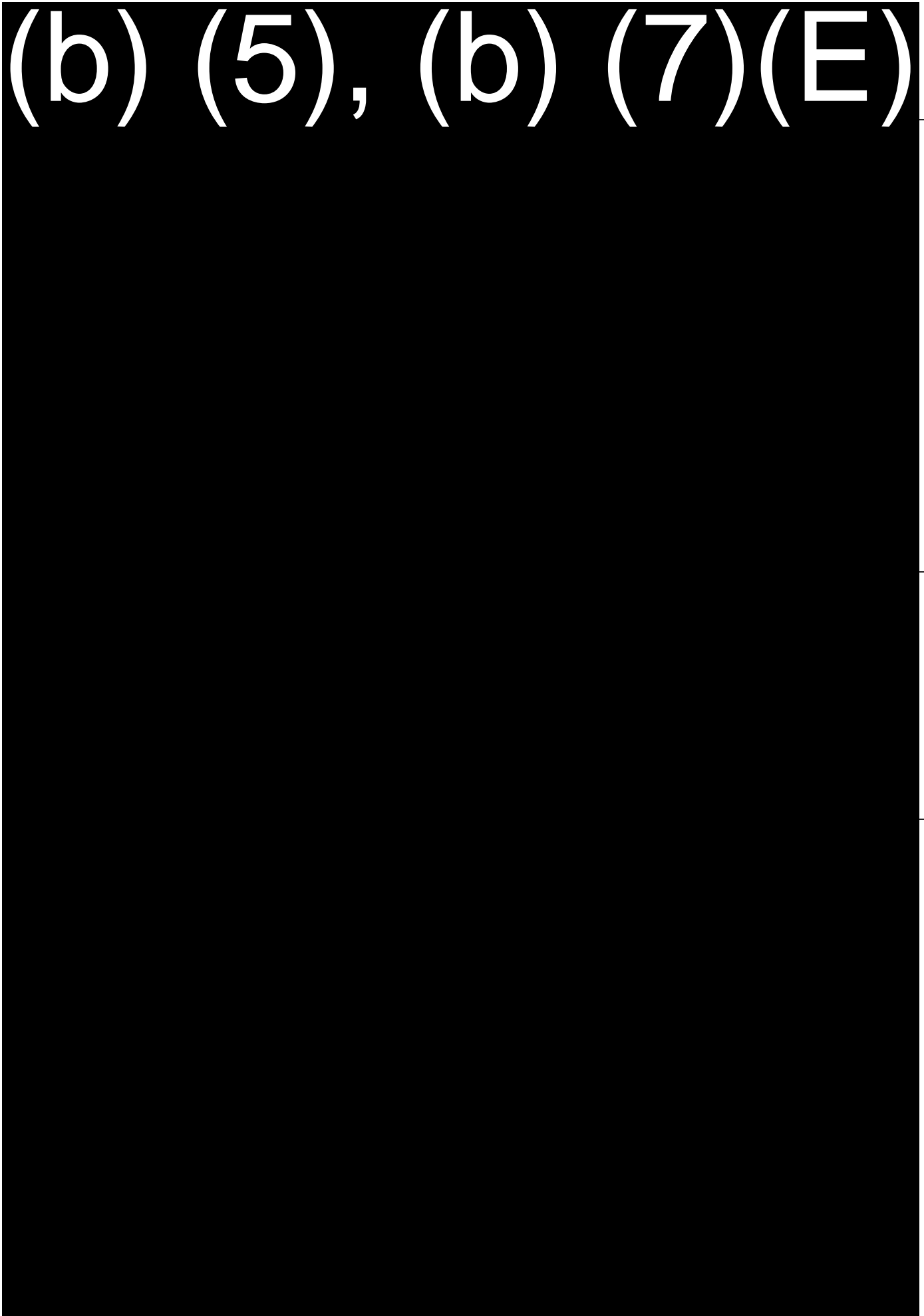


(b) (5), (b) (7)(E)

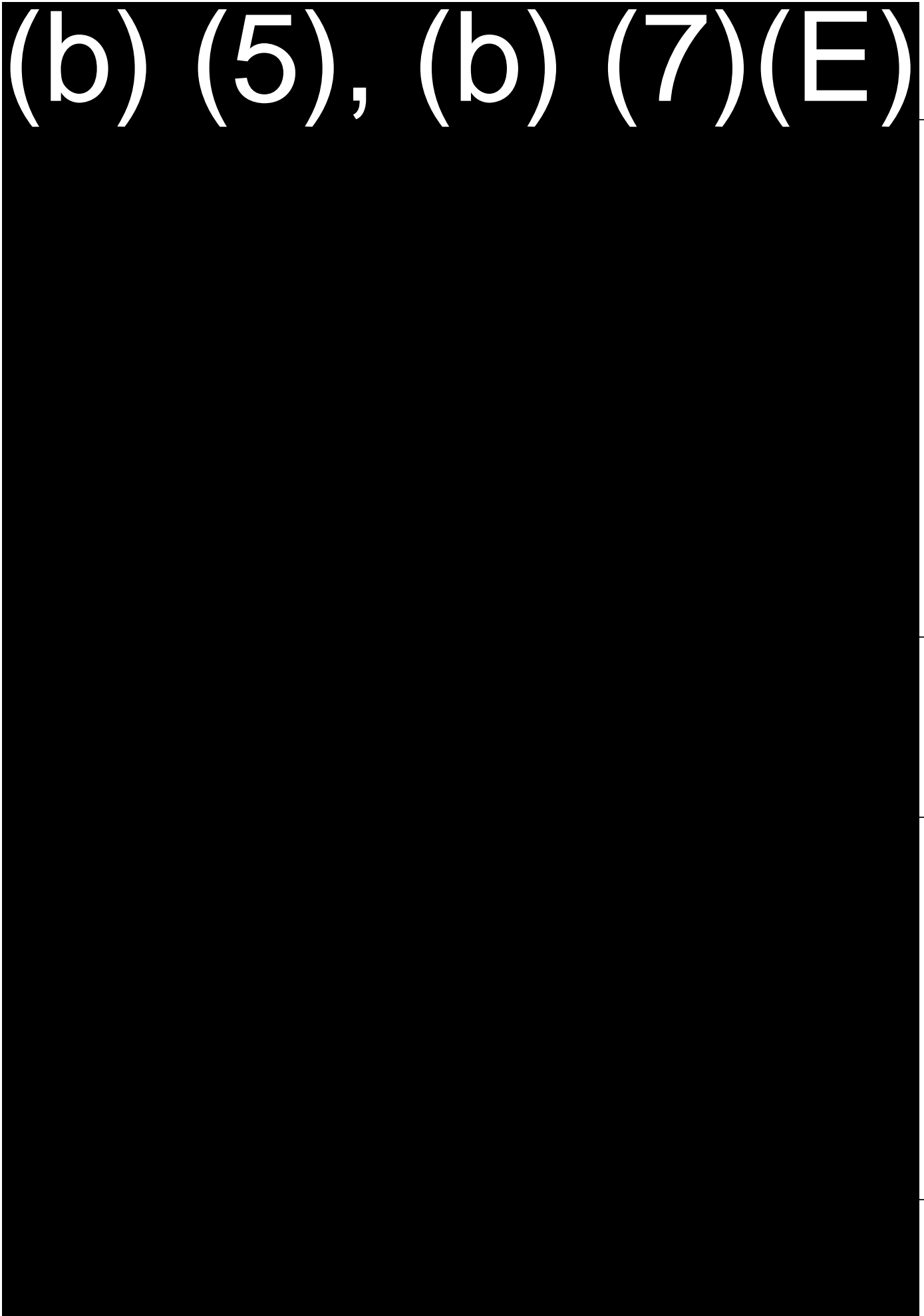




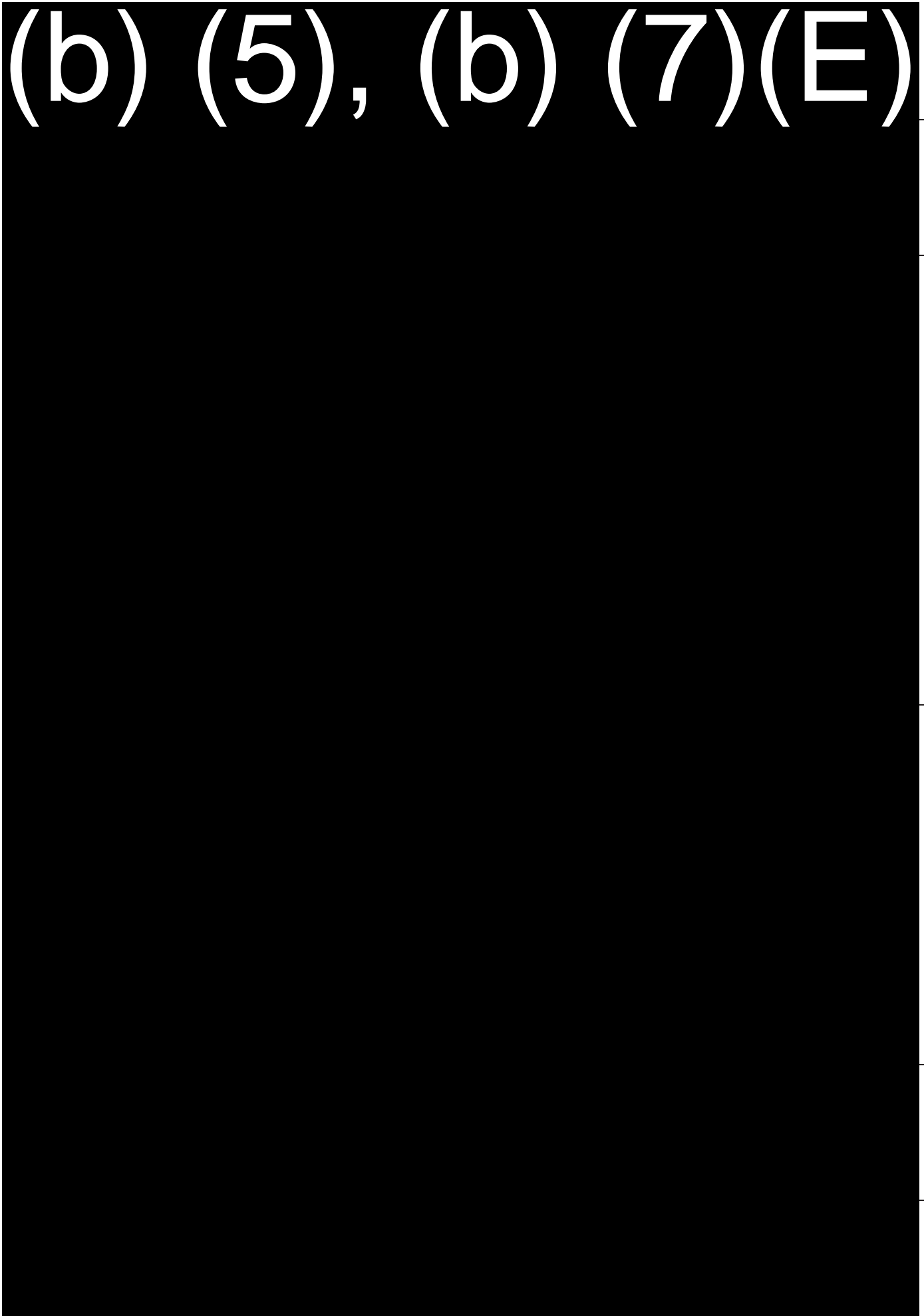
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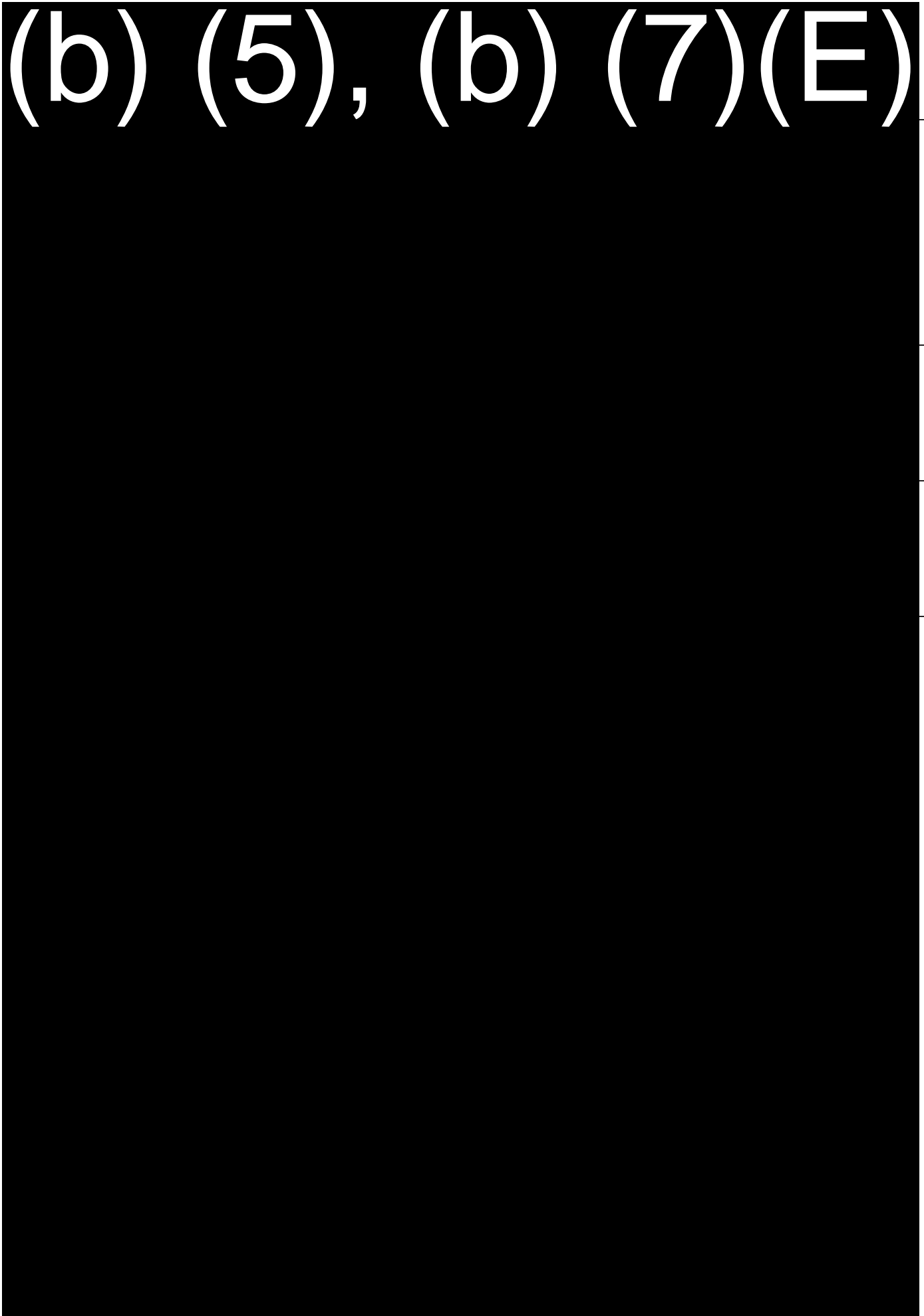
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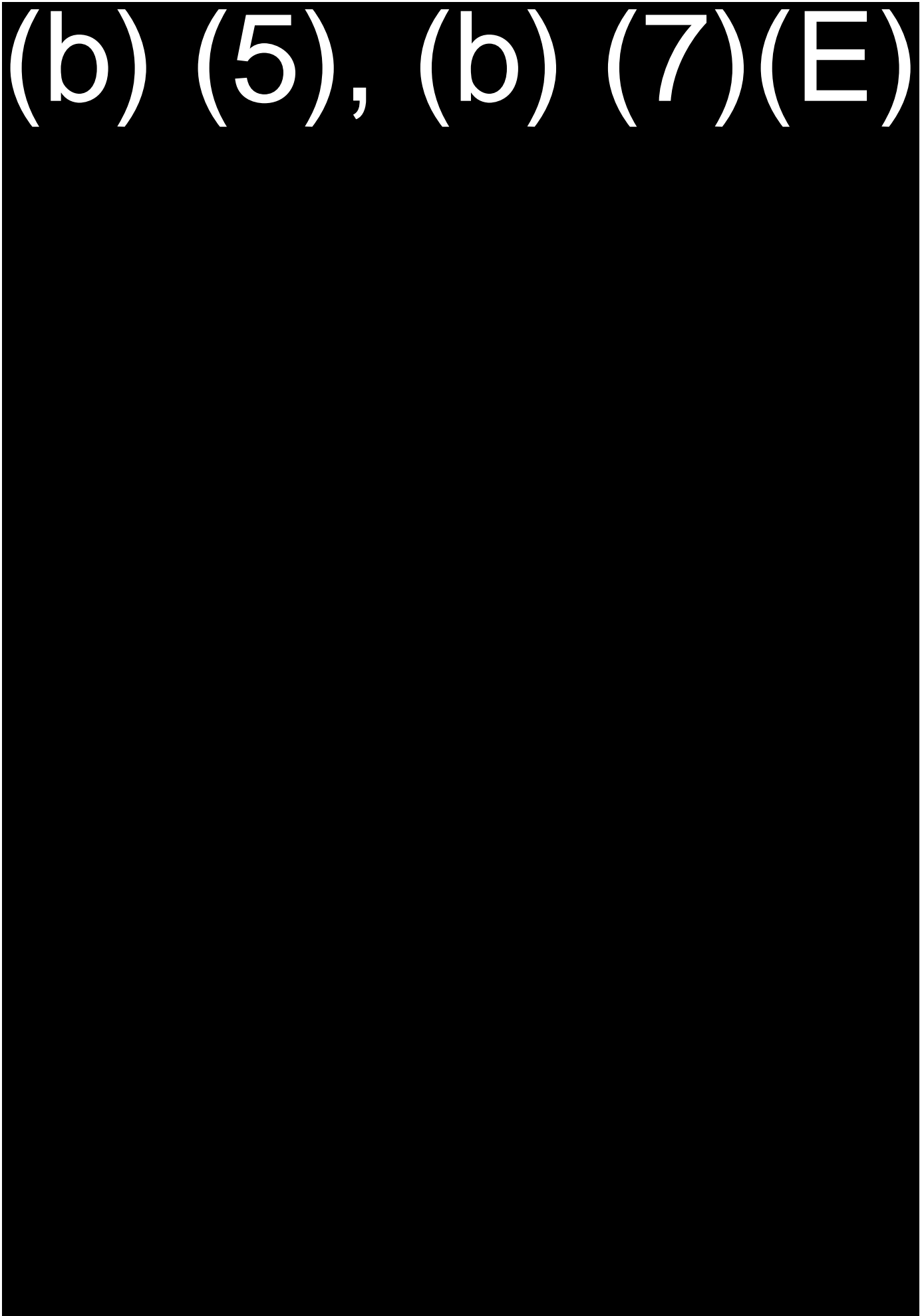
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

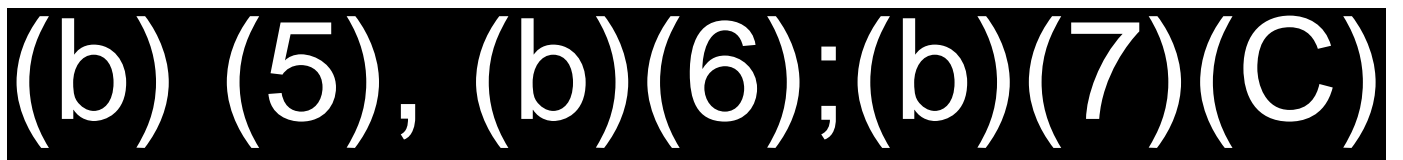


(b) (5), (b) (7)(E)



(b) (5), (b)(6);(b)(7)(C)

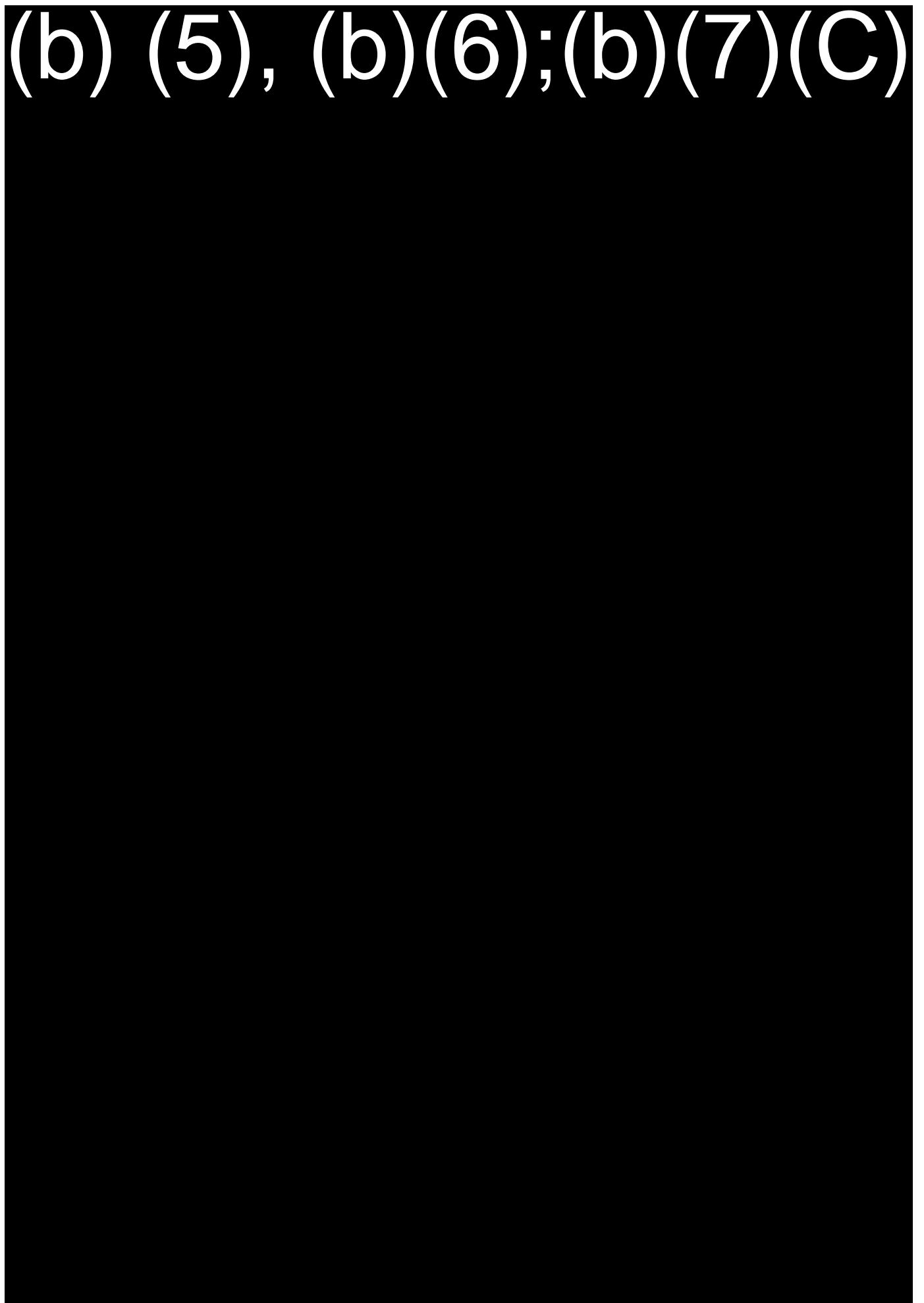
**(b) (5), (b)(6);(b)(7)(C)**



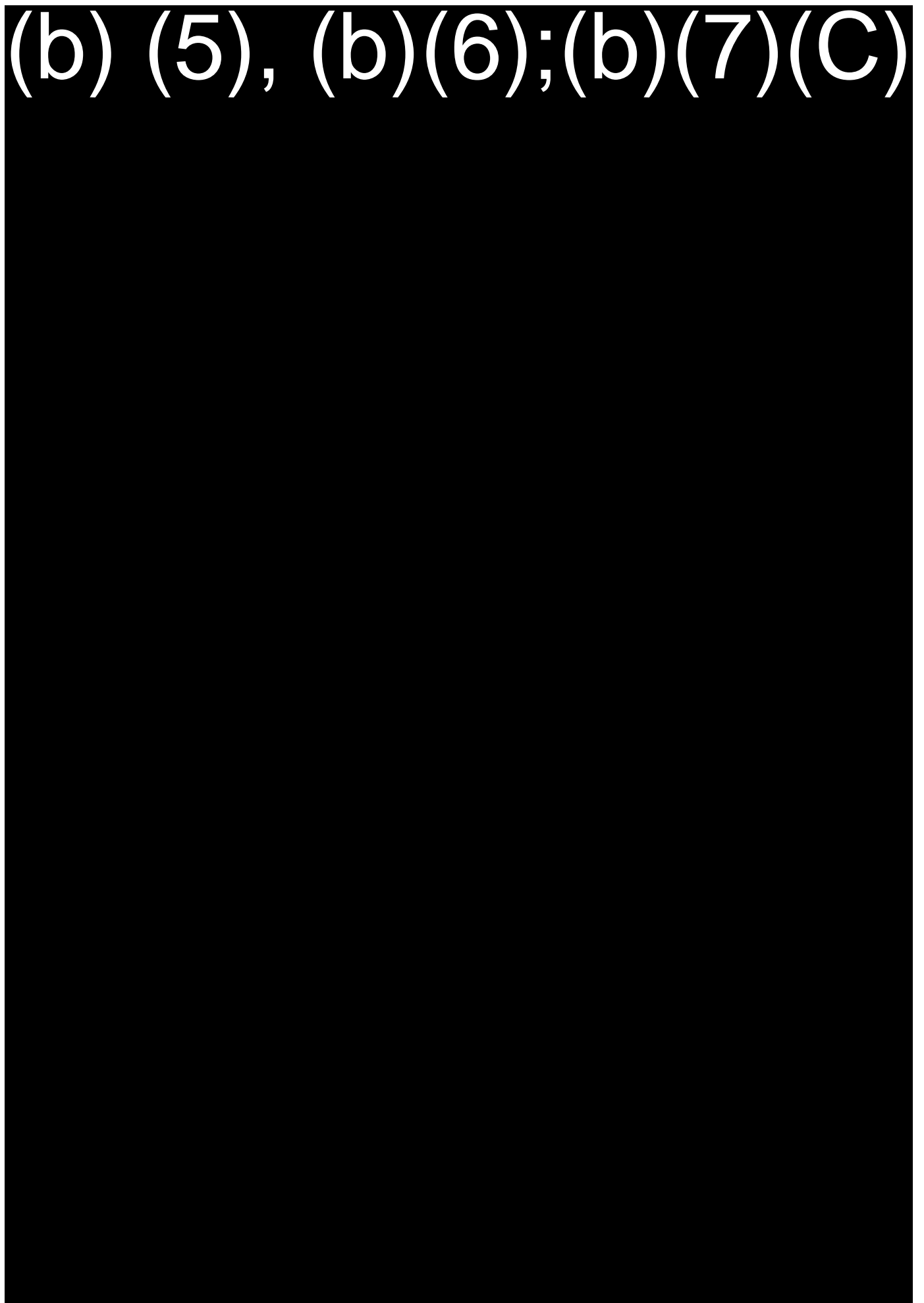
(b) (5), (b)(6);(b)(7)(C)



**(b) (5), (b)(6);(b)(7)(C)**



**(b) (5), (b)(6);(b)(7)(C)**



Activity ID	Activity Name	OD	RD	BL Start	BL Finish	Start	Finish	Finish Variance	Total Float	May 2015				June 2015				July 2015				August 2015				September 2015				October 2015							
										03	10	17	24	31	07	14	21	28	05	12	19	26	02	09	16	23	30	06	13	20	27	04	11	18	25		
<b>(b) (7)(E) Fence Replacement</b>										<b>(b) (5)</b>																											
<b>Fence - IAA # TBD</b>										<b>(b) (5)</b>																											
<b>IAA Documentation Development</b>										<b>(b) (5)</b>																											
A1120	Analyst Initial Review			13-Apr-15	27-May-16	13-Apr-15 A	29-May-16	0	337	<b>(b) (5)</b>																											
A1130	Revisions Complete			04-May-1	14-Aug-15	04-May-15 A	14-Aug-15	0	24	<b>(b) (5)</b>																											
A1140	Technical Review			15-May-1	08-Jun-15	08-May-15 A	08-Jun-15	0	24	<b>(b) (5)</b>																											
A1150	Comments Incorporated			18-May-15	19-May-15	08-May-15 A	13-May-15 A	5		<b>(b) (5)</b>																											
A1160	Management Review			20-May-15	21-May-15	13-May-15 A	15-May-15 A	5		<b>(b) (5)</b>																											
A1170	Technical Review			22-May-15	26-May-15	15-May-15 A	18-May-15 A	6		<b>(b) (5)</b>																											
A1180	Draft PRD Completed (Incl Cost Est Worksheet)				15-May-15		15-May-15 A	0		<b>(b) (5)</b>																											
A1190	Comments Incorporated			27-May-15	27-May-15	18-May-15 A	20-May-15 A	5		<b>(b) (5)</b>																											
A1190	Management Review									<b>(b) (5)</b>																											
A1180	IAA Documentation Drafted (Includes SAF Memo)									<b>(b) (5)</b>																											
A1190	IAA Documentation Reviewed Internally & USACE Preliminary Review									<b>(b) (5)</b>																											
<b>PR - IAA Timeline</b>										<b>(b) (5)</b>																											
A1200	PRR Form (Analyst)									<b>(b) (5)</b>																											
A1210	PRR Form - Review (Finance)									<b>(b) (5)</b>																											
A1230	PRR Form Sent to DD									<b>(b) (5)</b>																											
A1240	DD Approves PRR Form									<b>(b) (5)</b>																											
<b>IAA To Procurement</b>										<b>(b) (5)</b>																											
A1300	Memo to Procurement- Includes Documentation									<b>(b) (5)</b>																											
A1310	CS Reviews									<b>(b) (5)</b>																											
A1320	Edits Complete									<b>(b) (5)</b>																											
A1330	CO Review									<b>(b) (5)</b>																											
A1350	Legal Review									<b>(b) (5)</b>																											
A1360	Policy Review									<b>(b) (5)</b>																											
A1370	CBP Signatures									<b>(b) (5)</b>																											
A1380	Serv. Agency Signatures									<b>(b) (5)</b>																											
A1390	Congressional Notification (required if project cost is greater than 1 million)									<b>(b) (5)</b>																											
A2390	BPFTI Receive Reprogrammed									<b>(b) (5)</b>																											
A1400	IAA Award (Funds to USACE)									<b>(b) (5)</b>																											
<b>Modification to Existing IAA</b>										<b>(b) (5)</b>																											
A2430	Modify Existing IAA for Design Support	14	0	04-May-1	15-May-15	04-May-15 A	15-May-15 A	0		<b>(b) (5)</b>																											
<b>(b) (7)(E) Fence Replacement</b>										<b>(b) (5)</b>																											
<b>Project Management</b>										<b>(b) (5)</b>																											
PM1010	PDT Kick-Off Meeting	1	0	06-May-1	18-Sep-15	06-May-15 A	22-Sep-15	-2	332	<b>(b) (5)</b>																											
A1000	Draft PRD	10	0	06-May-15	06-May-15	06-May-15 A	06-May-15 A	0		<b>(b) (5)</b>																											
A1020	Process PRD for Approval	5	0	07-May-15	15-May-15	07-May-15 A	15-May-15 A	0		<b>(b) (5)</b>																											
A1010	Approve PRD	0	0	18-May-15	22-May-15	18-May-15 A	22-May-15 A	0		<b>(b) (5)</b>																											
A1010	Approve PRD	0	0		22-May-15		22-May-15	1	413	<b>(b) (5)</b>																											

■ Remaining Level of Effort 
 ■ Actual Level of Effort 
 ■ Actual Work 
   Remaining Work 
   Critical Remaining Work 
 ◆ Milestone

Data Date: 22-May-15

(b) (7)(E) ence Replacement

21-May-15

Activity ID	Activity Name	OD	RD	BL Start	BL Finish	Start	Finish	Finish Variance	Total Float	May 2015					June 2015				July 2015				August 2015				September 2015				October 2015						
										03	10	17	24	31	07	14	21	28	05	12	19	26	02	09	16	23	30	06	13	20	27	04	11	18	25		
<b>PMP</b>																																					
PM1000	Start PMP									(b) (5)																											
PM1020	Draft PMP									(b) (5)																											
PM1030	Process PMP for Approval									(b) (5)																											
PM1040	Approve PMP									(b) (5)																											
<b>IBWC Concurrence</b>																																					
A2350	Brief IBWC on project scope & schedule									(b) (5)																											
A2360	Obtain IBWC Concurrence									(b) (5)																											
A2400	IBWC Concurrence Obtained									(b) (5)																											
<b>Real Estate</b>																																					
RE1070	Develop Appraisal			(b) (5)	13-Apr-15	13-Apr-15				(b) (5)																											
RE1010	Land Acquisition Authorized (receipt of funding)									(b) (5)																											
RE1080	Negotiate Agreement									(b) (5)																											
RE1090	Real Estate Certified									(b) (5)																											
RE1090A	Closing									(b) (5)																											
RE1030	ROE-C									(b) (5)																											
<b>Condemnation (if Needed)</b>																																					
A1030	Land Acquisition Authorized									(b) (5)																											
A1060	DT Preparation & Legal Review									(b) (5)																											
A1080	DT Signed									(b) (5)																											
A1090	DT Filed									(b) (5)																											
A1100	Possession Orfer Issued									(b) (5)																											
A1040	Obtain ROE-C									(b) (5)																											
<b>ROE-S</b>																																					
A2330	Obtain ROE-S			04-May-15	15-May-15	04-May-15 A	16-May-15 A			(b) (5)																											
<b>Environmental</b>																																					
ENV1020	Prepare SOW's/Issue Task Orders	20	0	04-May-15	22-May-15	04-May-15 A	15-May-15 A			(b) (5)																											
ENV1040	Scoping Review with "key" regulators	3	0	26-May-15	28-May-15	18-May-15 A	20-May-15 A	6		(b) (5)																											
ENV1040A	Award Environmental Assessment Work Order	0	0		01-Jun-15		20-May-15 A	7		Award Environmental Assessment Work Order																											
ENV1040	Perform Environmental Surveys									(b) (5)																											
ENV1040	Environmental Surveys Complete									(b) (5)																											
ENV1060	Prepare Preliminary Draft EA's									(b) (5)																											
ENV1070	Issue Preliminary Draft EA's									(b) (5)																											
ENV1080	Resource Review/Comments									(b) (5)																											
ENV1090	Internal Review/Comments (Comment Resolution)									(b) (5)																											
ENV1100	Prepare Draft EA's									(b) (5)																											
ENV1110	Issue Draft EA's									(b) (5)																											
ENV1110	SHPO Review									(b) (5)																											
ENV1120	Public Comment									(b) (5)																											
ENV1130	Incorporate Responses to Comments									(b) (5)																											
ENV1140	Resource Agencies Review									(b) (5)																											
ENV1150	Internal Reviews/Comments									(b) (5)																											

Remaining Level of Effort Actual Level of Effort Actual Work Remaining Work Critical Remaining Work Milestone

Data Date: 22-May-15

(b) (7)(E) Fence Replacement

21-May-15

Activity ID	Activity Name	OD	RD	BL Start	BL Finish	Start	Finish	Finish Variance	Total Float	May 2015				June 2015				July 2015				August 2015				September 2015				October 2015							
										03	10	17	24	31	07	14	21	28	05	12	19	26	02	09	16	23	30	06	13	20	27	04	11	18	25		
ENV1160	Submit & Sign FEA/FONSI (via NOA)									(b) (5)																											
ENV1030	Environmental Planning Complete																																				
ENV1010	Environmental Assessment Complete																																				
ENV1170	Publication of NOA or FONSI or ROD																																				
<b>Design/Procurement</b>		(b) (5)		04-May-1					(b) (5)																												
DES1000	Receipt of Design Directive Authorization/Execution of Programmatic Funding	0	0		04-May-15		04-May-15 A	0	◆ Receipt of Design Directive Authorization/Execution of Programmatic Funding																												
DES1015	AE SOW Development	0	0	04-May-15	08-May-15	11-May-15 A	19-May-15 A	-10	◆ AE SOW Development Complete																												
DES1020	AE SOW Development Complete	0	0		08-May-15		19-May-15 A	-10																													
DES1060	RFP (AE Design)	3	1	09-May-15	11-May-15	20-May-15 A	22-May-15	-11	-3	◆ Advertise																											
DES1070	Advertise	0	0		14-May-15		22-May-15	-8	-3																												
DES1075	A-E Proposal for Design	(b) (5)		15-May-1	17-May-15	(b) (5)																															
DES1080	Evaluation of A-E Proposal			18-May-1	22-May-15																																
DES1085	OC Review for Award	(b) (5)																																			
DES1090	AE Contract/Task Order Award																																				
DES1220	30% Design Start (milestone)																																				
DES1210	30% Design Submittal																																				
DES1230	30% Submittal Review																																				
DES1235	30% BCOE Review																																				
DES1240	30% Review Conference																																				
DES1440	Presolicitation Public Notification, FedBizOp																																				
DES1250	30% Design Submittal Reviewed and Approved																																				
DES1320	90% Design Start (milestone)																																				
DES1310	90% Design Submittal																																				
DES1335	90% BCOE Review																																				
DES1330	90% Submittal Review																																				
DES1340	90% Review Conference																																				
DES1350	90% Design Submittal Reviewed and Approved																																				
DES1360	100% Design Submittal Start																																				
DES1460	Final Construction Div 01 IFB																																				
DES1365	100% Design Submittal																																				
DES1400	BCOE Analysis																																				
DES1370	100% Design Submittal Review																																				
DES1463	OC Review of IFB																																				
DES1390	100% Design Submittal Reviewed and Approved																																				
DES1465	Ready to Advertise/RTA																																				
DES1470	Advertise/RFP Sent																																				
DES1475	Bid Preparation																																				
DES1480	Const Contract Bid Opening																																				
DES1490	Pre-Award Activities/OC Review																																				

■ Remaining Level of Effort  
■ Actual Level of Effort  
■ Actual Work  
■ Remaining Work  
■ Critical Remaining Work  
◆ Milestone

Activity ID	Activity Name	OD	RD	BL Start	BL Finish	Start	Finish	Finish Variance	Total Float	May 2015				June 2015				July 2015				August 2015				September 2015				October 2015							
										03	10	17	24	31	07	14	21	28	05	12	19	26	02	09	16	23	30	06	13	20	27	04	11	18	25		
DES1500	Congressional Notification									(b) (7)(E)																											
DES1510	Must Receive Funds									(b) (7)(E)																											
DES1520	Award Contract Documents									(b) (7)(E)																											
<b>Construction</b>										(b) (7)(E)																											
<b>Construction Contract</b>										(b) (7)(E)																											
<b>Construction - RMS Contract</b>										(b) (7)(E)																											
CONS1	Contract Award									(b) (7)(E)																											
CONS1	Construction NTP Period									(b) (7)(E)																											
CONS1	Construction NTP Acknowledged									(b) (7)(E)																											
CONS1	Construction Start Date									(b) (7)(E)																											
CONS1	Contract									(b) (7)(E)																											
<b>(b) (7)(E) Fence Replacement</b>										(b) (7)(E)																											
<b>Project Management</b>										(b) (7)(E)																											
A1470	PDT Kick-Off Meeting	1	0	06-May-1	06-May-15	06-May-15 A	06-May-15 A	0	337	(b) (7)(E)																											
A2160	Draft PRD	10	0	07-May-15	15-May-15	07-May-15 A	15-May-15 A	0	332	(b) (7)(E)																											
A2180	Process PRD for Approval	5	0	18-May-15	22-May-15	18-May-15 A	22-May-15 A	0		(b) (7)(E)																											
A2170	Approve PRD	0	0		22-May-15		22-May-15 A	0		(b) (7)(E)																											
<b>PMP</b>										(b) (7)(E)																											
A1430	Start PMP									(b) (7)(E)																											
A1440	Draft PMP									(b) (7)(E)																											
A1450	Process PMP for Approval									(b) (7)(E)																											
A1460	Approve PMP									(b) (7)(E)																											
<b>IBWC Concurrence</b>										(b) (7)(E)																											
A2370	Brief IBWC on project scope & schedule									(b) (7)(E)																											
A2410	Obtain IBWC Concurrence									(b) (7)(E)																											
A2420	IBWC Concurrence Obtain									(b) (7)(E)																											
<b>Real Estate</b>										(b) (7)(E)																											
A2340	ROE-S	0	0	04-May-1		04-May-15 A		0		(b) (7)(E)																											
<b>IF additional Real Estate is Required</b>										(b) (7)(E)																											
A1500	Land Acquisition Authorized (Funding Provide			04-May-1						(b) (7)(E)																											
A1540	Survey			04-May-15						(b) (7)(E)																											
A1550	Bureau of Land Management (BLM) Processing (Right of Way) ROW Application									(b) (7)(E)																											
A1560	Real Estate Certified									(b) (7)(E)																											
<b>Environmental</b>										(b) (7)(E)																											
A1570	Environmental Planning Complete	0	0		04-May-15		04-May-15 A	0		(b) (7)(E)																											
A1660	Prepare and issue CATEX			07-May-15						(b) (7)(E)																											
<b>Design/Procurement</b>										(b) (7)(E)																											
A2010	Receipt of Design Directive Authorization/Exe	0	0		04-May-15		04-May-15 A	0		(b) (7)(E)																											
A2190	AE SOW Development	5	0	04-May-15	08-May-15	04-May-15 A	19-May-15 A	-10		(b) (7)(E)																											
A1780	AE SOW Development Complete	0	0		08-May-15		19-May-15 A	-11		(b) (7)(E)																											

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

Remaining Level of Effort Actual Level of Effort Actual Work Remaining Work Critical Remaining Work Milestone

Data Date: 22-May-15

(b) (7)(E) Fence Replacement

21-May-15

Activity ID	Activity Name	OD	RD	BL Start	BL Finish	Start	Finish	Finish Variance	Total Float	May 2015				June 2015				July 2015				August 2015				September 2015				October 2015			
										03	10	17	24	31	07	14	21	28	05	12	19	26	02	09	16	23	30	06	13	20	27	04	11
A2020	RFP (AE Design)	3	1	09-May-15	11-May-15	20-May-15 A	22-May-15	-11	-3																								
A2210	Advertise	0	0		14-May-15		22-May-15	-8	-3																								
A2030	A-E Proposal for Design	(b) (5)		15-May-1	17-May-15	(b) (5)																											
A1910	Evaluation of A-E Proposal	(b) (5)		18-May-1	22-May-15	(b) (5)																											
A2220	OC Review for Award	(b) (5)																															
A1750	AE Contract/Task Order Award	(b) (5)																															
A1850	30% Design Start (milestone)	(b) (5)																															
A1930	30% Design Submittal	(b) (5)																															
A1940	30% Submittal Review	(b) (5)																															
A2240	30% BCOE Review	(b) (5)																															
A1950	30% Review Conference	(b) (5)																															
A1830	Presolicitation Public Notification, FedBizOp	(b) (5)																															
A1960	30% Design Submittal Reviewed and Approve	(b) (5)																															
A1900	90% Design Start (milestone)	(b) (5)																															
A1860	90% Design Submittal	(b) (5)																															
A2250	90% BCOE Review	(b) (5)																															
A1870	90% Submittal Review	(b) (5)																															
A1890	90% Review Conference	(b) (5)																															
A1880	90% Design Submittal Reviewed and Approve	(b) (5)																															
A1970	100% Design Submittal Start	(b) (5)																															
A1770	Final Construction Div 01 IFB	(b) (5)																															
A2230	100% Design Submittal	(b) (5)																															
A1760	BCOE Analysis	(b) (5)																															
A1840	100% Design Submittal Review	(b) (5)																															
A2270	OC Review of IFB	(b) (5)																															
A1790	100% Design Submittal Reviewed and Approv	(b) (5)																															
A1980	Ready to Advertise/RTA	(b) (5)																															
A1990	Advertise/RFP Sent	(b) (5)																															
A2260	Bid Preparation	(b) (5)																															
A1920	Const Contract Bid Opening	(b) (5)																															
A1800	Pre-Award Activities/OC Review	(b) (5)																															
A1810	Congressional Notification	(b) (5)																															
A2280	Must Receive Funds	(b) (5)																															
A1820	Award Contract Documents	(b) (5)																															
<b>Construction</b>																																	
<b>Construction Contract</b>																																	
<b>Construction - RMS Contract</b>																																	
A2090	Contract Award	(b) (5)																															
A2130	Construction NTP Period	(b) (5)																															
A2040	Construction NTP Acknowledged	(b) (5)																															
A2140	Construction Start Date	(b) (5)																															
A2050	Contract	(b) (5)																															

(b) (5)

Remaining Level of Effort Actual Level of Effort Actual Work Remaining Work Critical Remaining Work Milestone

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** DRAFT White Paper: PF225 Open Condemnations in RGV  
**Date:** Friday, March 17, 2017 5:40:44 PM  
**Attachments:** [PF225 - Open Condemnations in RGV\\_03-17-17.docx](#)

---

(b) (6), (b) (7)(C)

Per our discussion, I have framed up the attached white paper, which we're working up for CBP/BP leadership's edification.

(b) (6), (b) (7)(C) will look it over Monday.

FYI - I haven't attached the list of open cases yet. I'll knock it out first thing Monday morning.

Finally, this is a three-pager, not a one-pager. 😊  
So, we can review it together whenever you're free – perhaps in Fort Worth next Wednesday; I know your Monday is slammed.

I believe the narrative is explanatory and helpful for anyone to easily follow and understand – i.e. non SME.

Once you get a chance to review it, you can tell me which areas need to be eliminated or reduced.

FYI - (b) (5)  
[Redacted]

Have a great weekend!

Very Respectfully,

(b) (6), (b) (7)(C), **MBA PMP**  
Real Estate Program Manager  
LMI Government Consulting  
Border Patrol Air and Marine  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy.*



(b) (5)

(b) (5)

(b) (5)

(b) (5)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C) | (b) (6) | (b) (6), (b) (7)(C)  
(b) (6) | (b) (6) | (b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** RE: CIR PMP Tag UP  
**Date:** Monday, November 14, 2016 9:14:18 PM

---

Works for me!

(b) (6), (b) (7)(C), PE  
LMI  
BPFTI Chief Engineer  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
Sent from Samsung Galaxy

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, November 14, 2016 8:33:24 PM  
**To:** (b) (6), (b) (7)(C)  
(b) (6) | (b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** RE: CIR PMP Tag UP

Thanks (b) (6), (b) (7)(C) This is wonderful work. I suggest we all convene for a call to talk through this. In terms of what we want to call the initiative, my guess is it will be beyond fence construction and will also include roads and boat ramps. Since we are all buried in the PMR this week, how does next week look for a team meeting?

(b) (6), (b) (7)(C)  
Business Operations  
OFAM / BPAM PMO  
(b) (6), (b) (7)(C) (o)  
(b) (6), (b) (7)(C) (m)  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, November 14, 2016 1:11 PM  
**To:** (b) (6) | (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6)  
(b) (6)  
(b) (6) | (b) (6)  
(b) (6), (b) (7)(C)  
(b) (6)  
(b) (6)  
(b) (6)

**Subject:** RE: CIR PMP Tag UP

All

Attached is the current draft of the PMP for the new fence program. (b) (5), (b)(6);(b)(7)(C)

[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]. The document is still a work in progress but I feel it represents about a 90% solution. Please let me know if you have any questions or concerns.

Best

(b) (5), (b) (7)

---

**From:** [REDACTED] (b) (6)  
**Sent:** Friday, August 19, 2016 12:50 PM  
**To:** [REDACTED] (b) (6), (b) (7)(C)  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED] (b) (6) (b) (6)  
[REDACTED] (b) (6)  
**Subject:** RE: CIR PMP Tag UP

All

Attached is our first pass at the Program Management Plan. Please note that the environmental section as well as a couple of other sections need to be revised (b) (5)

(b) (6), (b) (7)(C), P.E.  
Program Director  
Resource Management Division

**LMI**

7940 Jones Branch Drive  
McLean, VA 22102  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)

*Complex Problems. Practical Solutions.*  
[www.lmi.org](http://www.lmi.org)

-----Original Appointment-----

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, August 02, 2016 8:15 AM

**To:** (b) (6), (b) (7)(C)

(b) (6)

(b) (6)

**Subject:** CIR PMP Tag UP

**When:** Friday, August 19, 2016 1:00 PM-2:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** Skype Meeting

---

→ [Join Skype Meeting](#)

This is an online meeting for Skype for Business, the professional meetings and communications app formerly known as Lync.

Join by phone

(b) (7)(E) National  
(b) (7)(E) National

English (United States)

English (United States)

[Find a local number](#)

Conference ID: (b) (7)(E)

[Forgot your dial-in PIN?](#) | [Help](#)

---

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6); (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: Special Assignment...ANAPRA Fence Repair Schedule & Milestone Development. (UNCLASSIFIED)  
**Date:** Tuesday, May 05, 2015 12:24:00 PM

---

Yes (b) (7)(E) is new fencing (vs. replacement) and not included in this project

-----Original Message-----

**From:** (b) (6)  
**Sent:** Tuesday, May 05, 2015 11:03 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: Special Assignment...ANAPRA Fence Repair Schedule & Milestone Development. (UNCLASSIFIED)

Classification: UNCLASSIFIED  
Caveats: NONE

All, clarification needed:

(b) (5), (b) (7)(E)

(b) (6)

(b) (6)  
Western Region Program Manager  
ECSO, TI Branch  
USACE Fort Worth District  
office (b) (6)  
bb (b) (6)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, May 05, 2015 8:59 AM  
**To:** (b) (6); (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** [EXTERNAL] RE: Special Assignment...ANAPRA Fence Repair Schedule & Milestone Development. (UNCLASSIFIED)

(b) (5), (b)(6);(b)(7)(C)



(b) (5)

Very Respectfully,

(b) (6), (b) (7)(C), MBA PMP

Real Estate Program Manager

LMI Government Consulting

Border Patrol Facilities & Tactical Infrastructure Program Management Office Facilities Management and Engineering U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

-----Original Message-----

From: (b) (6)

Sent: Tuesday, May 05, 2015 9:54 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C) (b) (6)

Subject: RE: Special Assignment...ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Ok, thanks (b) (6), (b) (7)(C) (b) (5), (b)(6);(b)(7)(C)

(b) (6)

(b) (6)

Western Region Program Manager

ECSO, TI Branch

USACE Fort Worth District

office (b) (6)

bb (b) (6)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Tuesday, May 05, 2015 8:51 AM

To: (b) (6); (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C) (b) (6)

Subject: [EXTERNAL] RE: Special Assignment...ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

No need to dig in, I can tell you what's going on with Rights of Entry.

(b) (5)

(b) (5)

Hope that helps...

Very Respectfully,

(b) (6), (b) (7)(C), MBA PMP  
Real Estate Program Manager  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure Program Management Office Facilities Management and  
Engineering U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

-----Original Message-----

From: (b) (6)  
Sent: Tuesday, May 05, 2015 9:46 AM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
Subject: RE: Special Assignment...ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

Classification: UNCLASSIFIED  
Caveats: NONE

(b) (5)

(b) (6)

(b) (6)  
Western Region Program Manager  
ECSO, TI Branch  
USACE Fort Worth District  
office (b) (6)  
bb (b) (6)

-----Original Message-----

From: (b) (6), (b) (7)(C)  
Sent: Tuesday, May 05, 2015 8:33 AM  
To: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

Subject: [EXTERNAL] RE: Special Assignment...ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

(b) (5)

Regards,

(b) (6), (b) (7)(C), DM, PMP  
Sr. Program Management Consultant (Scheduling) Business Operations Division  
E3 Federal Solutions, LLC  
Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities Management and  
Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)  
Sent: Tuesday, May 05, 2015 9:18 AM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
Subject: RE: Special Assignment...ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

Good morning All,

Here are my 2 cents on the schedule!

(b) (5), (b)(6);(b)(7)(C)

Regards,

(b) (6), (b) (7)(C), DM, PMP  
Sr. Program Management Consultant (Scheduling) Business Operations Division  
E3 Federal Solutions, LLC  
Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities Management and  
Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)  
Sent: Monday, May 04, 2015 9:04 PM  
To: (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C); (b) (6); ELLEDGE; (b) (6); (b) (6), (b) (7)(C)  
Subject: RE: Special Assignment...ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

(b) (5), (b)(6);(b)(7)(C)

-----Original Message-----  
From: (b) (6)  
Sent: Monday, May 04, 2015 7:05 AM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6); (b) (6), (b) (7)(C)  
Subject: RE: Special Assignment...ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

Classification: UNCLASSIFIED  
Caveats: NONE

(b) (5)

(b) (6)

(b) (6)  
Western Region Program Manager  
ECSO, TI Branch  
USACE Fort Worth District  
office (b) (6)  
bb (b) (6)

-----Original Message-----  
From: (b) (6), (b) (7)(C)  
Sent: Monday, May 04, 2015 8:54 AM  
To: (b) (6); (b) (6), (b) (7)(C); (b) (6)  
Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
Subject: [EXTERNAL] RE: Special Assignment...ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

Just so that we are on the same page....

High Risk Items as of today to the schedule...

- 1.
- 2.
- 3.
- 4.

(b) (5)

Thoughts??

From: (b) (6) [1]  
Sent: Monday, May 04, 2015 9:43 AM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
Subject: RE: Special Assignment...ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

Classification: UNCLASSIFIED  
Caveats: NONE

(b) (6), (b) (7)(C)

(b) (5), (b)(6);(b)(7)(C)

Sound like the right track?

(b) (6)

(b) (6)

Western Region Program Manager

ECSO, TI Branch

USACE Fort Worth District

office (b) (6)

bb (b) (6)

From: (b) (6), (b) (7)(C)  
Sent: Friday, May 01, 2015 5:49 PM  
To: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
Cc: (b) (6); (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
Subject: [EXTERNAL] Special Assignment....ANAPRA Fence Repair Schedule & Milestone Development.  
Importance: High

(b) (6), (b) (7)(C)

(b) (5), (b)(6);(b)(7)(C)

(b) (5), (b)(6);(b)(7)(C)

Thank you and I look forward to working with all of you.

If you have any questions, please do contact me.

Regards,

(b) (6), (b) (7)(C), CBM, PMP

Tactical Infrastructure (TI)

CBP-OA-FM&E BPFTI

(b) (6), (b) (7)(C) (Cell)

(b) (6), (b) (7)(C) (Office)

Washington, D.C. 20004

Classification: UNCLASSIFIED

Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

Classification: UNCLASSIFIED  
Caveats: NONE

Classification: UNCLASSIFIED  
Caveats: NONE



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b) (6), (b) (7)(C) the lease is in (b) (7)(E) AZ  
**Date:** Thursday, October 04, 2012 2:08:14 PM

---

(b) (6), (b) (7)(C) FYI - coordinate with sectors (b) (6), (b) (7)(C) and BPFTI TI (b) (6), (b) (7)(C)

(b) (6),

----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, October 04, 2012 01:07 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (6), (b) (7)(C) the lease is in (b) (7)(E) AZ

I think it's like (b) (5) per year

(b) (6), (b) (7)(C)

CTR-LMI

BPFTI PMO

OF: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, October 04, 2012 1:02 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b) (6), (b) (7)(C) the lease is in (b) (7)(E) AZ

What is the cost of the lease?

----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Sent:** Thu Oct 04 12:55:33 2012  
**Subject:** FW: (b) (6), (b) (7)(C) the lease is in (b) (7)(E) AZ

FYI

(b) (6), (b) (7)(C)

CTR-LMI

BPFTI PMO

OF: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, October 04, 2012 12:52 PM  
**To:** (b) (6), (b) (7)(C)

Cc: [REDACTED] (b) (6), (b) (7)(C)

Subject: FW: (b) (6), (b) (7)(C) the lease is in (b) (7)(E) AZ

[REDACTED] (b) (6), (b) (7)(C)

[REDACTED] (b) (5)

Thanks

[REDACTED] (b) (6), (b) (7)(C)

SBPA Tactical Infrastructure

Tucson Sector

Office: [REDACTED] (b) (6), (b) (7)(C)

Cell: [REDACTED] (b) (6), (b) (7)(C)

-----Original Message-----

From: [REDACTED] (b) (6), (b) (7)(C)

Sent: Tuesday, September 25, 2012 8:26 AM

To: [REDACTED] (b) (6), (b) (7)(C)

Subject: Fw: (b) (6), (b) (7)(C) the lease is in (b) (7)(E) AZ

[REDACTED] (b) (6), (b) (7)(C)

[REDACTED] (b) (5)

Thanks, [REDACTED] (b) (6), (b) (7)(C)

----- Original Message -----

From: [REDACTED] (b) (6), (b) (7)(C)

Sent: Monday, September 24, 2012 06:01 PM

To: [REDACTED] (b) (6), (b) (7)(C)

Subject: RE: (b) (6), (b) (7)(C) the lease is in (b) (7)(E) AZ

[REDACTED] (b) (6), (b) (7)(C)

[REDACTED] (b) (5)

[REDACTED] (b) (6), (b) (7)(C)

Assistant Patrol Agent in Charge

[REDACTED] (b) (7)(E) Station

O [REDACTED] (b) (6), (b) (7)(C)

C [REDACTED] (b) (6), (b) (7)(C)

-----Original Message-----

From: [REDACTED] (b) (6), (b) (7)(C)

Sent: Monday, September 24, 2012 1:34 PM

To: [REDACTED] (b) (6), (b) (7)(C)

Subject: (b) (6), (b) (7)(C) the lease is in (b) (7)(E) AZ

(b) (5)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, September 24, 2012 11:07 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: Re: (b) (6), (b) (7)(C) the lease is in (b) (7)(E) AZ

On the international border about 400 yards west of the (b) (7)(E) POE.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Via Blackberry

----- Original Message -----

From: (b) (6), (b) (7)(C)

Sent: Monday, September 24, 2012 02:04 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b) (6), (b) (7)(C) the lease is in (b) (7)(E) AZ

Ok, doesn't anyone know where exactly this lease is located in (b) (7)(E) AOR? It was leased to build the PF70 Fence project.

V/R

Director of Logistics

(b) (6), (b) (7)(C)

Tucson Sector Border Patrol

Cell: (b) (6), (b) (7)(C)

Office: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, September 24, 2012 11:02 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: Re: (b) (6), (b) (7)(C) the lease is in (b) (7)(E) AZ

I will be in the office tomorrow, if we can wait until then, we can give (b) (6), (b) (7)(C) a call for direction with this.

Thanks

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

----- Original Message -----

From: (b) (6), (b) (7)(C)

Sent: Monday, September 24, 2012 01:07 PM

To: (b) (6), (b) (7)(C)

Subject: FW: (b) (6), (b) (7)(C) the lease is in (b) (7)(E) AZ

Let's discuss this - I have no idea what this lease was or is in the (b) (7)(E) AOR.

V/R

Director of Logistics

(b) (6), (b) (7)(C)

Tucson Sector Border Patrol

Cell: (b) (6), (b) (7)(C)

Office: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, September 24, 2012 9:46 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: (b) (6), (b) (7)(C) the lease is in (b) (7)(E) AZ

(b) (6), (b) (7)(C) (b) (5), (b) (7)(E)

Let me know who I should be talking to. I've included others in FM&E, BPF TI MRO to chime in with their perspective.

(b) (6), (b) (7)(C)

Leasing Branch Chief, Real Estate & Environmental Management Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, September 24, 2012 8:28 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b) (6), (b) (7)(C) The lease is in (b) (7)(E) AZ

Thanks for the correction. (b) (5)

(b) (6), (b) (7)(C)

Division Director, RE and ENV Services Division Border Patrol Facilities and Tactical Infrastructure Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy

-----Original Message-----

From: (b) (6), (b) (7)(C)  
Sent: Monday, September 24, 2012 11:21 AM  
To: (b) (6), (b) (7)(C)  
Subject: RE: (b) (6), (b) (7)(C) The lease is in (b) (7)(E) AZ

No it is Sector Steel. This is not PF-225. When this was contracted it was through Sector. This is per (b) (6), (b) (7)(C) You might have more information than I do.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Real Estate Program Manager  
Real Estate and Environmental Services Division Border Patrol Facilities and Tactical Infrastructure Program  
Management Office Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
BB: (b) (6), (b) (7)(C)  
Email: (b) (6), (b) (7)(C)  
Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

-----Original Message-----

From: (b) (6), (b) (7)(C)  
Sent: Monday, September 24, 2012 11:19 AM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6)  
Subject: RE: (b) (6), (b) (7)(C) The lease is in (b) (7)(E) AZ

(b) (6), (b) (7)(C)

(b) (5)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
Division Director, RE and ENV Services Division Border Patrol Facilities and Tactical Infrastructure Facilities  
Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy

-----Original Message-----

From: (b) (6), (b) (7)(C)  
Sent: Monday, September 24, 2012 11:12 AM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C) (b) (6)  
Subject: FW: (b) (6), (b) (7)(C) The lease is in (b) (7)(E) AZ

(b) (6), (b) (7)(C)

Enclosed is a lease for an existing storage area for Steel used during PF-70. (b) (5)  
USACE was asked to renew. As this is not a funded project for TI or facilities projects, (b) (6), (b) (7)(C) asked me to forward the lease to you.

Read the emails below.

(b) (5), (b)(6);(b)(7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Real Estate Program Manager

Real Estate and Environmental Services Division Border Patrol Facilities and Tactical Infrastructure Program  
Management Office Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, September 24, 2012 11:04 AM

To: (b) (6), (b) (7)(C)

Subject: RE: (b) (6), (b) (7)(C)

(b) (5), (b)(6);(b)(7)(C)

(b) (6), (b) (7)(C)

Division Director, RE and ENV Services Division Border Patrol Facilities and Tactical Infrastructure Facilities  
Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy -----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, September 24, 2012 10:27 AM

To: (b) (6), (b) (7)(C)

Subject: RE: (b) (6), (b) (7)(C)

Sorry for not being specific

This is a lease that USACE did for the Sector (Tucson Sector, (b) (7)(E) Station). It is a storage area for Steel used for  
PF 70. The issue is the Sector asked (b) (6), (b) (7)(C) to continue the lease. (b) (5)

(b) (5), (b)(6);(b)(7)(C)

(b) (5)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Real Estate Program Manager

Real Estate and Environmental Services Division Border Patrol Facilities and Tactical Infrastructure Program  
Management Office Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, September 24, 2012 10:20 AM

To: (b) (6), (b) (7)(C)

Subject: Re: (b) (6), (b) (7)(C)

What is the issue?

----- Original Message -----

From: (b) (6), (b) (7)(C)

To: (b) (6)

Cc: (b) (6)

(b) (6), (b) (7)(C)

Sent: Mon Sep 24 10:10:25 2012

Subject: RE: (b) (6), (b) (7)(C)

I agree. I will talk with (b) (6), (b) (7)(C) about it.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Real Estate Program Manager

Real Estate and Environmental Services Division Border Patrol Facilities and Tactical Infrastructure Program  
Management Office Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

-----Original Message-----

From: (b) (6)

Sent: Monday, September 24, 2012 10:05 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6)

Subject: FW: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Here is a copy of the (b) (6), (b) (7)(C) lease. (b) (5), (b) (6);(b) (7)(C)

(b) (6), (b) (7)(C) When we were building fence, the area served as convenient access and a staging area but now it's just used for storing old steel.

(b) (6), (b) (7)(C)

Can I get a copy of the lease. I want to talk to (b) (6), (b) (7)(C) about it.

(b) (6), (b) (7)(C)

Real Estate Program Manager

Real Estate and Environmental Services Division Border Patrol Facilities and Tactical Infrastructure Program

Management Office Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.



From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)  
Subject: Weekly Report - 28 Mar (b) (6), (b) (7)(C)  
Date: Wednesday, March 27, 2013 10:03:52 PM

---

(b) (6), (b) (7)

Changes from the last update are in red.

**Hot Issues**

- RGV Gates
  - Work is progressing from (b) (7)(E) Pier drilling and pier caps complete on all gates in (b) (7)(E). Steel fabrication continues to delay progress for Weston.
  - Gate testing in (b) (7)(E) may begin in early April, but is being delayed by lack of some components.
  - Working issue in Hidalgo County on alternate access. (b) (6), (b) (7)(E) coordinating issues at (b) (7)(E) with Weston.
    - (b) (7)(E) resolved – Weston will have one of (b) (7)(E) gates open for access. No cost; approved by sub.
    - (b) (7)(E) being worked.
    - (b) (6), (b) (7)(E) will discuss w/Weston doing (b) (7)(E), to provide access to (b) (7)(E) pumps.
  - Due to anticipated late utility access rights, we will need generator testing on an estimated (b) (7)(E) gates. Weston’s estimated cost is about \$2700 for each of 4 locations not already covered under the contract.
  - Received a formal proposal from Weston for the DeLeon Gate/ramp/filler fence for about (b) (5); USACE is finalizing negotiations and will mod contract shortly.
  - Gate Closure Communications
    - BOD has message on HOTLINE advising of new schedule, and is providing updates.
    - Working on notification letters to landowners from (b) (7)(E)
      1. Completed (b) (7)(E). Working (b) (7)(E)
  - Landowner training
    - Sector training held for the Station trainers on 11/12 Dec.
    - OCC was provided final training documents for use by DOJ appraisers.
    - Sector is accepted final training documents; CD sent to Sector 25 March.
  - IBWC coordination
    - Facilitated meeting with IBWC to discuss their approval of Design Packages #1 and #2. (b) (6), (b) (7)(C) arranged the meeting.
    - Provided real estate information they requested for (b) (7)(E) on 1 Feb.
    - IBWC approved DP#3; (b) (6), (b) (7)(C) will contact IBWC for formal approval.
    - Waiting on IBWC update on Upper Brownsville Levee Rehab award.
      - (b) (6), (b) (7)(C) sent note on 20 Feb asking for an update.
      - IBWC response 22 Feb – delay in NTP; no start date estimated.

**Major Efforts**

- Renewal Contracts – Round IV
  - Twelve contracts awarded. No more contracts are to be awarded (YUM Veg/Debris is on hold).

- El Paso Fence – last option expired 8 Jan
  - Yuma Fence – last option expired 24 Jan
  - Tucson Fence – last option expired 24 Jan
  - Yuma Roads – last option expired 22 Jan
  - Tucson Roads – last option expired 30 Jan
  - El Paso Roads – last option expired 30 Jan
  - BBT Roads – last option expired 26 Mar.
  - Tucson Veg/Debris – last option will expire 21 May; extension available.
  - Yuma Lighting – last option will expire 3 May; extension available
  - El Paso Lighting – last option will expire 4 May; extension available
  - EPT Veg/Deb – first option has been exercised, good thru 30 Mar. ECSO awarded 2<sup>nd</sup> (last) option 20 Mar.
- ECSO Round V Contracts (TCA, EPT, BBT)
  - \$120K transferred to ECSO 29 Nov to cover PM to get contracts awarded.
    - EPT and TCA Fence were identified as top priority needs, with TCA and EPT Roads next, and BBT Roads/Veg/Debris next.
      - Also working with (b) (6), (b) (7)(C) on TCA Gate Opening contract extension and TCA Lighting reprocurement.
        - Gate opening contract was extended effective 17 Feb, for 3 months thru mid-May 2013.
        - (b) (6), (b) (7)(C) is working new lighting contract thru Sector procurement.
      - YUM M&R coverage
        - Fence will be done in-house until CTIMR
        - Roads will be done in-house and with small contract thru CBP Procurement
        - Gap filler roads/veg/debris contract being developed by (b) (6), (b) (7) – under (b) (5)
    - CBP Gap Filler packages sent to (b) (6), (b) (7)(C) for review for TCA and EPT Fencing.
      - EPT Fencing contract awarded to Cerrudo 19 Dec for \$142,518.98, from 9 Jan – 23 Feb 2013.
        - Extension issued with additional \$135,393.10 to cover services thru 31 March.
        - (b) (6), (b) (7)(C) to extend to 30 April; available funding may stretch to 20 April. Will need DJI to transition soon. No additional funding available.
      - TCA Fencing PO issued to Capers in the amount of \$82,243.36 on 3 Jan 2013.
        - Mod issued 13 Mar extending contract to 12 May 2013, and adding \$89.8K.
- Working on budget and estimated quantities for EPT & TCA Fence and Roads contracts with (b) (6), (b) (7)(C), ECSO.
  - Baseline schedule showed NTP of 11 Mar 2013 for all four contracts.
    - Schedule update on 6 March shows NTP's as follows;
      - TCA Fence – 20 April
      - TCA Roads – 9 April
      - EPT Fence – cancelled due to start of CTIMR
      - EPT Roads – cancelled due to start of CTIMR
      - BBT Roads – cancelled due to start of CTIMR.
    - Proposals received on TCA contracts.
      - TCA Fence proposal was within IGCE. TCA Roads is negotiable.
  - Funds provided 8 Jan for \$2,118K for 4 contracts.
    - ECSO requested additional \$200K for TCA Roads, and \$250K for initial PM

and Construction Oversight on 20 Mar.

- ECSO agreed to provide Const O/S support for CBP gap filler fencing contracts, and requested \$10K on 2 Jan. Funds approved by (b) (6), (b) (7) and provided to ECSO.
- Tactical Infrastructure Condition Index Working Group
  - First meeting held 1 March.
  - Second meeting held 22 Mar; next meeting is 8 April

Good News

Concerns

- (b) (7)(E) Bridge – Security Requirements
  - (b) (5)
  - (b) (5)
  - (b) (6), (b) (7)(C) from OFO HQ called on 22 Jan to get update on (b) (7)(E) He's involved with UP settlement funding. (b) (5), (b)(6);(b)(7)(C)
  - (b) (5)
  - Provided support to BOD for meeting with Congressional staffs held on 15 Feb.
    - Advised by BOD that CC is still applying to the state for funding.
  - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
  - Completion of (b) (7)(E) project is on hold, per County's construction manager.
    - Real estate acquisition is now complete.
    - (b) (5)
  - Sent CCRMA email offering swing gate option 7 Dec.
- RGV (b) (7)(E) Highway – Fence Relocation
  - Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
  - Coordination w/IBWC will start once TxDOT approves draft EA
  - CC engineer sent latest schedule & draft EA 8 Mar
  - Forwarded EA to (b) (6), (b) (7)(C) 2 Apr.
  - Received maps from CC engineer 25 Jun.
  - Latest schedule received from TXDOT 28 Jan 2013. No change in contract letting date of Dec 2013. CCRMA is still working EA & BA.
- IBWC Riverside MOA & design
  - Response to BPFTI comments received

- Some items will need to be funded by BPFTI
    - Draft MOA submitted to IBWC 15 June for review.
    - Received IBWC comments and sent CBP comments to them on 22 Oct.
  - Working IAA for guard rail and security grating over valve vault
    - USACE will initiate design – tasked to them 14 Sep.
      - Requested update 16 Oct.
    - Will contract separately from IBWC, so no IAA will be required.
  - IBWC advised on 28 Feb that project does not have funding and will be shelved until funding is available. Guard rail and security grating should be considered for continued action.
- CTIMR Support – Area 4
  - RGV - providing technical support for (b) (6), (b) (7)(E) on unsuitable caliche for levee maintenance, on (b) (7)(E) maintenance scope, and on lifting system for (b) (7)(E) grates.
    - Provided technical review comments on CWP#4 for RGV CLIN 2 (roads) on 12 Mar.
      - Recommended entire (b) (7)(E) access road be improved to all-weather condition
      - Corrected work on road to be revested (b) (7)(E) Rd).
      - Resolved (b) (7)(E) maintenance approach with (b) (6), (b) (7)(C).
      - Adjusted M&R approach on (b) (7)(E)
    - Working to establish standard specification for caliche.
      - Collecting sample caliche specs & discussing issues with local supplier's engineer.
    - Need to finalize standard for (b) (7)(E) need to reconfirm Sector requirement for width (b) (6), (b) (7)(C) and get (b) (6), (b) (7)(C) final review.
  - RGV Access Road M&R
    - Visited Sector and site with Primus & (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C).
    - Prepared recommendations for M&R for CWP#2 access roads.
      - Discussions held 12 Oct with (b) (6), (b) (7)(C) to finalize task descriptions for access roads
    - Received Primus recommendations for road M&R categories for future classification of M&R.
      - (b) (5), (b) (7)(E)
      - (b) (5), (b) (7)(E)
    - Worked with (b) (6), (b) (7)(C) to clarify standards for cross slopes and aggregate thickness calculations

**Deliverables**

- RGV Gates IPT minutes & agenda
- TICI Wkg Gp minutes and agenda

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP  
 Program Manager  
 LMI  
 Border Patrol Facilities and Tactical Infrastructure

Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
*"Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy"*

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) and the line.  
**Date:** Monday, January 14, 2013 3:15:05 PM

I've not re-engaged OCC on this topic in a while (b) (5)  
[Redacted]  
[Redacted]  
[Redacted]

I have also reached out to the "State Department" POC IBWC provided, which turned out to actually be an IBWC employee stationed at the State Dept (WTF!?!?). She seems sympathetic to our cause and indicated she would see if she could get actual State Dept assistance. I sent her a follow-up e-mail over the weekend.

Finally, I'm trying to get a meeting set up with CBP's International Affairs POC for Mexico and see if they can apply pressure. Hope to touch base with them next week. Stay tuned.

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**From:** (b) (6)  
**Sent:** Thursday, January 10, 2013 1:31 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) and the line.

(b) (6), (b) (7)(C) attached is a sheet I compiled from various sources. The first page lists the sources and the second page summarizes the costs. The attached spreadsheet is what I provided to (b) (6), (b) (7)(C) as he discussed impacts to us with OCC and IBWC.

As far as actions by OCC and IBWC, I defer to (b) (6), (b) (7)(C)

Hope this helps.

(b) (6), PE, CCE, PMP

**LMI**  
2000 Corporate Ridge  
McLean, VA 22102-7805  
(b) (6) P

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, January 10, 2013 1:26 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) and the line.

(b) (6), (b) (7)(C)

Hello! I hope you had a nice Christmas and New Years Holiday! I have a couple of questions that hopefully you can answer.

(b) (5), (b) (7)(E) I am compiling all my information to write up another Issue Paper to submit to DC Headquarters in regards to (b) (7)(E). (b) (5)

? Any information you have is greatly appreciated. I know this is a pain in the backside but it is an issue that we need to pursue for the sake of the (b) (7)(E) Station until it is resolved.

Thanks again for your help!

(b) (6), (b) (7)(C)

Supervisory Border Patrol Agent

Tactical Infrastructure

(b) (7)(E), Arizona

Office (b) (6), (b) (7)(C)

Cell (b) (6), (b) (7)(C)

Fax (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, November 19, 2012 9:40 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6) | (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) and the line.

(b) (6), (b) (7)(C)

Unfortunately, BPFTI has no new news to report. We were supposed to have our monthly IBWC/CBP conference call last week but IBWC cancelled an hour before it was to start and it has not yet been rescheduled. (b) (5). We are now exploring reaching out to the State Department directly but we likely have to do so through DHS. I'll let you know more when we know it. Sorry I don't have better news.

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, November 19, 2012 11:25 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6) | (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) and the line.

Sirs,

Can I get an update for the (b) (7)(E) Station Command Staff as to where we stand at this point?  
The last information I had was that there was going to be another IBWC meeting around August 31<sup>st</sup>. Any information would be greatly appreciated.

Thanks,

(b) (6), (b) (7)(C)

Supervisory Border Patrol Agent

Tactical Infrastructure

(b) (7)(E) Arizona

Office (b) (6), (b) (7)(C)

Cell (b) (6), (b) (7)(C)

Fax (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, August 27, 2012 5:50 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6) | (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) and the line.

(b) (6), (b) (7)(C)



Let me know if you'd like to discuss.

Thanks

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**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, August 27, 2012 1:54 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6) | (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) and the line.

(b) (6), (b) (7)(C)

Here is the long and short of it...



Within the last few weeks (b) (7)(E) Station received a complaint from a local rancher that their cattle were crossing into Mexico through (b) (7)(E) due to the raised level of sediment on the (b) (7)(E). To mitigate this we got the contractor to go out and remove the sediment on the (b) (7)(E) which created the channel on the roadway (between barricades and dissipaters).

I spoke to (b) (6), (b) (7)(C) about this and based on his knowledge of (b) (7)(E), (b) (5)

(b) (5), (b) (7)(E)

(b) (6), (b) (7)(C)

**SBPA Tactical Infrastructure**

**Tucson Sector**

**Office:** (b) (6), (b) (7)(C)

**Cell:** (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, August 27, 2012 10:00 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) and the line.

(b) (6), (b) (7)(C)

(b) (5)

Thanks

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, August 27, 2012 12:46 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: (b) (7)(E) and the line.

(b) (6), (b) (7)(C)

The attached photos depict the latest condition of (b) (7)(E) and the damaged infrastructure. There is no doubt that we are looking at a costly clean-up and costly repairs. What can you tell us about the efforts to have the gabions removed?

(b) (6), (b) (7)(C)

**SBPA Tactical Infrastructure**

**Tucson Sector**

**Office:** (b) (6), (b) (7)(C)

**Cell:** (b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, August 24, 2012 3:21 PM  
**To:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: (b) (7)(E) and the line.

Sirs,

It appears that the last storm event caused a very major problem at (b) (7)(E) and created a large fence breach. It looks like the cables that held the Normandy Barriers in place were pulled loose allowing several Normandy Barriers to be pushed into Mexico (see attached photos). Three unsecured Normandy Barriers are visible. Two are about 20-30 feet south of the 'Line' and one about 70-80 feet south. The repair will require recovering the material from south of the 'Line' or bringing in new barriers. It will also require some heavy equipment and earth work.

Have a good weekend!

Thanks,

(b) (6), (b) (7)(C)  
Supervisory Border Patrol Agent  
Tactical Infrastructure  
(b) (7)(E), Arizona  
Office (b) (6), (b) (7)(C)  
Cell (b) (6), (b) (7)(C)  
Fax (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, August 24, 2012 10:54 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** (b) (7)(E) and the line.

Normandy barriers knock over due to weather. (b) (7)(E) and the line.

(b) (6), (b) (7)(C)  
Supervisory Border Patrol Agent  
(b) (7)(E) Arizona  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Weekly Report - 17 Jan (b) (6), (b) (7)(C)  
Date: Thursday, January 17, 2013 10:50:03 AM

---

(b) (6), (b) (7)

Changes from the last update are in red.

### Hot Issues

- Renewal Contracts – Round IV
  - Twelve contracts awarded. No more contracts are to be awarded (YUM Veg/Debris is on hold).
    - El Paso Fence – last option will expire 8 Jan
    - Yuma Fence – last option will expire 24 Jan
    - Tucson Fence – last option will expire 24 Jan
    - Yuma Roads – last option will expire 22 Jan
    - Tucson Roads – last option will expire 30 Jan
    - El Paso Roads – last option will expire 30 Jan
    - Tucson Veg/Debris – 1<sup>st</sup> option will start 22 Nov; last option requested 8 Jan & will expire 18 May
    - Yuma Lighting – 1<sup>st</sup> option will start 4 Nov; last option requested 8 Jan & will expire 30 Apr
    - El Paso Lighting – 1<sup>st</sup> option will start 5 Nov; last option requested 8 Jan and will expire 4 May
    - BBT Roads – last option will expire 26 Mar.
    - EPT Veg/Deb – first option has been exercised, good thru 11 Apr
    - Each contract has 2 options, which each last 90 days
  - No MATOC capability exists for future Task Order needs after MATOCs expire
  - ECSO provided ROM estimate for WA #1, #2, #3, for new TI M&R contracts.
    - Also provided estimate for extensions, if approved by their CO.
    - Decision issued 9 Nov – no extensions allowed.
    - Standing down on using ECSO for gap filler for WA#1.
    - \$120K transferred to ECSO 29 Nov to cover PM to get contracts awarded.
      - EPT and TCA Fence were identified as top priority needs, with TCA and EPT Roads next, and BBT Roads/Veg/Debris next.
        - Also working with (b) (6), (b) (7)(C) on TCA Gate Opening contract extension and TCA Lighting reprocurement.
          - Gate opening contract will be extended for 3 months thru mid-May 2013.
          - (b) (6), (b) (7)(C) will work new lighting contract thru Sector procurement.
        - YUM M&R coverage
          - Fence will be done in-house until CTIMR
          - Roads will be done in-house and with small contract thru CBP Procurement
          - Gap filler roads/veg/debris contract being developed by (b) (6), (b) (7)(C) – under \$150K.
    - 45 day gap filler packages sent to (b) (6), (b) (7)(C) for review for TCA and EPT Fencing.
      - Funds requests submitted and approved for both.
      - Gate maintenance is deleted from TCA contract, after coordination with (b) (6), (b) (7)(C)

- **(b) (6), (b) (7)(C)** Allows 45 day PoP vs. 1 mo.
        - EPT Fencing contract awarded to Cerrudo 19 Dec for \$142,518.98, from 9 Jan – 23 Feb 2013.
          - Precon held by **(b) (6), (b) (7)(C)** 8 Jan; work started 9 Jan
        - TCA Fencing PO issued to Capers in the amount of \$82,243.36 on 3 Jan 2013. Precon held 14 Jan, with follow up coordination call with USACE COR for FBM/inspection support on 15 Jan.
      - Working on budget and estimated quantities for EPT & TCA Fence and Roads contracts with **(b) (6), (b) (7)(C)**, ECSO.
        - Schedule received that has NTP of 11 Mar 2013 for all four contracts.
        - Funds provided 8 Jan for \$2,118K for 4 contracts.
        - ECSO reviewing need for PgM and Const O/S funding and will provide adjusted estimates.
        - ECSO agreed to provide Const O/S support for CBP gap filler fencing contracts, and requested \$10K on 2 Jan. Funds approved by **(b) (6), (b) (7)(C)** and provided to ECSO.
- **(b) (7)(E)** Bridge – Security Requirements
  - **(b) (5), (b) (6); (b) (7)(C)**
  - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
  - Completion of **(b) (7)(E)** project is on hold, per County's construction manager.
    - Real estate acquisition is now complete.
    - **(b) (5)**
    - **(b) (5)**
    - **(b) (5)**
    - **(b) (5)**
  - Sent CCRMA email offering swing gate option 7 Dec.
- **(b) (7)(E)** Boat Ramp
  - Revised PRD is in technical review as of 9 Oct. PRD addresses phase 1 need for surveys of river bottom, and for gradient boundary line.
  - Phase 2 PRD will be developed once scope is confirmed with Sector following receipt of survey results.
  - PRD is final and was sent to ECSO for action.
  - Advised **(b) (6), (b) (7)(C)** on 28 Nov that she is the PM for this action and I will provide engineering support.
  - O&M funding of \$21K provided to ECSO.
  - **(b) (6), (b) (7)(C)** is the PM, so I will only report on my engineering support from this point forward.

### Major Efforts

- RGV Gates
  - Plan-in-hand site inspection held for second set of designs **(b) (5)** on 4 Dec.
    - Updated design dwgs received for 2nd package on 20 Dec.

- Review comments provided 3 Jan.
- Test gates were accepted on 14 Nov
  - DOJ got possession of Loop tracts on 15 Nov. Delay to Weston may be ~15 days due to extended time to mobilize subs, per discussion between USACE/Weston.
    - Updated schedule received from Weston/USACE
      - Accelerates gate closings; impacting RE availability.
      - We are accelerating RE efforts in (b) (5)
    - Pier drilling and pier caps ongoing in (b) (5) Gate closing started with (b) (5) on 9 Jan.
    - CR approved in FITT for negotiated \$23K for delayed NTP/remob for (b) (5) gates.
    - (b) (6), (b) (7)(C) proposed use of ramps at (b) (5) Gate; also possible use at (b) (5) as needed. Approval forwarded to (b) (6), (b) (7)(C) 16 Jan for review.
  - RE working on possession of fee under levee (b) (5) for alternate access
    - Significant issues at (b) (5) meeting held on 17 Dec w/OCC/DOJ, etc.
    - Working to communicate with (b) (5) landowners (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)
    - USACE confirmed with (b) (6), (b) (7)(C) that he and son are only ones farming south of levee in (b) (5) Other landowners can access next to water tower. USACE to confirm discussions in a letter.
    - Contacted IBWC for permit for landowners to use levee road in (b) (5) during gate closures. Request submitted Friday, 11 Jan.
  - Gate Closure Communications
    - BOD has message on HOTLINE advising of new schedule, and is providing updates.
    - Emails sent to law enforcement, emergency responders and other governmental agencies on 12 Dec.
  - Landowner training
    - Sector training held for the Station trainers on 11/12 Dec.
    - (b) (6), (b) (7)(C) will update training materials based on comments, and will provide to Sector for use by Station trainers.
    - OCC review comments received. Finalizing responses.

## Good News

## Concerns

- RGV (b) (7)(E) Highway – Fence Relocation
  - Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
  - Coordination w/IBWC will start once TxDOT approves draft EA
  - CC engineer sent latest schedule & draft EA 8 Mar
  - Forwarded EA to (b) (6), (b) (7)(C) 2 Apr.
  - Received maps from CC engineer 25 Jun.
  - TXDOT (thru IBWC) provided schedule info, noting a contract letting date of Dec 2013.
  - Latest schedule received from TXDOT 28 Nov. No change in contract letting date of Dec 2013.
- IBWC Riverside MOA & design
  - Response to BPFTI comments received
    - Some items will need to be funded by BPFTI
    - Draft MOA submitted to IBWC 15 June for review.
    - Received IBWC comments and sent CBP comments to them on 22 Oct.

- Working IAA for guard rail and security grating over valve vault
    - USACE will initiate design – tasked to them 14 Sep.
      - Requested update 16 Oct.
    - Will contract separately from IBWC, so no IAA will be required.
- Grate Raising Winches (b) (7)(E) RGV
  - Legal advised that O&M was correct funds source. Drafted PRD
    - RE input received; requested RE and ECSO cost/schedule info 18 Oct
  - ECSO continues to have trouble getting in-house engineering support.
    - ECSO PM provided estimate on 20 Jun. Will request updated estimate e to cover (b) (7)(E) grate as well.
  - Discussed with (b) (6), (b) (7)(C) turning over PM duties for this PRD, 12 Dec. I will be engineering support
- (b) (7)(E) Grates – vegetation accumulations are resulting in high maintenance and need to raise grates and hold them open.
  - Current Hidalgo County design does not allow for holding grates open, and makes lifting grates difficult and possibly a safety concern for inexperienced workers.
  - Received test data from (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C) on pins for pinning proposal 15 Oct.
    - Currently evaluating data.
  - (b) (5)
    - I'll discuss with (b) (6), (b) (7)(C) whether she wants to initiate a study.
- CTIMR Support – Area 4
  - RGV - providing technical support for (b) (6), (b) (7)(C) on unsuitable caliche for levee maintenance, on (b) (7)(E) maintenance scope, and on lifting system for (b) (7)(E) grates.
    - Working to establish standard specification for caliche.
      - Collecting sample caliche specs & discussing issues with local supplier's engineer.
    - Need to finalize standard for (b) (7)(E) need to reconfirm Sector requirement for width (b) (6), (b) (7)(C) and get (b) (6), (b) (7)(C) final review.
  - RGV Access Road M&R
    - Visited Sector and site with Primus & (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C).
    - Prepared recommendations for M&R for CWP#2 access roads.
      - Discussions held 12 Oct with (b) (6), (b) (7)(C) to finalize task descriptions for access roads
    - Received Primus recommendations for road M&R categories for future classification of M&R.
      - (b) (5), (b) (7)(E)
      - (b) (5), (b) (7)(E)
    - Worked (b) (6), (b) (7)(C) thickness calculations

**Deliverables**

- RGV Gates IPT minutes & agenda

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP

Program Manager  
LMI  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
*"Excel as a trusted strategic partner enhancing*

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly Report - 21 Nov (b) (6), (b) (7)(C)  
**Date:** Sunday, November 25, 2012 12:58:45 PM

---

(b) (6), (b) (7)(C)

Thanks... Here are some comments on the below..

- Discussion with (b) (6), (b) (7)(C) may have resolved funding limitation.
  - Final roles of CBP contracting vs. ECSO is being coordinated by (b) (6), (b) (7)(C) with (b) (6), (b) (7)(C).
- I will begin working on SOW's for TCA and EPT Fencing for CBP gap filler action.

(b) (6), (b) (7)(C)

should be able to provide the way ahead. We met last week to provide direction.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Sunday, November 25, 2012 12:46 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Weekly Report - 21 Nov (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Changes from the last update are in red. Sorry for the late submission.

### Hot Issues

- Renewal Contracts
  - Twelve contracts awarded. No more contracts are to be awarded (YUM Veg/Debris is on hold).
  - ECSO can extend the following upcoming options:
    - Yuma Fence – last option will start 25 Oct
    - Tucson Fence – last option will start 25 Oct
    - Yuma Roads – last option will start 23 Oct
    - Tucson Roads – last option will start 1 Nov
    - El Paso Roads – last option will start 2 Nov
    - Tucson Veg/Debris – 1<sup>st</sup> option will start 22 Nov
    - Yuma Lighting – 1<sup>st</sup> option will start 4 Nov
    - El Paso Lighting – 1<sup>st</sup> option will start 5 Nov
    - Each contract has 2 options, which each last 90 days
  - ECSO exercised the last option for El Paso Fence on 4 Oct.



It will expire 8 Jan 2013.

- No other contract plans exist at this time except for CTIMR, which is subject to protest.
- No MATOC capability exists for future Task Order needs, after MATOCs expire
- ECSO provided ROM estimate for WA #1, #2, #3, for new TI M&R contracts.
  - Also provided estimate for extensions, if approved by their CO.
  - We are waiting response from CO on extensions for WA#2 & #3 contracts. Decision issued 9 Nov – no extensions allowed.
  - Standing down on using ECSO for gap filler for WA#1.
  - Call held 15 Nov to discuss priorities and acq plan. ECSO advised to not send funds request.
  - Requested ECSO send funds request to FM&E for funding needed to start actions for gap fillers. CO advised no extensions to existing task orders will be allowed.
    - Without funding, the ECSO schedule is slipping which is especially a concern for EPT and TCA Fencing!
  - Discussion with (b) (6), (b) (7)(C) may have resolved funding limitation.
    - Final roles of CBP contracting vs. ECSO is being coordinated by (b) (6), (b) (7)(C) with (b) (6), (b) (7)(C).
  - I will begin working on SOW's for TCA and EPT Fencing for CBP gap filler action.

• (b) (7)(E) Bridge – Security Requirements

○ (b) (5), (b)(6);(b)(7)(C)

- Meeting was held with C2 & OFO. Letter will respond on VACIS that it is County's responsibility IAW Presidential Permit.
  - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
  - Completion of (b) (7)(E) project is on hold, per County's construction manager.
    - Real estate acquisition is now complete.
    - CC is waiting on a proposal from contractor to complete the project.
      - (b) (5)
      - Waiting response from CC for latest status – 14 Nov.
- (b) (7)(E) Boat Ramp
- Revised PRD is in technical review as of 9 Oct. PRD addresses phase 1 need for surveys of river bottom, and for gradient boundary line.
  - Phase 2 PRD will be developed once scope is confirmed with Sector following receipt of survey results.
  - Sector signed PRD. In review at OBP.
- (b) (7)(E) Roads (RGV) – MILCON
- Participated in design kickoff meeting and site visit on (b) (7)(E) Roads in RGV on FWS property, 14 Nov
  - Visit was highly successful; FWS presented themselves as team players who were very supportive of the BP mission, although "mitigation" will still be an issue.

**Major Efforts**

- Contingency Contract Plans for WA#1
  - Working with (b) (6), (b) (7)(C) on backup plans for WA#1 and other areas.
- RGV Gates
  - Plan-in-hand site inspection held on (b) (7)(E) gates for (b) (7)(E).
    - Second set of designs (b) (7)(E) may be ready to submit before Thanksgiving.

st

- Final design dwgs received for 1 package (b) (7)(E)
- o Contractor trying to complete test gates but being delayed by rewiring of control panels, and late delivery on trolley items.
  - Expect acceptance ~7 Nov, and NTP for fabrication by 14 Nov.
  - DOJ got possession of Loop tracts on 15 Nov. Delay to Weston may be ~15 days due to extended time to mobilize subs, per discussion between USACE/Weston.
    - Updated schedule received showing work starting a (b) (7)(E) on 3 Dec.
    - ECISO received REA for \$30K from Weston due to delay.
  - Sector is coordinating a visit to (b) (7)(E) to discuss our gate work in relation to his ramp (we will accommodate it). They plan to schedule it before 30 Nov.
    - IBWC agrees to allow his current ramp as is, if he agrees to conditions, and will attend the meeting.
    - AUSA will also attend the meeting. Possession to needed (b) (7)(E) tracts received 14 Nov.
    - RE working on possession of fee under levee for (b) (7)(E)
- o Gate Closure Communications
  - BPFTI sent 10 landowner notice letters
  - AUSA will send out the rest, due to ongoing litigation.
  - BOD is in the process of putting message on HOTLINE advising of new schedule.
- o Landowner training
  - (b) (6), (b) (7)(C) developed draft training design and will edit training slides.
  - Virtual walkthru was conducted 15 Nov with Sector T3 personnel.
    - Corrections being made based on comments.
    - Mock training scheduled for 29 Nov at Sector.
- o Funding Data In FITT
  - (b) (6), (b) (7)(C) updated budget data to equal funds available (\$20.7M)
  - I updated funds transferred area to total \$20.7M. No funding currently required.

## Good News

## Concerns

- RGV (b) (7)(E) Highway – Fence Relocation
  - o Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
  - o Coordination w/IBWC will start once TxDOT approves draft EA
  - o CC engineer sent latest schedule & draft EA 8 Mar
  - o Forwarded EA to (b) (6), (b) (7)(C) 2 Apr.
  - o Received maps from CC engineer 25 Jun.
  - o TXDOT (thru IBWC) provided schedule info, noting a contract letting date of Dec 2013.
- IBWC Riverside MOA & design
  - o Response to BPFTI comments received
    - Some items will need to be funded by BPFTI
    - Draft MOA submitted to IBWC 15 June for review.
    - Received IBWC comments and sent CBP comments to them on 22 Oct.
  - o Working IAA for guard rail and security grating over valve vault
    - USACE will initiate design – tasked to them 14 Sep.
      - o Requested update 16 Oct.
    - Will contract separately from IBWC, so no IAA will be required.

- Grate Raising Winches ( (b) (7)(E) ) RGV
  - Legal advised that O&M was correct funds source. Drafted PRD
    - RE input received; requested RE and ECSO cost/schedule info 18 Oct
  - ECSO continues to have trouble getting in-house engineering support.
    - ECSO PM provided estimate on 20 Jun. Will request updated estimate e to cover (b) (7)(E) grate as well.
  - Will discuss with (b) (6), (b) (7) turning over PM duties for this PRD, per (b) (6), (b) (7)
- (b) (7)(E) Grates – vegetation accumulations are resulting in high maintenance and need to raise grates and hold them open.
  - Current Hidalgo County design does not allow for holding grates open, and makes lifting grates difficult and possibly a safety concern for inexperienced workers.
  - Received test data from (b) (6), (b) (7)(C) on pins for pinning proposal 15 Oct.
    - Currently evaluating data.
  - (b) (5)
    - I'll discuss with (b) (6), (b) (7) whether she wants to initiate a study.
- CTIMR Support – Area 4
  - RGV – providing technical support for (b) (6), (b) (7) on unsuitable caliche for levee maintenance, on (b) (7)(E) maintenance scope, and on lifting system for (b) (7)(E) grates.
    - Working to establish standard specification for caliche.
      - Collecting sample caliche specs & discussing issues with local supplier's engineer.
  - RGV Access Road M&R
    - Visited Sector and site with Primus & (b) (6), (b) (7) & (b) (6), (b) (7)(C).
    - Prepared recommendations for M&R for CWP#2 access roads.
      - Discussions held 12 Oct with (b) (6), (b) (7)(C) to finalize task descriptions for access roads
    - Received Primus recommendations for road M&R categories for future classification of M&R.
      - (b) (7)(E), (b) (5)
    - Worked with (b) (6), (b) (7)(C) to clarify standards for cross slopes and aggregate thickness calculations

**Deliverables**

- RGV Gates IPT minutes for 15 November meeting

(b) (6), (b) (7)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

*"Excel as a trusted strategic partner enhancing*

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Re: PF225 / VF300 - BIA Rights of Way for Quechan & Cocopah Tribal Lands  
**Date:** Monday, January 14, 2013 5:31:12 PM

---

(b) (6), (b) (7)(C)

Thanks.

(b) (6), (b) (7)(C)

Thanks.



----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, January 14, 2013 05:05 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: PF225 / VF300 - BIA Rights of Way for Quechan & Cocopah Tribal Lands

FYI

Respectfully,

(b) (6), (b) (7)(C)  
Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma & El Centro Sectors  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, January 14, 2013 2:09 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: PF225 / VF300 - BIA Rights of Way for Quechan & Cocopah Tribal Lands

(b) (6), (b) (7)(C)

(b) (5)

(b) (6), (b) (7)(C)

Senior Attorney  
U.S. Customs and Border Protection  
Office of Assistant Chief Counsel, Indianapolis  
6650 Telecom Dr.  
Indianapolis, IN 46278

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

~~This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel, Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.~~

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 14, 2013 1:48 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6); (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

Subject: FW: PF225 / VF300 - BIA Rights of Way for Quechan & Cocopah Tribal Lands

(b) (6), (b) (7)(C).

(b) (5), (b)(6);(b)(7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Real Estate Program Manager

Real Estate and Environmental Services Division Border Patrol Facilities and Tactical Infrastructure Program  
Management Office Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

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-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 14, 2013 12:56 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: PF225 / VF300 - BIA Rights of Way for Quechan & Cocopah Tribal Lands

(b) (6), (b) (7)(C)

Do you have this?

FYI - (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) did catch up and review the reason why there was no 'compensation' associated with the agreement, and as I recall, (b) (6), (b) (7)(C) was satisfied.

Very Respectfully,

(b) (6), (b) (7)(C)

W: (b) (6), (b) (7)(C)

M: (b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, June 04, 2012 2:42 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

(b) (6); (b) (6); (b) (6), (b) (7)(C); (b) (6)

Subject: PF225 / VF300 - BIA Rights of Way for Quechan & Cocopah Tribal Lands

Hi (b) (6), (b) (7)(C)

FYI - (b) (6) provided the attached BIA ROW application & approval that we secured for Quechan lands associated with PF225 Segment C-1.

I just thought I'd share it with you, because it may serve as a handy reference to have for upcoming TON actions in terms of what's successfully been done with BIA recently.

FYI for you and (b) (6), (b) (7)(C) - Per (b) (6) - (b) (5), (b) (6)

(b) (5), (b)(6);(b)(7)(C)

Hope that's of some use...

Take Care,

Very Respectfully,

(b) (6), (b) (7)(C), MBA PMP

Real Estate Program Manager

LMI

Border Patrol Facilities & Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)

Blackberry: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy.



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Re: TI Project / Military Weekly Update 01/25/13  
**Date:** Saturday, January 26, 2013 3:59:20 PM

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Very good. It will need to be worked...what is the funding number?

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 25, 2013 04:20 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: TI Project / Military Weekly Update 01/25/13

CORRECTION –

(b) (5), (b) (7)(E) will forward the email to (b) (6), (b) (7)(C) (still catching up on emails and just saw this...)

(b) (6), (b) (7)(C)  
Project Manager, TI Project Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 25, 2013 9:57 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** TI Project / Military Weekly Update 01/25/13

**Hot Items**

- RGV Gates (b) (7)(E) to start construction on Friday (b) (7)(E) drawings due 1/30/13, comments due 2/6/13, site visit on 2/7/13 to review drawings and comment resolution meeting 2/8/13. IBWC HQ meeting to be set up with local IBWC POC and BPFTI to review and document IBWC concurrence ((b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) action).
- RGV (b) (7)(E) Road 10% Design was delivered on 1/9/13. 35% Design due 2/13/12. CATEX is with EED for review and approval – due next week.
- RGV (b) (7)(E) Boat Ramp PRD is signed. Being populated in FITT by USACE. Funds were transferred this week.
- (b) (7)(E) Boat Ramp PRD meeting is scheduled for 1/25/13. Electrical is targeted to be complete the end of February.
- (b) (7)(E) IIIBC Revegetation contract is underway. CR to be processed for funding line name change.
- (b) (7)(E), (b) (5)
- (b) (7)(E); (b) (5)

(b) (5)

- Camp 8 engineering site visit (USACE) the first week of February.
- 19 Canyon clean up construction contract BCOE under review and due 2/8/13. Contract award early March 2013.
- TCA Nogales (b) (7)(E) Construction – FY13, 2nd Rotation underway. Issues with RFIs, FOR (request for removal), and progress of construction are being discussed with BPFTI, OBP, and BPSCC. Potential meeting next week with JTF-N.
- (b) (7)(E) Road Improvement (Military FY14 Planning) AE contract proposals due 1/24/13 and award 1/28/13. Real Estate is all cleared for study. Arch Survey SOW is with contracting. Draft PRD for construction comments submitted 1/7/12 – (b) (6), (b) (7)(C) has the action to finalize.
- (b) (7)(E) (Military FY14 Planning) AE award projected for today, 1/25/13. FONSI is projected for signature at the end of January 2013. Arch survey took place last week – 4 arch sites found and final report is being developed.
- (b) (7)(E) Fence Replacement kickoff held on 1/10/13.
- (b) (7)(E) Road Phase A 100% Designs were submitted on 12/17/12. Environmental: EA public comment period ended on December 15 and comments have been addressed by GSRC. Received IBWC concurrence letter on 1/24/13. Phase B Drawings due March 2013.
- (b) (7)(E) Roadway Improvement Final 100% Drawings submitted. Received IBWC concurrence letter on 1/24/13.
- (b) (7)(E) Road (b) (7)(E) Road) Real Estate cleared. Team met on 1/23/13 to review design. Environmental, Material, Survey Contract, etc. actions are being work per this meeting. Discussion with SDGE continues regarding the movement of the power poles will now move forward since we have possession of the land. Schedule to follow.

#### Issues / Help Needed

- (b) (7)(E) Leadership issues as mentioned above and already discussed.

#### Kudos

- (b) (7)(E) Closure Complete (thanks to (b) (6), (b) (7)(C) for tracking construction in the field and attending final inspections)
- (b) (7)(E) Tunnel final punch list (puck lock) Complete
- (b) (6), (b) (7)(C) (USACE RE) and (b) (6), (b) (7)(C) have been providing indispensable support on RE to El Paso Sector on the (b) (7)(E) projects

#### Week Ahead

- (b) (7)(E) Meeting with JTF-N, OBP, BPSCC (pending final coordination) and memo
- (b) (7)(E) AE Award
- (b) (7)(E) AE Award
- Finalize (b) (7)(E) PRD
- Finalize ELC Water Contract with IID
- Finalize (b) (7)(E) Coordination with WG
- Send out notes from IBWC meeting (in coordination with (b) (6), (b) (7)(C))

Thanks,

(b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

Project Manager, TI Project Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Weekly Report - 31 Jan (b) (6), (b) (7)(C)  
Date: Thursday, January 31, 2013 8:34:26 AM

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(b) (6), (b) (7)

Changes from the last update are in red.

### Hot Issues

- RGV Gates
  - Updated schedule received 20 Dec from Weston/USACE
    - Accelerates gate closings; impacting RE availability.
    - We are accelerating RE efforts in (b) (7)(E)
  - Pier drilling and pier caps complete on (b) (7)(E). Structural framing installation begun at (b) (7)(E)
  - (b) (6), (b) (7)(E) proposed use of ramps at (b) (7)(E) Gate; also possible use at (b) (7)(E) as needed. Meeting held 30 Jan to discuss access cure options.
    - Ramps will proceed as preferable to IBWC permit. Proposal due from Weston on 1 Feb.
  - RE working on possession of fee under levee for (b) (7)(E) for alternate access
    - Significant issues at (b) (7)(E)
    - (b) (7)(E) USACE confirmed with (b) (6), (b) (7)(C) that he and son are only ones farming south of levee in (b) (7)(E) Other landowners can access next to water tower. USACE send letter to confirm discussions 24 Jan.
  - Gate Closure Communications
    - BOD has message on HOTLINE advising of new schedule, and is providing updates.
    - Working on notification letters to landowners from (b) (7)(E)
      1. Completed (b) (7)(E) Working on (b) (7)(E)
  - Landowner training
    - Sector training held for the Station trainers on 11/12 Dec.
    - Documents will be final this week.

### Major Efforts

- Renewal Contracts – Round IV
  - Twelve contracts awarded. No more contracts are to be awarded (YUM Veg/Debris is on hold).
    - El Paso Fence – last option will expire 8 Jan
    - Yuma Fence – last option will expire 24 Jan
    - Tucson Fence – last option will expire 24 Jan
    - Yuma Roads – last option will expire 22 Jan
    - Tucson Roads – last option will expire 30 Jan
    - El Paso Roads – last option will expire 30 Jan
    - Tucson Veg/Debris – 1<sup>st</sup> option will start 22 Nov; last option requested 8 Jan & will expire 18 May
    - Yuma Lighting – 1<sup>st</sup> option will start 4 Nov; last option requested 8 Jan & will expire 30 Apr

- El Paso Lighting – 1<sup>st</sup> option will start 5 Nov; last option requested 8 Jan and will expire 4 May
    - BBT Roads – last option will expire 26 Mar.
    - EPT Veg/Deb – first option has been exercised, good thru 11 Apr
    - Each contract has 2 options, which each last 90 days
  - ECSO provided ROM estimate for WA #1, #2, #3, for new TI M&R contracts.
    - Also provided estimate for extensions, if approved by their CO.
    - Decision issued 9 Nov – no extensions allowed.
    - Standing down on using ECSO for gap filler for WA#1.
    - \$120K transferred to ECSO 29 Nov to cover PM to get contracts awarded.
      - EPT and TCA Fence were identified as top priority needs, with TCA and EPT Roads next, and BBT Roads/Veg/Debris next.
        - Also working with (b) (6), (b) (7)(C) on TCA Gate Opening contract extension and TCA Lighting reprocurement.
          - Gate opening contract will be extended for 3 months thru mid-May 2013.
          - (b) (6), (b) (7)(C) will work new lighting contract thru Sector procurement.
        - YUM M&R coverage
          - Fence will be done in-house until CTIMR
          - Roads will be done in-house and with small contract thru CBP Procurement
          - Gap filler roads/veg/debris contract being developed by (b) (6), (b) (7)(C) under \$150K.
  - 45 day gap filler packages sent to (b) (6), (b) (7)(C) for review for TCA and EPT Fencing.
    - Funds requests submitted and approved for both.
    - Gate maintenance is deleted from TCA contract, after coordination with (b) (6), (b) (7)(C). Allows 45 day PoP vs. 1 mo.
    - EPT Fencing contract awarded to Cerrudo 19 Dec for \$142,518.98, from 9 Jan – 23 Feb 2013.
      - Precon held by (b) (6), (b) (7)(C) 8 Jan; work started 9 Jan
    - TCA Fencing PO issued to Capers in the amount of \$82,243.36 on 3 Jan 2013. Precon held 14 Jan, with follow up coordination call with USACE COR for FBM/inspection support on 15 Jan.
    - Discussed extensions with (b) (6), (b) (7)(C). Will request EPT extension ~1 Feb and TCA extension ~15 Feb. Burn rates are running low which helps keep total under \$150K simplified acquisition threshold.
  - Working on budget and estimated quantities for EPT & TCA Fence and Roads contracts with (b) (6), (b) (7)(C) ECSO.
    - Schedule received that has NTP of 11 Mar 2013 for all four contracts.
    - Funds provided 8 Jan for \$2,118K for 4 contracts.
    - ECSO reviewing need for PgM and Const O/S funding and will provide adjusted estimates.
    - ECSO agreed to provide Const O/S support for CBP gap filler fencing contracts, and requested \$10K on 2 Jan. Funds approved by (b) (6), (b) (7)(C) and provided to ECSO.
- Tactical Infrastructure Condition Index Working Group
  - Sent OBP email – full time working group support not needed. Will call (b) (6), (b) (7)(C) for feedback.
  - Will begin planning for first meeting.

## Good News

## Concerns

- (b) (7)(E) Bridge – Security Requirements

(b) (5), (b)(6);(b)(7)(C)

- Meeting was held with C2 & OFO. Letter will respond on VACIS that it is County's responsibility IAW Presidential Permit.
- (b) (6), (b) (7)(C) from OFO HQ called to get update on (b) (7)(E) He's involved with UP settlement funding. (b) (5), (b)(6);(b)(7)(C)

- (b) (5)

- Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
- Completion of (b) (7)(E) project is on hold, per County's construction manager.
  - Real estate acquisition is now complete.

- (b) (5)

- (b) (5)

- (b) (5)

- (b) (5)

- Sent CCRMA email offering swing gate option 7 Dec.

- (b) (7)(E) Boat Ramp

- (b) (6), (b) (7)(C) is the PM, so I will only report on my engineering support from this point forward.
- Passed on (b) (6), (b) (7)(C)' email expressing the need to send back the \$29K of D&D funds. Advised (b) (6), (b) (7)(C) to discuss with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)
- Provided (b) (6), (b) (7)(C) with survey requirements for river bottom topography 29 Jan.

- RGV (b) (7)(E) Highway – Fence Relocation

- Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
- Coordination w/IBWC will start once TxDOT approves draft EA
- CC engineer sent latest schedule & draft EA 8 Mar
- Forwarded EA to (b) (6), (b) (7)(C) 2 Apr.
- Received maps from CC engineer 25 Jun.
- Latest schedule received from TXDOT 28 Jan 2013. No change in contract letting date of Dec 2013. CCRMA is still working EA & BA.

- IBWC Riverside MOA & design

- Response to BPFTI comments received
  - Some items will need to be funded by BPFTI
  - Draft MOA submitted to IBWC 15 June for review.
  - Received IBWC comments and sent CBP comments to them on 22 Oct.
- Working IAA for guard rail and security grating over valve vault
  - USACE will initiate design – tasked to them 14 Sep.
    - Requested update 16 Oct.
  - Will contract separately from IBWC, so no IAA will be required.

- Grate Raising Winches (b) (7)(E) RGV
  - Legal advised that O&M was correct funds source. Drafted PRD
    - RE input received; requested RE and ECSO cost/schedule info 18 Oct
  - ECSO continues to have trouble getting in-house engineering support.
    - ECSO PM provided estimate on 20 Jun. Will request updated estimate e to cover (b) (7)(E) grate as well.
  - Discussed with (b) (6), (b) (7)(C) turning over PM duties for this PRD, 12 Dec. I will be engineering support
- (b) (7)(E) Grates – vegetation accumulations are resulting in high maintenance and need to raise grates and hold them open.
  - Current Hidalgo County design does not allow for holding grates open, and makes lifting grates difficult and possibly a safety concern for inexperienced workers.
  - Received test data from (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C) on pins for pinning proposal 15 Oct.
    - Currently evaluating data.
  - (b) (5)
    - I'll discuss with (b) (6), (b) (7)(C) whether she wants to initiate a study.
- CTIMR Support – Area 4
  - RGV - providing technical support for (b) (6), (b) (7)(C) on unsuitable caliche for levee maintenance, on (b) (7)(E) maintenance scope, and on lifting system for (b) (7)(E) grates.
    - Working to establish standard specification for caliche.
      - Collecting sample caliche specs & discussing issues with local supplier's engineer.
    - Need to finalize standard for (b) (7)(E) need to reconfirm Sector requirement for width (b) (6), (b) (7)(C) and get (b) (6), (b) (7)(C) final review.
  - RGV Access Road M&R
    - Visited Sector and site with Primus & (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C).
    - Prepared recommendations for M&R for CWP#2 access roads.
      - Discussions held 12 Oct with (b) (6), (b) (7)(C) to finalize task descriptions for access roads
    - Received Primus recommendations for road M&R categories for future classification of M&R.
      - (b) (5), (b) (7)(E)
      - (b) (5), (b) (7)(E)
    - Worked with (b) (6), (b) (7)(C) to clarify standards for cross slopes and aggregate thickness calculations

### Deliverables

- RGV Gates IPT minutes & agenda
- Provided review comments on 10% concept for (b) (7)(E) Roads
- Provided input to (b) (6), (b) (7)(C) on a CO "sustainability" review for EPT Fence contract documents
- Finalized coordination with (b) (6), (b) (7)(C) & Sector to delete requirement for (b) (7)(E) in response to question from USACE RE.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

*"Excel as a trusted strategic partner enhancing*



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6); (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: Eberweing Lease (Naco)  
**Date:** Wednesday, January 23, 2013 10:20:00 PM

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(b) (6), (b) (7)(C) said it. It is on going (b) (5).  
(b) (6), (b) (7)(C) Program Manager/COR, O&M Division Office: (b) (6), (b) (7)(C) Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

---

**From:** (b) (6)  
**Sent:** Wednesday, January 23, 2013 09:14 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Eberweing Lease (Naco)

this has been a long term on going lease for storage area in naco. (b) (5)

(b) (6)  
LMI

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 23, 2013 9:12 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Re: Eberweing Lease (Naco)

I am unaware on my side. (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
Project Manager, TI Project Division  
BPFTI PMO FM&E  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)

Sent via Blackberry

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, January 17, 2013 09:42 AM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Fw: Eberweing Lease (Naco)

(b) (6), (b) (7)(C)  
Is the subject lease an ongoing requirement or one that has been set up as a temp staging area in anticipation of the Naco Legacy Fence Replacement project?

(b) (6), (b) (7)(C)

Sent from my Blackberry, please excuse any typographical errors

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 16, 2013 07:19 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Eberweing Lease

(b) (6), (b) (7)(C) - FM&E, BPFTI TI MRO Group wants to retain the lease. Today, (b) (6), (b) (7)(C), BPFTI TI MRO Branch Chief, initiated a request to his staff to confirm the continuing need and requirements for Tactical Infrastructure wareyards and space along the Southwest border. I would expect will include retention of this function and site.

The lease will be funded by BSFIT Funds from OTIA, which funded the USACE ROW that recently expired. As of today, we have not received funding to establish the subject lease.

(b) (6), (b) (7)(C)  
Leasing Branch Chief, Real Estate & Environmental Management  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 16, 2013 12:55 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Eberweing Lease  
**Importance:** High

(b) (6), (b) (7)(C),  
What is the status of getting the lease renewed for the Eberweing Property for the (b) (7)(E) Station (Naco)? The property owner has repeatedly asked on the status of renewal/payment and we would like to give him a clear answer. (b) (5)  
?

(b) (6), (b) (7)(C)  
SBPA Tactical Infrastructure  
Tucson Sector  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Weekly Report - 6 Feb (b) (6), (b) (7)(C)  
Date: Monday, February 04, 2013 3:26:21 PM

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(b) (6), (b) (7)

Changes from the last update are in red.

### Hot Issues

- RGV Gates
  - Updated schedule received 20 Jan from Weston/USACE
  - Pier drilling and pier caps complete on (b) (7)(E), and should be complete at all gates by the end of this week. Superstructure will be started on (b) (7)(E). Fabrication of the gate panels should be completed this week for (b) (7)(E), and should start for (b) (7)(E)
  - Electrical work – Weston is focusing on having services completed for all (b) (7)(E) gates in the next 2-3 weeks.
  - Access cure during gate closures – As a result of our IPT discussion on 30 Jan, the ramp RFP will proceed as preferable to the IBWC permit. Proposal due from Weston on 1 Feb.
  - RE working on possession of fee under levee for (b) (7)(E) for alternate access
    - Significant issues at (b) (7)(E)
    - (b) (7)(E) USACE confirmed with (b) (6), (b) (7)(C) that he and son are only ones farming south of levee in (b) (7)(E). We'll need ramps to get other landowners legal access.
    - (b) (7)(E) – will also require use of ramps to provide legal access.
  - Gate Closure Communications
    - BOD has message on HOTLINE advising of new schedule, and is providing updates.
    - Working on notification letters to landowners from (b) (7)(E).
      1. Completed (b) (7)(E) Working on (b) (7)(E)
  - Landowner training
    - Sector training held for the Station trainers on 11/12 Dec.
    - Documents will be final this week.
  - Design Package #3
    - Received 95% designs for (b) (7)(E) gates in Hidalgo County (b) (7)(E)
    - Provided review comments on 4 Feb
  - Warranty Management Plan & O&M Manual Section 2
    - Preparing review comments for both of these. Hope to have them out by mid week.
  - IBWC coordination
    - Facilitated meeting with IBWC to discuss their approval of Design Packages #1 and #2. (b) (6), (b) (7)(C) arranged the meeting.
    - Provided real estate information they requested for (b) (7)(E) on 1 Feb.

### Major Efforts

- Renewal Contracts – Round IV
  - Twelve contracts awarded. No more contracts are to be awarded (YUM Veg/Debris is on hold).
    - El Paso Fence – last option will expire 8 Jan

- Yuma Fence – last option will expire 24 Jan
  - Tucson Fence – last option will expire 24 Jan
  - Yuma Roads – last option will expire 22 Jan
  - Tucson Roads – last option will expire 30 Jan
  - El Paso Roads – last option will expire 30 Jan
  - Tucson Veg/Debris – 1<sup>st</sup> option will start 22 Nov; last option requested 8 Jan & will expire 18 May
  - Yuma Lighting – 1<sup>st</sup> option will start 4 Nov; last option requested 8 Jan & will expire 30 Apr
  - El Paso Lighting – 1<sup>st</sup> option will start 5 Nov; last option requested 8 Jan and will expire 4 May
  - BBT Roads – last option will expire 26 Mar.
  - EPT Veg/Deb – first option has been exercised, good thru 11 Apr
  - Each contract has 2 options, which each last 90 days
- ECSO provided ROM estimate for WA #1, #2, #3, for new TI M&R contracts.
  - Also provided estimate for extensions, if approved by their CO.
  - Decision issued 9 Nov – no extensions allowed.
  - Standing down on using ECSO for gap filler for WA#1.
  - \$120K transferred to ECSO 29 Nov to cover PM to get contracts awarded.
    - EPT and TCA Fence were identified as top priority needs, with TCA and EPT Roads next, and BBT Roads/Veg/Debris next.
      - Also working with (b) (6), (b) (7)(C) on TCA Gate Opening contract extension and TCA Lighting reprocurement.
        - Gate opening contract will be extended for 3 months thru mid-May 2013.
        - (b) (6), (b) (7)(C) will work new lighting contract thru Sector procurement.
      - YUM M&R coverage
        - Fence will be done in-house until CTIMR
        - Roads will be done in-house and with small contract thru CBP Procurement
        - Gap filler roads/veg/debris contract being developed by (b) (6), (b) (7) – under \$150K.
  - 45 day gap filler packages sent to (b) (6), (b) (7)(C) for review for TCA and EPT Fencing.
    - Funds requests submitted and approved for both.
    - Gate maintenance is deleted from TCA contract, after coordination with (b) (6), (b) (7)(C). Allows 45 day PoP vs. 1 mo.
    - EPT Fencing contract awarded to Cerrudo 19 Dec for \$142,518.98, from 9 Jan – 23 Feb 2013.
      - Precon held by (b) (6), (b) (7)(C) 8 Jan; work started 9 Jan
    - TCA Fencing PO issued to Capers in the amount of \$82,243.36 on 3 Jan 2013. Precon held 14 Jan, with follow up coordination call with USACE COR for FBM/inspection support on 15 Jan.
    - Discussed extensions with (b) (6), (b) (7)(C) **Request for EPT extension sent 31 Jan.** TCA extension will be requested ~15 Feb. Burn rates are running low which helps keep total under \$150K simplified acquisition threshold.
- Working on budget and estimated quantities for EPT & TCA Fence and Roads contracts with (b) (6), (b) (7)(C), ECSO.
  - Schedule received that has NTP of 11 Mar 2013 for all four contracts.
  - Funds provided 8 Jan for \$2,118K for 4 contracts.
  - ECSO reviewing need for PgM and Const O/S funding and will provide adjusted

- estimates.
- ECSO agreed to provide Const O/S support for CBP gap filler fencing contracts, and requested \$10K on 2 Jan. Funds approved by (b) (6), (b) (7) (C) and provided to ECSO.
    - TCA Lighting and Gate Opening contract thru CBP Procurement
      - Assisting (b) (6), (b) (7) (C) with getting a new contract, and an extension processed.
- Tactical Infrastructure Condition Index Working Group
  - Sent OBP email – full time working group support not needed. Will call (b) (6), (b) (7) (C) for feedback.
  - Will begin planning for first meeting.

Good News

Concerns

- (b) (7) (E) Bridge – Security Requirements
  - (b) (5), (b) (6); (b) (7) (C)
    - Meeting was held with C2 & OFO. Letter will respond on VACIS that it is County's responsibility IAW Presidential Permit.
    - (b) (6), (b) (7) (C) from OFO HQ called to get update on (b) (7) (E). He's involved with UP settlement funding. (b) (5), (b) (6); (b) (7) (C)
    - (b) (5)
  - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
  - Completion of (b) (7) (E) project is on hold, per County's construction manager.
    - Real estate acquisition is now complete.
    - (b) (5)
    - (b) (5)
    - (b) (5)
  - Sent CCRMA email offering swing gate option 7 Dec.
- (b) (7) (E) Boat Ramp
  - (b) (6), (b) (7) (C) is the PM, so I will only report on my engineering support from this point forward.
  - Passed on (b) (6), (b) (7) (C)' email expressing the need to send back the \$29K of D&D funds. Advised (b) (6), (b) (7) (C) to discuss with (b) (6), (b) (7) (C) and (b) (6), (b) (7) (C)
  - Provided (b) (6), (b) (7) (C) with survey requirements for river bottom topography 29 Jan.
- RGV (b) (7) (E) Highway – Fence Relocation
  - Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
  - Coordination w/IBWC will start once TxDOT approves draft EA
  - CC engineer sent latest schedule & draft EA 8 Mar
  - Forwarded EA to (b) (6), (b) (7) (C) 2 Apr.

- Received maps from CC engineer 25 Jun.
  - o Latest schedule received from TXDOT 28 Jan 2013. No change in contract letting date of Dec 2013. CCRMA is still working EA & BA.
- IBWC Riverside MOA & design
  - o Response to BPFTI comments received
    - Some items will need to be funded by BPFTI
    - Draft MOA submitted to IBWC 15 June for review.
    - Received IBWC comments and sent CBP comments to them on 22 Oct.
  - o Working IAA for guard rail and security grating over valve vault
    - USACE will initiate design – tasked to them 14 Sep.
      - o Requested update 16 Oct.
    - Will contract separately from IBWC, so no IAA will be required.
- Grate Raising Winches (b) (7)(E) RGV
  - o Legal advised that O&M was correct funds source. Drafted PRD
    - RE input received; requested RE and ECSO cost/schedule info 18 Oct
  - o ECSO continues to have trouble getting in-house engineering support.
    - ECSO PM provided estimate on 20 Jun. Will request updated estimate e to cover (b) (7)(E) grate as well.
  - o Discussed with (b) (6), (b) (7)(C) turning over PM duties for this PRD, 12 Dec. I will be engineering support
- (b) (7)(E) Grates – vegetation accumulations are resulting in high maintenance and need to raise grates and hold them open.
  - o Current Hidalgo County design does not allow for holding grates open, and makes lifting grates difficult and possibly a safety concern for inexperienced workers.
  - o Received test data from (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C) on pins for pinning proposal 15 Oct.
    - Currently evaluating data.
  - o (b) (5)
    - I'll discuss with (b) (6), (b) (7)(C) whether she wants to initiate a study.
- CTIMR Support – Area 4
  - o RGV - providing technical support for (b) (6), (b) (7)(C) on unsuitable caliche for levee maintenance, on (b) (7)(E) maintenance scope, and on lifting system for (b) (7)(E) grates.
    - Working to establish standard specification for caliche.
      - o Collecting sample caliche specs & discussing issues with local supplier's engineer.
    - Need to finalize standard for (b) (7)(E) need to reconfirm Sector requirement for width (b) (6), (b) (7)(C) and get (b) (6), (b) (7)(C) final review.
  - o RGV Access Road M&R
    - Visited Sector and site with Primus & (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C).
    - Prepared recommendations for M&R for CWP#2 access roads.
      - o Discussions held 12 Oct with (b) (6), (b) (7)(C) to finalize task descriptions for access roads
    - Received Primus recommendations for road M&R categories for future classification of M&R.
      - o (b) (5), (b) (7)(E)
      - o (b) (5), (b) (7)(E)
    - Worked with (b) (6), (b) (7)(C) to clarify standards for cross slopes and aggregate thickness calculations

## Deliverables

- RGV Gates IPT minutes & agenda
- Provided review comments on 95% drawings for Design Package #3 for RGV Gates
- Sent clarification to (b) (6), (b) (7)(C) on the plan forward for (b) (7)(E) maintenance IAW our discussions while at Sector.
- Provided a review of the BBT Roads estimate to ECSO.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

*"Excel as a trusted strategic partner enhancing*

From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Weekly Report - 28 Feb (b) (6), (b) (7)(C)  
Date: Thursday, February 28, 2013 4:29:33 PM

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(b) (6), (b) (7)

Changes from the last update are in red.

### Hot Issues

- RGV Gates
  - Updated schedule received 20 Jan from Weston/USACE
  - Pier drilling and pier caps complete on all gates in (b) (5) Steel fabrication continues to delay progress for Weston.
  - Access cure during gate closures – Weston proposed gagte slab construction in 2 sections, eliminating the need for steel ramps. Will save 60% of cost, and fabrication time. Will cost ~\$5K at each of 3 openings vs. \$36K for one ramp, plus \$18K for a second one. Staff coordination complete; will recommend approval to (b) (6), (b) (7)(C) and (b) (6), (b) (7) No other alternate access issues.
  - Gate Closure Communications
    - BOD has message on HOTLINE advising of new schedule, and is providing updates.
    - Working on notification letters to landowners from (b) (5)
      1. Completed (b) (5) Working on (b) (5)
  - Landowner training
    - Sector training held for the Station trainers on 11/12 Dec.
    - New OCC comments received 28 Feb. Working revisions.
  - Design Package #3
    - Plan in hand site visit held 7/8 Feb.
    - Revised plans sent by Weston on 20 Feb for review. Comments provided and being worked.
  - Warranty Management Plan & O&M Manual Section 2
    - Review comments provided 8 Feb. Revised plan received 28 Feb for our review.
  - IBWC coordination
    - Facilitated meeting with IBWC to discuss their approval of Design Packages #1 and #2. (b) (6), (b) (7)(C) arranged the meeting.
    - Provided real estate information they requested for (b) (5) on 1 Feb.
    - IBWC participated in DP#3 site visit; were sent revised drawings for review 20 Feb.
    - Waiting on IBWC update on Upper Brownsville Levee Rehab award.
      - (b) (6), (b) (7)(C) sent note on 20 Feb asking for an update.
      - IBWC response 22 Feb – delay in NTP; no start date estimated.

### Major Efforts

- Renewal Contracts – Round IV
  - Twelve contracts awarded. No more contracts are to be awarded (YUM Veg/Debris is on hold).
    - El Paso Fence – last option will expire 8 Jan
    - Yuma Fence – last option will expire 24 Jan



- Tucson Fence – last option will expire 24 Jan
    - Yuma Roads – last option will expire 22 Jan
    - Tucson Roads – last option will expire 30 Jan
    - El Paso Roads – last option will expire 30 Jan
    - Tucson Veg/Debris – last option will expire 21 May; **extension available.**
    - Yuma Lighting – last option will expire 3 May; **extension available**
    - El Paso Lighting – last option will expire 4 May; **extension available**
    - BBT Roads – last option will expire 26 Mar.
    - EPT Veg/Deb – first option has been exercised, good thru 11 Apr
  - ECSO provided ROM estimate for WA #1, #2, #3, for new TI M&R contracts.
    - Also provided estimate for extensions, if approved by their CO.
    - Decision issued 9 Nov – no extensions allowed.
    - Standing down on using ECSO for gap filler for WA#1.
    - \$120K transferred to ECSO 29 Nov to cover PM to get contracts awarded.
      - EPT and TCA Fence were identified as top priority needs, with TCA and EPT Roads next, and BBT Roads/Veg/Debris next.
        - Also working with (b) (6), (b) (7)(C) on TCA Gate Opening contract extension and TCA Lighting reprocurement.
          - Gate opening contract will be extended effective 17 Feb, for 3 months thru mid-May 2013.
          - (b) (6), (b) (7)(C) will work new lighting contract thru Sector procurement.
        - YUM M&R coverage
          - Fence will be done in-house until CTIMR
          - Roads will be done in-house and with small contract thru CBP Procurement
          - Gap filler roads/veg/debris contract being developed by (b) (6), (b) (7) – under \$150K.
    - 45 day gap filler packages sent to (b) (6), (b) (7)(C) for review for TCA and EPT Fencing.
      - EPT Fencing contract awarded to Cerrudo 19 Dec for \$142,518.98, from 9 Jan – 23 Feb 2013.
        - Extension being worked by (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) prepared funds request for additional \$135,393.10 to cover extension thru 31 March.
      - TCA Fencing PO issued to Capers in the amount of \$82,243.36 on 3 Jan 2013.
        - Request for TCA extension sent 11 Feb. Burn rates are running low which helps keep total under \$150K simplified acquisition threshold.
        - (b) (6), (b) (7)(C) **proposed extending contract from 12 Mar to 12 May.**
        - (b) (6), (b) (7)(C) **will prepare estimate of funds needed thru 12 May.**
- Working on budget and estimated quantities for EPT & TCA Fence and Roads contracts with (b) (6), (b) (7)(C), ECSO.
  - Baseline schedule showed NTP of 11 Mar 2013 for all four contracts.
    - Schedule update on 20 Feb (unofficial) shows NTP's as follows;
      - TCA Fence – 19 April
      - TCA Roads – 27 March
      - EPT Fence – 19 April
      - EPT Roads – 19 April
      - BBT Roads – 24 April
    - Delays were attributable to changes in some RFP packages and contracting reviews comment resolution.
  - Funds provided 8 Jan for \$2,118K for 4 contracts.
  - ECSO reviewing need for PgM and Const O/S funding and will provide adjusted

estimates.

- ECSO agreed to provide Const O/S support for CBP gap filler fencing contracts, and requested \$10K on 2 Jan. Funds approved by (b) (6), (b) (7) and provided to ECSO.
- Tactical Infrastructure Condition Index Working Group
  - Sent OBP email – full time working group support not needed. Will call (b) (6), (b) (7) for feedback.
  - **First meeting scheduled for 1 March.**

### Good News

### Concerns

- (b) (7)(E) Bridge – Security Requirements
  - (b) (5), (b)(6);(b)(7)(C)
    - Meeting was held with C2 & OFO. Letter will respond on VACIS that it is County's responsibility IAW Presidential Permit.
    - (b) (6), (b) (7)(C) from OFO HQ called on 22 Jan to get update on (b) (7)(E) He's involved with UP settlement funding. (b) (5), (b)(6);(b)(7)(C)
    - (b) (5)
    - Provided support to BOD for meeting with Congressional staffs held on 15 Feb.
      - Advised by BOD that CC is still applying to the state for funding.
    - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
    - Completion of (b) (7)(E) project is on hold, per County's construction manager.
      - Real estate acquisition is now complete.
      - (b) (5)
      - (b) (5)
      - 
      -
    - Sent CCRMA email offering swing gate option 7 Dec.
- RGV (b) (7)(E) Highway – Fence Relocation
  - Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
  - Coordination w/IBWC will start once TxDOT approves draft EA
  - CC engineer sent latest schedule & draft EA 8 Mar
  - Forwarded EA to (b) (6), (b) (7)(C) 2 Apr.
  - Received maps from CC engineer 25 Jun.
  - Latest schedule received from TXDOT 28 Jan 2013. No change in contract letting date of Dec 2013. CCRMA is still working EA & BA.
- IBWC Riverside MOA & design
  - Response to BPFTI comments received



RGV Gates IPT minutes & agenda

(b) (6), (b) (7)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

*"Excel as a trusted strategic partner enhancing*

From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: RE: Weekly Report - 28 Feb (b) (6), (b) (7)(C)  
Date: Thursday, February 28, 2013 4:30:49 PM

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I also participated in the site visit to (b) (7)(E) validate fence alignment and RE requirements.

(b) (6), (b) (7)(C), PE, PMP  
Program Manager  
LMI  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
*"Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy"*

---

From: (b) (6), (b) (7)(C)  
Sent: Thursday, February 28, 2013 4:30 PM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Weekly Report - 28 Feb (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Changes from the last update are in red.

### Hot Issues

- RGV Gates
  - Updated schedule received 20 Jan from Weston/USACE
  - Pier drilling and pier caps complete on all gates in (b) (7)(E) Steel fabrication continues to delay progress for Weston.
  - Access cure during gate closures – Weston proposed gage slab construction in 2 sections, eliminating the need for steel ramps. Will save 60% of cost, and fabrication time. Will cost ~\$5K at each of 3 openings vs. \$36K for one ramp, plus \$18K for a second one. Staff coordination complete; will recommend approval to (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) No other alternate access issues.
  - Gate Closure Communications
    - BOD has message on HOTLINE advising of new schedule, and is providing updates.
    - Working on notification letters to landowners from (b) (7)(E)
      1. Completed (b) (7)(E) . Working on (b) (7)(E)
  - Landowner training
    - Sector training held for the Station trainers on 11/12 Dec.
    - New OCC comments received 28 Feb. Working revisions.
  - Design Package #3
    - Plan in hand site visit held 7/8 Feb.
    - Revised plans sent by Weston on 20 Feb for review. Comments provided and being worked.
  - Warranty Management Plan & O&M Manual Section 2

- Review comments provided 8 Feb. Revised plan received 28 Feb for our review.
  - IBWC coordination
    - Facilitated meeting with IBWC to discuss their approval of Design Packages #1 and #2. (b) (6), (b) (7)(C) arranged the meeting.
    - Provided real estate information they requested for (b) (7)(E) on 1 Feb.
    - IBWC participated in DP#3 site visit; were sent revised drawings for review 20 Feb.
    - Waiting on IBWC update on Upper Brownsville Levee Rehab award.
      - (b) (6), (b) (7)(C) sent note on 20 Feb asking for an update.
      - IBWC response 22 Feb – delay in NTP; no start date estimated.

## Major Efforts

- Renewal Contracts – Round IV
  - Twelve contracts awarded. No more contracts are to be awarded (YUM Veg/Debris is on hold).
    - El Paso Fence – last option will expire 8 Jan
    - Yuma Fence – last option will expire 24 Jan
    - Tucson Fence – last option will expire 24 Jan
    - Yuma Roads – last option will expire 22 Jan
    - Tucson Roads – last option will expire 30 Jan
    - El Paso Roads – last option will expire 30 Jan
    - Tucson Veg/Debris – last option will expire 21 May; extension available.
    - Yuma Lighting – last option will expire 3 May; extension available
    - El Paso Lighting – last option will expire 4 May; extension available
    - BBT Roads – last option will expire 26 Mar.
    - EPT Veg/Deb – first option has been exercised, good thru 11 Apr
  - ECSO provided ROM estimate for WA #1, #2, #3, for new TI M&R contracts.
    - Also provided estimate for extensions, if approved by their CO.
    - Decision issued 9 Nov – no extensions allowed.
    - Standing down on using ECSO for gap filler for WA#1.
    - \$120K transferred to ECSO 29 Nov to cover PM to get contracts awarded.
      - EPT and TCA Fence were identified as top priority needs, with TCA and EPT Roads next, and BBT Roads/Veg/Debris next.
        - Also working with (b) (6), (b) (7)(C) on TCA Gate Opening contract extension and TCA Lighting reprocurement.
          - Gate opening contract will be extended effective 17 Feb, for 3 months thru mid-May 2013.
          - (b) (6), (b) (7)(C) will work new lighting contract thru Sector procurement.
        - YUM M&R coverage
          - Fence will be done in-house until CTIMR
          - Roads will be done in-house and with small contract thru CBP Procurement
          - Gap filler roads/veg/debris contract being developed by (b) (6), (b) (7)(C) – under \$150K.
    - 45 day gap filler packages sent to (b) (6), (b) (7)(C) for review for TCA and EPT Fencing.
      - EPT Fencing contract awarded to Cerrudo 19 Dec for \$142,518.98, from 9 Jan – 23 Feb 2013.
        - Extension being worked by (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) prepared funds request for additional \$135,393.10 to cover extension thru 31 March.
      - TCA Fencing PO issued to Capers in the amount of \$82,243.36 on 3 Jan 2013.

- Request for TCA extension sent 11 Feb. Burn rates are running low which helps keep total under \$150K simplified acquisition threshold.
    - (b) (6), (b) (7)(C) proposed extending contract from 12 Mar to 12 May.
    - (b) (6), (b) (7)(C) will prepare estimate of funds needed thru 12 May.
  - Working on budget and estimated quantities for EPT & TCA Fence and Roads contracts with (b) (6), (b) (7)(C), ECSO.
    - Baseline schedule showed NTP of 11 Mar 2013 for all four contracts.
      - Schedule update on 20 Feb (unofficial) shows NTP's as follows;
        - TCA Fence – 19 April
        - TCA Roads – 27 March
        - EPT Fence – 19 April
        - EPT Roads – 19 April
        - BBT Roads – 24 April
      - Delays were attributable to changes in some RFP packages and contracting reviews comment resolution.
    - Funds provided 8 Jan for \$2,118K for 4 contracts.
    - ECSO reviewing need for PgM and Const O/S funding and will provide adjusted estimates.
    - ECSO agreed to provide Const O/S support for CBP gap filler fencing contracts, and requested \$10K on 2 Jan. Funds approved by (b) (6), (b) (7)(C) and provided to ECSO.
- Tactical Infrastructure Condition Index Working Group
  - Sent OBP email – full time working group support not needed. Will call (b) (6), (b) (7)(C) for feedback.
  - First meeting scheduled for 1 March.

**Good News**

**Concerns**

- (b) (7)(E) Bridge – Security Requirements
  - (b) (5), (b) (6); (b) (7)(C)
    - Meeting was held with C2 & OFO. Letter will respond on VACIS that it is County's responsibility IAW Presidential Permit.
    - (b) (6), (b) (7)(C) from OFO HQ called on 22 Jan to get update on (b) (7)(E) He's involved with UP settlement funding. (b) (5), (b) (6); (b) (7)(C)
  - (b) (5)
  - Provided support to BOD for meeting with Congressional staffs held on 15 Feb.
    - Advised by BOD that CC is still applying to the state for funding.
  - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
  - Completion of (b) (7)(E) project is on hold, per County's construction manager.
    - Real estate acquisition is now complete.
    - (b) (5)

- [REDACTED] (b) (5)
  - [REDACTED] (b) (5)
- Sent CCRMA email offering swing gate option 7 Dec.
- RGV (b) (7)(E) Highway – Fence Relocation
  - Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
  - Coordination w/IBWC will start once TxDOT approves draft EA
  - CC engineer sent latest schedule & draft EA 8 Mar
  - Forwarded EA to (b) (6), (b) (7)(C) 2 Apr.
  - Received maps from CC engineer 25 Jun.
  - Latest schedule received from TxDOT 28 Jan 2013. No change in contract letting date of Dec 2013. CCRMA is still working EA & BA.
- IBWC Riverside MOA & design
  - Response to BPFTI comments received
    - Some items will need to be funded by BPFTI
    - Draft MOA submitted to IBWC 15 June for review.
    - Received IBWC comments and sent CBP comments to them on 22 Oct.
  - Working IAA for guard rail and security grating over valve vault
    - USACE will initiate design – tasked to them 14 Sep.
      - Requested update 16 Oct.
    - Will contract separately from IBWC, so no IAA will be required.
  - IBWC advised on 28 Feb that project does not have funding and will be shelved until funding is available. Guard rail and security grating should be considered for continued action.
- Grate Raising Winches (b) (7)(E) RGV
  - Legal advised that O&M was correct funds source. Drafted PRD
    - RE input received; requested RE and ECSO cost/schedule info 18 Oct
  - ECSO continues to have trouble getting in-house engineering support.
    - ECSO PM provided estimate on 20 Jun. Will request updated estimate e to cover (b) (7)(E) grate as well.
  - Discussed with (b) (6), (b) (7)(C) turning over PM duties for this PRD, 12 Dec. I will be engineering support
- (b) (7)(E) Grates – vegetation accumulations are resulting in high maintenance and need to raise grates and hold them open.
  - Current Hidalgo County design does not allow for holding grates open, and makes lifting grates difficult and possibly a safety concern for inexperienced workers.
  - Received test data from (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C) on pins for pinning proposal 15 Oct.
    - Currently evaluating data.
  - [REDACTED] (b) (5)
    - I'll discuss with (b) (6), (b) (7)(C) whether she wants to initiate a study.
- CTIMR Support – Area 4
  - RGV - providing technical support for (b) (6), (b) (7)(C) on unsuitable caliche for levee maintenance, on (b) (7)(E) maintenance scope, and on lifting system for (b) (7)(E) grates.
    - Working to establish standard specification for caliche.
      - Collecting sample caliche specs & discussing issues with local supplier's engineer.
    - Need to finalize standard for (b) (7)(E) need to reconfirm Sector requirement for width (b) (6), (b) (7)(C) and get (b) (6), (b) (7)(C) final review.



- RGV Access Road M&R
  - Visited Sector and site with Primus & (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C).
  - Prepared recommendations for M&R for CWP#2 access roads.
    - Discussions held 12 Oct with (b) (6), (b) (7)(C) to finalize task descriptions for access roads
  - Received Primus recommendations for road M&R categories for future classification of M&R.
    - (b) (5), (b) (7)(E)
    - (b) (5), (b) (7)(E)
  - Worked with (b) (6), (b) (7)(C) to clarify standards for cross slopes and aggregate thickness calculations

**Deliverables**

- RGV Gates IPT minutes & agenda

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

*"Excel as a trusted strategic partner enhancing*

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly  
**Date:** Thursday, March 07, 2013 3:54:18 PM

---

(b) (6), (b) (7)(C) – With regard to Item 4.c, the completed application to UPRR for permission to perform emergency repairs to the two UPRR access road locations was submitted by USACE-SWF via e-mail on Friday 3/1/2013. I will let you know as soon as we receive a response from UPRR. -- (b) (6)

(b) (6), (b) (7)(C)  
Real Estate Specialist, LMI  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
*"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy"*

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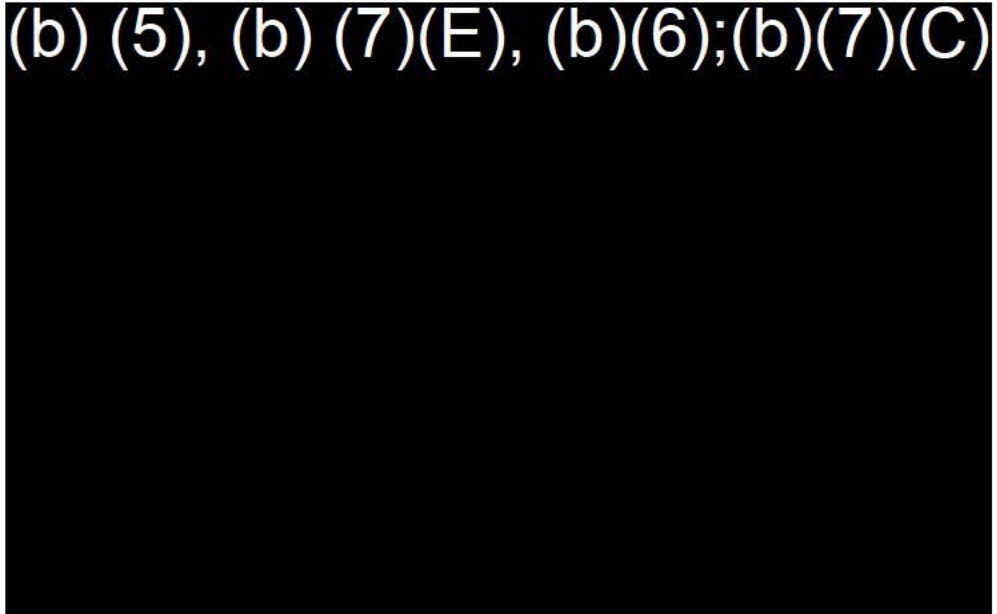
**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, March 07, 2013 3:47 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Weekly

(b) (6), (b) (7)(C) here is my weekly report. Everything in Red reflects change/updates.

1. Hot Issues:  
None

2. Major Efforts:

a. (b) (5), (b) (7)(E), (b)(6);(b)(7)(C)



(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

b.

c.

d.

e.

f.

(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

g.

h.

3. Good News stories/Accomplishments:

- Primus is providing quality service for Del Rio Sector and they continue to improve daily
- All DRT work requirements are on or ahead of schedule for CWP#3
- Continue to meet deadlines and schedules under CTIMR for Del Rio sector:
- Continue to provide leadership and direction to Area 4 Pm's on CTIMR and requirements. Assumed Team Lead Status for Burn rate WA 4.
- (b) (6), (b) (7)(C) has been very pro-active in achieving goals.
- WG's actively engaged in all work requirements- currently gathering requirements from all stations within DRT, monitoring WG leave request & schedules, developing WG weekly work schedules, monitoring WG quality of work & proper machine maintenance, current task include repairs to operational roads. Verifying that BP has fully signed agreements with landowners and MFR's are in place prior to executing work with WG personnel. Wage Grade is completing 13 miles of roads/week and approximately 5miles of vegetation/week.

4. Concerns:

a. (b) (5)

b. (b) (7)(E), (b) (5)

c. Re/Env for UP RR access. (b) (6), (b) (7)(C) is working the issue to resolve accesses to complete necessary repairs .We are seeking a onetime access to complete the work element. Corps has package teed up for UPRR for repair of

collapsed culvert in DRT. Additional info required to complete package, they need (1) a detailed narrative description of the work to be performed and (2) a reasonably detailed sketch or diagram of the repair (UPRR technically requires engineered drawings, but we will request they waive this requirement. Needs to be clear that work plan will not adversely impact stability of adjacent railroad tracks, and that work is simply restoring original condition and remedying an existing safety hazard. Currently collecting photos and creating narrative as requested. Currently gathering photos. Provided additional documentation to support this request on 12/17/12. Completed descriptive M&R request and photos, will submit to (b) (6) by COB 2/08/13. Submitted all request for UP clearance to (b) (6), (b) (7) on Tuesday 2/26/13 for RE clearances.

5. Deliverables:

- a. Continue to provide guidance when necessary to assist RGV in task description development and completing roads repair via chemical and identifying mechanical direction on remaining roads M&R. Ongoing
- b. Participate in all daily tag up meetings for all sectors within Area 4.
- c. Completed work schedules for WG personnel for 3/11 to 3/15/13 WP's.
- d. Populated CLIN funding limits for review for CTIMR Area 4.
- e. WG- completed 13 miles of road repairs and mowed 6 acres of brush and cane along operational roads
- f. SSEB activities are ahead of schedule, team is fully motivated and executing scheduled task aggressively.
- g. Received Environmental CATEX for (b) (7)(E) Ramp 3/06/13, Termites routed for signature.
- h. Completed (b) (7)(E) Brush Clearing
- i. Completed site inspection for (b) (7)(E) Grates (b) (7)(E) Brush Clearing and Swale

Respectfully,

(b) (6), (b) (7)(C)

Program Manager / COR II

Del Rio & Big Bend Sectors

DHS/CBP

FM&E BPFTI-Tactical Infrastructure

Cell: (b) (6), (b) (7)(C)

Desk: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C) [v](#)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly  
**Date:** Thursday, March 07, 2013 4:00:52 PM

---

(b) (6), (b) (7)(C),

We have been waiting on RE clearance for this effort in order to get ENV surveys completed on the road reference the potential for wetlands in a couple areas. We also need to consult with SHPO on this work. Should I lean forward with awarding the work order for ENV survey and begin SHPO consultation for this work?

Also if you could provide me the M&R description and photos submitted to UPRR that would be very helpful.

Thanks,

(b) (6), (b) (7)(C)  
Environmental Protection Specialist  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy.*

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, March 07, 2013 12:54 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Weekly

(b) (6), (b) (7)(C) – With regard to Item 4.c, the completed application to UPRR for permission to perform emergency repairs to the two UPRR access road locations was submitted by USACE-SWF via e-mail on Friday 3/1/2013. I will let you know as soon as we receive a response from UPRR. -- (b) (6),

(b) (6), (b) (7)(C)  
Real Estate Specialist, LMI  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)

*"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy"*

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, March 07, 2013 3:47 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Weekly

(b) (6), (b) (7)(C) here is my weekly report. Everything in Red reflects change/updates.

1. Hot Issues:

None

2. Major Efforts:

a.

(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

b.

c.



(b) (5), (b) (7)(E)

d.

e.

f.

g.

h.

3. Good News stories/Accomplishments:

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4. Concerns:

- a. (b) (5)
- b. (b) (5), (b) (7)(E)
- c. Re/Env for UP RR access. (b) (6), (b) (7)(C) is working the issue to resolve accesses to complete necessary repairs .We are seeking a onetime access to complete the work element. Corps has package teed up for UPRR for repair of collapsed culvert in DRT. Additional info required to complete package, they need (1) a detailed narrative description of the work to be performed and (2) a reasonably detailed sketch or diagram of the repair (UPRR technically requires engineered drawings, but we will request they waive this requirement. Needs to be clear that work plan will not adversely impact stability of adjacent railroad tracks, and that work is simply restoring original condition and remedying an existing safety hazard. Currently collecting photos and creating narrative as requested. Currently gathering photos. Provided additional documentation to support this request on 12/17/12. Completed descriptive M&R request and photos, will submit to (b) (6) by COB 2/08/13. Submitted all request for UP clearance to (b) (6), (b) (7) on Tuesday 2/26/13 for RE clearances.

5. Deliverables:

- a. Continue to provide guidance when necessary to assist RGV in task description development and completing roads repair via chemical and identifying mechanical direction on remaining roads M&R. Ongoing
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Respectfully,

(b) (6), (b) (7)(C)

Program Manager / COR II

Del Rio & Big Bend Sectors

DHS/CBP

FM&E BPFTI-Tactical Infrastructure

Cell: (b) (6), (b) (7)(C)

Desk: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Weekly Report - 14 Mar (b) (6), (b) (7)(C)  
Date: Wednesday, March 13, 2013 5:02:36 PM

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(b) (6), (b) (7)

Changes from the last update are in red.

### Hot Issues

- RGV Gates
  - Work is progressing from (b) (7)(E) Pier drilling and pier caps complete on all gates in (b) (7)(E) Steel fabrication continues to delay progress for Weston.
  - Gate testing in (b) (7)(E) may begin in late March, but is being delayed by lack of some components.
  - Gate Closure Communications
    - BOD has message on HOTLINE advising of new schedule, and is providing updates.
    - Working on notification letters to landowners from (b) (7)(E)
      1. Completed (b) (7)(E)
      2. Working (b) (7)(E)
  - Landowner training
    - Sector training held for the Station trainers on 11/12 Dec.
    - OCC was provided final training documents for use by DOJ appraisers.
    - Sector is confirming acceptability of final training documents, pending ACPA approval.
  - IBWC coordination
    - Facilitated meeting with IBWC to discuss their approval of Design Packages #1 and #2. (b) (6), (b) (7)(C) arranged the meeting.
    - Provided real estate information they requested for (b) (7)(E) on 1 Feb.
    - IBWC approved DP#3; (b) (6), (b) (7)(C) will contact IBWC for formal approval.
    - Waiting on IBWC update on Upper Brownsville Levee Rehab award.
      - (b) (6), (b) (7)(C) sent note on 20 Feb asking for an update.
      - IBWC response 22 Feb – delay in NTP; no start date estimated.
      - Received 90% drawings for review of Reach 3 (of 5).

### Major Efforts

- Renewal Contracts – Round IV
  - Twelve contracts awarded. No more contracts are to be awarded (YUM Veg/Debris is on hold).
    - El Paso Fence – last option will expire 8 Jan
    - Yuma Fence – last option will expire 24 Jan
    - Tucson Fence – last option will expire 24 Jan
    - Yuma Roads – last option will expire 22 Jan
    - Tucson Roads – last option will expire 30 Jan
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    - Tucson Veg/Debris – last option will expire 21 May; extension available.
    - Yuma Lighting – last option will expire 3 May; extension available
    - El Paso Lighting – last option will expire 4 May; extension available

- BBT Roads – last option will expire 26 Mar.
- EPT Veg/Deb – first option has been exercised, good **thru 30 Mar**. **ECSO plans to award 2<sup>nd</sup> option next week.**
  - ECSO provided ROM estimate for WA #1, #2, #3, for new TI M&R contracts.
    - Also provided estimate for extensions, if approved by their CO.
    - Decision issued 9 Nov – no extensions allowed.
    - Standing down on using ECSO for gap filler for WA#1.
    - \$120K transferred to ECSO 29 Nov to cover PM to get contracts awarded.
      - EPT and TCA Fence were identified as top priority needs, with TCA and EPT Roads next, and BBT Roads/Veg/Debris next.
        - Also working with (b) (6), (b) (7)(C) on TCA Gate Opening contract extension and TCA Lighting reprocurement.
          - Gate opening contract will be extended effective 17 Feb, for 3 months thru mid-May 2013.
          - (b) (6), (b) (7)(C) will work new lighting contract thru Sector procurement.
        - YUM M&R coverage
          - Fence will be done in-house until CTIMR
          - Roads will be done in-house and with small contract thru CBP Procurement
          - Gap filler roads/veg/debris contract being developed by (b) (6), (b) (7)(C) – under \$150K.
    - 45 day gap filler packages sent to (b) (6), (b) (7)(C) for review for TCA and EPT Fencing.
      - EPT Fencing contract awarded to Cerrudo 19 Dec for \$142,518.98, from 9 Jan – 23 Feb 2013.
        - Extension issued with additional \$135,393.10 to cover services thru 31 March.
        - **Working on subsequent extension thru 31 May. Coordinating proposed funding (\$171K+) with (b) (6), (b) (7)(C).**
      - TCA Fencing PO issued to Capers in the amount of \$82,243.36 on 3 Jan 2013.
        - (b) (6), (b) (7)(C) **notified Capers of intent to extend, and is waiting funding of \$89.8K before issuing mod. Will cover services thru 12 May.**
  - Working on budget and estimated quantities for EPT & TCA Fence and Roads contracts with (b) (6), (b) (7)(C), ECSO.
    - Baseline schedule showed NTP of 11 Mar 2013 for all four contracts.
      - Schedule update on 6 March shows NTP's as follows;
        - TCA Fence – 20 April
        - TCA Roads – 9 April
        - EPT Fence – 23 April
        - EPT Roads – 23 April
        - BBT Roads – 24 April (not in latest schedule; will check)
      - Delays were attributable to changes in some RFP packages and contracting reviews comment resolution.
    - Funds provided 8 Jan for \$2,118K for 4 contracts.
    - ECSO reviewing need for PgM and Const O/S funding and will provide adjusted estimates.
    - ECSO agreed to provide Const O/S support for CBP gap filler fencing contracts, and requested \$10K on 2 Jan. Funds approved by (b) (6), (b) (7)(C) and provided to ECSO.
- Tactical Infrastructure Condition Index Working Group
  - Sent OBP email – full time working group support not needed. Will call (b) (6), (b) (7)(C) for feedback.
  - First meeting held 1 March.

Good News

Concerns

- (b) (7)(E) Bridge – Security Requirements
  - (b) (5), (b)(6);(b)(7)(C)
    - Meeting was held with C2 & OFO. Letter will respond on VACIS that it is County's responsibility IAW Presidential Permit.
    - (b) (6), (b) (7)(C) from OFO HQ called on 22 Jan to get update on (b) (7)(E) He's involved with UP settlement funding. (b) (5), (b)(6);(b)(7)(C)
    - (b) (5)
      - Provided support to BOD for meeting with Congressional staffs held on 15 Feb.
        - Advised by BOD that CC is still applying to the state for funding.
      - Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
      - Completion of (b) (7)(E) project is on hold, per County's construction manager.
        - Real estate acquisition is now complete.
        - (b) (5)
        - (b) (5)
        - (b) (5)
        - (b) (5)
  - Sent CCRMA email offering swing gate option 7 Dec.
- RGV (b) (7)(E) Highway – Fence Relocation
  - Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
  - Coordination w/IBWC will start once TxDOT approves draft EA
  - CC engineer sent latest schedule & draft EA 8 Mar
  - Forwarded EA to (b) (6), (b) (7)(C) 2 Apr.
  - Received maps from CC engineer 25 Jun.
  - Latest schedule received from TXDOT 28 Jan 2013. No change in contract letting date of Dec 2013. CCRMA is still working EA & BA.
- IBWC Riverside MOA & design
  - Response to BPFTI comments received
    - Some items will need to be funded by BPFTI
    - Draft MOA submitted to IBWC 15 June for review.
    - Received IBWC comments and sent CBP comments to them on 22 Oct.
  - Working IAA for guard rail and security grating over valve vault
    - USACE will initiate design – tasked to them 14 Sep.
      - Requested update 16 Oct.



Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

*"Excel as a trusted strategic partner enhancing*



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) (b) (6)  
**Subject:** RE input for PRD  
**Date:** Monday, March 25, 2013 2:42:40 PM  
**Attachments:** (b) (7)(E) [RAFT RE for PRD 3-25-13.docx](#)  
[PRD Budget Estimate 2012 V5 032512\\_RE Markup\\_JR.xlsx](#)  
**Importance:** High

---

(b) (6), (b) (7)(C)

For today's PRD dry-run call, attached please find updated RE Section write-up and RE budget breakdown.

We (USACE and I) are still finalizing the risk register for RE; we'll try to get it to you before the call.

Very Respectfully,

(b) (6), (b) (7)(C), **MBA PMP**  
Real Estate Program Manager  
LMI  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)  
Blackberry: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy.*

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

The purpose of the Project Requirements Document Baseline Cost Estimate (PRDBCE) is to calculate a cost estimate for a project as part of the Project Requirements Document development (PRD). Once the PRD is approved this cost estimate is baselined and should not be changed.

The following information will explain the layout of the PRDBCE Worksheet. A detailed explanation of the header and first sub-heading (Project Management) will be given. The structure for all sub-headings is the same therefore the instructions are applicable to the remaining sub-headings. The alpha-numeric symbols (A2, A3, etc.) refer to the excel spreadsheet cell where the information is located.

The worksheet is divided into six sections: **Project Management, Real Estate, Environmental, Design, Construction, and Construction Oversight**. These sections contain the activities that account for the varying costs of each individual project. To ensure the accuracy of the cost estimate, each activity needs to have the correct resource, org code (organizational code must be the specific office where the work is being done, not at the executive level, for construction it must be the field office that is in control of RMS), hours (estimated time to be spent on each activity) and the fully burdened rate. The default equation automatically populates the sub-heading amount in column I by multiplying the hours by the fully burdened rate.

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C9 - PM Contract Support - Select type of support from drop down menu on cell E9 (OTHCONSV).

I9 - Enter Contract monetary value.

D10 - Contract Type - select contract type from drop down menu on cell E10.

D11 - Contract Acquisition Codes – The entries for cells E12-E14 are mandatory for P2 entries.

D12 - Contracting Type - select type from drop down menu on cell E12.

D13 - Contracting Method - select method from drop down menu in cell E13.

D14 - Set-Aside Decision - select decision from drop down menu in cell E14.

**Repeat the above steps to the proceeding sub-headings.**

#### **Non-USACE Expenses**

-This section deals with those expenses that may be funded to USACE for work under the construction contract but for reporting purposes should be separated as Non-USACE costs. The BPFTI PM will coordinate this with the USACE PM and will ensure that these costs are not double counted.

-Category 4 "Other" should be addressed on the Assumptions tab and explain what other costs are included.

#### **Assumptions Tab**

-Each section of the PRD Baseline Cost Estimate has a corresponding section for assumptions on the Assumptions Tab of the workbook.

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.90000		Real Estate		
	1	USACE District RE Support	LABOR	A*C
			TRAVEL	B*D
(see additional est. calc)	2	Land Payment	LAND	E*F
		Relocation Costs		G*H
	3	Title Contract	ADV&ASTSVC	A*I
		Contract Type	N/A	
		Contract Acquisition Codes		
		Contracting Type		
		Contracting Method		
		Set-Aside Decision		
	4	Survey Contract	OTHCONSVC	A*J
		Contract Type	N/A	
		Contract Acquisition Codes		
		Contracting Type		
		Contracting Method		
		Set-Aside Decision		
	5	Appraisal Contract	OTHCONSVC	A*K
		Contract Type	N/A	
		Contract Acquisition Codes		
		Contracting Type		
		Contracting Method		
		Set-Aside Decision		
	6	RE Reserve	CONTINGY (25%)	0.25*SUM OF ABOVE
		Condemnation Cost (DOJ cost)		A*L*M

(b) (5)

- A (b) (5) Est # of Tracts
- B (b) (5) Est # of Man-Weeks of Travel
- C Corps Labor Cost per Tract
- D Corps Travel Cost per Week
- E Est # of Acres (101 in swath; 2,478 riverside)
- F Est Land Cost per acre
- G Est Cost per Relocation (b) (5) auth under URA (b) (5) per structure + (b) (5) moving expenses)
- H Est # of Relocations
- I Est Title Cost per Tract
- J Est Survey Cost per tract
- K Est Appraisal Cost per tract
- L Est DOJ Cost per tract
- M Est % of Cases that'll require condemnation

**Assumptions - PRD Baseline Cost Estimate**

Project Title: *Insert Title*

Sector: *Insert Sector* USACE District: *Insert FM&E#*

Duration: *Insert Project Duration* Date: *Insert District Name*

P2# *XXXXXX*

**XXXXXX .10000 Project Management**

- Y  N
- Y  N
- Y  N
- Y  N

**(b) (5)**

*Additional Assumptions:*

**XXXXXX .90000 Real Estate**

- Y  N
- Y  N
- Y  N
- Y  N
- Y  N
- Y  N
- Y  N
- Y  N

**(b) (5)**

*Additional Assumptions:*

**(b) (5)**

**XXXXXX .95000 Environmental**

- Y  N
- Y  N
- Y  N
- Y  N
- Y  N
- Y  N

**(b) (5)**

*Additional Assumptions:*

**XXXXXX .40000 Design**

- Y  N

**(b) (5)**

(b) (5)

*Additional Assumptions*

XXXXXX .61000 Construction

(b) (5)

*Additional Assumptions*

.61000.10 Construction Oversight

(b) (5)

**NON USACE EXPENSES**

*State Assumptions and Explanation of 4.Other Expenses*

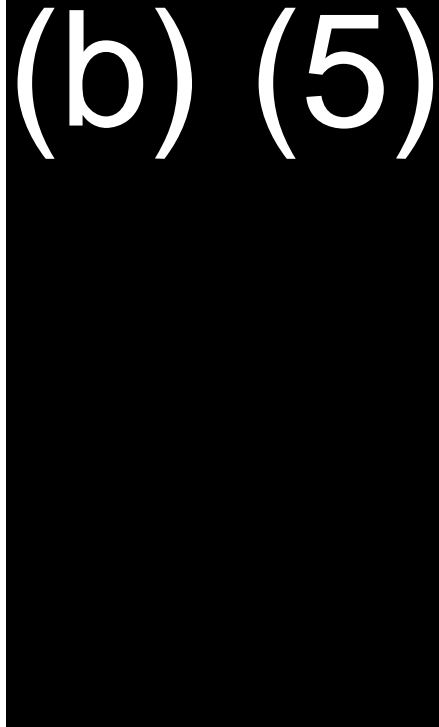
In HouseResources  
LABOR  
TRAVEL  
GSAVEH  
N/A

Support Contracts  
OTHCONSVCS  
AESVCS  
ADV&ASTSVC  
CONSTSVCS  
N/A

Design  
LABOR  
TRAVEL  
OTHCONSVCS  
AESVCS  
CONSTSVCS  
N/A

Acquisition Strategy  
N/A

0





Contracting Type

- A - Fixed Price Re-determination
- B - Firm Fixed Price Level of Effort
- C - Basic Ordering Agreement
- D - Purchase Order
- J - Firm Fixed Price
- K - Fixed Price w/ Economic Price Adjustment
- L - Fixed Price Incentive
- M - Fixed Price Award Fee
- R - Cost Plus Award Fee
- S - Cost No Fee
- T - Cost Sharing
- U - Cost Plus Fixed Fee
- V - Cost Plus Incentive
- Y - Time and Materials
- Z - Labor Hours
- 2 - Combination (Awards only)
- 3 - Other (Nothing else apply)
- 5 - Fixed Ceiling Price w/ Retroactive Price Redetermination
- 6 - Fixed Price Incentive (firm target)
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- 8 - Letter Contract
- 9 - Blanket Purchase Agreement

Contracting Method

IDC - Competitive DO/TO against existing contract

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MODN - Non-Competitive Modification

OCM - Competitive Other Contracting Method

OCMN - Non-Competitive Other Contracting Method

RFP1 - Competitive RFP 1 Step

RFP1N - Non-Competitive RFP 1 Step

RFP2 - RFP 2 Step

SP1 - Competitive Simplified Acquisition Procedures over \$100K

SP1N - Non-Competitive Simplified Acquisition Procedures over \$100K

SP3 - Competitive Simplified Acquisition Procedures under \$100K

SP3N - Non-Competitive Simplified Acquisition Procedures under \$100K

Set Aside Decision

8a - 8(a)

HZ - HUB Zone SB

MI - Minority Serving Institutions

NONE - No set aside used

SB - Small Business

SV - Service Disabled Veteran Owned SB

WO - Woman Owned SB

**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: RE input for PRD (UNCLASSIFIED)  
**Date:** Monday, March 25, 2013 6:23:46 PM  
**Attachments:** (b) (7)(E) [DRAFT RE for PRD 3-25-13.docx](#)  
[PRD Budget Estimate 2012 V5 032512\\_RE Markup\\_JR.xlsx](#)  
**Importance:** High

---

Classification: UNCLASSIFIED  
Caveats: NONE

(b) (6), (b) (7)(C)

Do you have the current version of the PRD? All I see here is RE input to PRD and Budget--need the compiled document...

Thank you,

(b) (6), (C)

(b) (6), (b) (7)(C)

TI Branch Chief  
USACE - ECSO

(b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

-----Original Message-----

**From:** (b) (6)  
**Sent:** Monday, March 25, 2013 4:39 PM  
**To:** (b) (6)  
**Subject:** FW: RE input for PRD (UNCLASSIFIED)  
**Importance:** High

Classification: UNCLASSIFIED  
Caveats: NONE

As discussed at beginning of call the miles are off, should be:

(b) (7)(E)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, March 25, 2013 1:43 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6)  
**Subject:** RE input for PRD  
**Importance:** High

(b) (6), (b) (7)(C)

For today's PRD dry-run call, attached please find updated RE Section write-up and RE budget breakdown.

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Very Respectfully,

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Real Estate Program Manager

LMI

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Office: (b) (6), (b) (7)(C)

Blackberry: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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Border Patrol's proud legacy.

Classification: UNCLASSIFIED

Caveats: NONE

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(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

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			TRAVEL	B*D
(see additional est. calc)	2	Land Payment	LAND	E*F
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		Contracting Method		
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- H Est # of Relocations
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- J Est Survey Cost per tract
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- L Est DOJ Cost per tract
- M Est % of Cases that'll require condemnation

**Assumptions - PRD Baseline Cost Estimate**

Project Title: *Insert Title*

Sector: *Insert Sector* USACE District: *Insert FM&E#*

Duration: *Insert Project Duration* Date: *Insert District Name*

P2# *XXXXXX*

**XXXXXX .10000 Project Management**

- Y  N
- Y  N
- Y  N
- Y  N

**(b) (5)**

*Additional Assumptions:*

**XXXXXX .90000 Real Estate**

- Y  N
- Y  N
- Y  N
- Y  N
- Y  N
- Y  N
- Y  N
- Y  N

**(b) (5)**

*Additional Assumptions:*

**(b) (5)**

**XXXXXX .95000 Environmental**

- Y  N
- Y  N
- Y  N
- Y  N
- Y  N
- Y  N

**(b) (5)**

*Additional Assumptions:*

**XXXXXX .40000 Design**

- Y  N

**(b) (5)**

(b) (5)

*Additional Assumptions*

XXXXXX .61000 Construction

(b) (5)

*Additional Assumptions*

.61000.10 Construction Oversight

(b) (5)

**NON USACE EXPENSES**

*State Assumptions and Explanation of 4.Other Expenses*

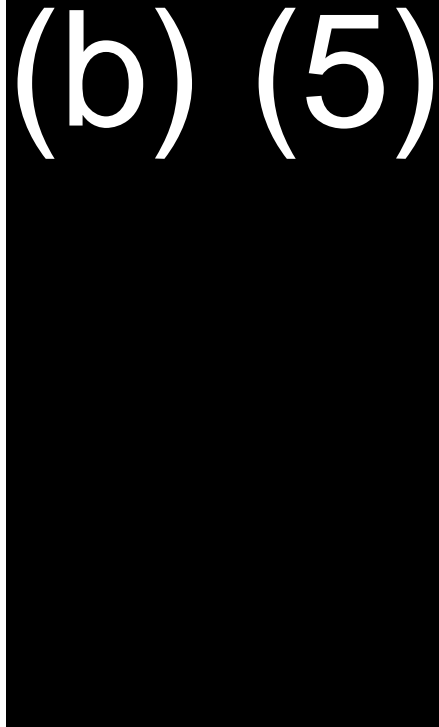
In HouseResources  
LABOR  
TRAVEL  
GSAVEH  
N/A

Support Contracts  
OTHCONSVCS  
AESVCS  
ADV&ASTSVC  
CONSTSVCS  
N/A

Design  
LABOR  
TRAVEL  
OTHCONSVCS  
AESVCS  
CONSTSVCS  
N/A

Acquisition Strategy  
N/A

0



Contracting Type

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- B - Firm Fixed Price Level of Effort
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RFP1N - Non-Competitive RFP 1 Step

RFP2 - RFP 2 Step

SP1 - Competitive Simplified Acquisition Procedures over \$100K

SP1N - Non-Competitive Simplified Acquisition Procedures over \$100K

SP3 - Competitive Simplified Acquisition Procedures under \$100K

SP3N - Non-Competitive Simplified Acquisition Procedures under \$100K

Set Aside Decision

8a - 8(a)

HZ - HUB Zone SB

MI - Minority Serving Institutions

NONE - No set aside used

SB - Small Business

SV - Service Disabled Veteran Owned SB

WO - Woman Owned SB

From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)  
Subject: Weekly Report - 10 April (b) (6), (b) (7)(C)  
Date: Wednesday, April 10, 2013 1:46:13 PM

---

(b) (6), (b) (7)

Changes from the last update are in red.

**Hot Issues**

- CTIMR contract post award conference held 3 & 4 April in El Paso.
- RGV Gates
  - Work is progressing from (b) (7)(E) All gate foundation/slab work complete in Cameron County (b) (7)(E) except (b) (7)(E) which will be complete 22 April. Steel fabrication continues to delay progress for Weston.
  - Work has begun in Hidalgo County at (b) (7)(E)
  - Gate testing in (b) (7)(E) Weston will submit a draft schedule to USACE by Friday.
  - RE issues are resolved for both construction access and for alternate access during gate slab construction.
  - The only outstanding RE clearances are for utility access rights. It looks like the max exposure is about (b) (5) for generators and possible remobilization.
    - Due to anticipated late utility access rights, we will need generator testing on an estimated (b) (5) gates. Weston's estimated cost is about (b) (5), (b) (7)(E)
    - (b) (5)
  - Gate Closure Communications
    - BOD has message on HOTLINE advising of new schedule, and is providing updates.
    - Working on notification letters to landowners from (b) (7)(E)
      1. Completed (b) (7)(E) Working (b) (7)(E)
  - Landowner training
    - Sector training held for the Station trainers on 11/12 Dec.
    - OCC was provided final training documents for use by DOJ appraisers.
    - Sector has accepted final training documents; CD sent to Sector 25 March.
  - IBWC coordination
    - Facilitated meeting with IBWC to discuss their approval of Design Packages #1 and #2. (b) (6), (b) (7)(C) arranged the meeting.
    - Provided real estate information they requested for (b) (7)(E) on 1 Feb.
    - IBWC approved DP#3; (b) (6), (b) (7)(C) will contact IBWC for formal approval.
    - Waiting on IBWC update on Upper Brownsville Levee Rehab award.
      - (b) (6), (b) (7)(C) sent note on 20 Feb asking for an update.
      - IBWC response 22 Feb – delay in NTP; no start date estimated.

**Major Efforts**

- Renewal Contracts – Round IV
  - Twelve contracts awarded. No more contracts are to be awarded (YUM Veg/Debris is on



hold).

- El Paso Fence – last option expired 8 Jan
- Yuma Fence – last option expired 24 Jan
- Tucson Fence – last option expired 24 Jan
- Yuma Roads – last option expired 22 Jan
- Tucson Roads – last option expired 30 Jan
- El Paso Roads – last option expired 30 Jan
- BBT Roads – last option expired 26 Mar.
- Tucson Veg/Debris – last option will expire 21 May; extension available.
- Yuma Lighting – last option will expire 3 May; extension available
- El Paso Lighting – last option will expire 4 May; extension available
- EPT Veg/Deb – first option has been exercised, good thru 30 Mar. ECSO awarded 2<sup>nd</sup> (last) option 20 Mar.
- ECSO Round V Contracts (TCA, EPT, BBT)
  - \$120K transferred to ECSO 29 Nov to cover PM to get contracts awarded.
    - EPT and TCA Fence were identified as top priority needs, with TCA and EPT Roads next, and BBT Roads/Veg/Debris next.
      - Also working with (b) (6), (b) (7)(C) on TCA Gate Opening contract extension and TCA Lighting reprocurement.
        - Gate opening contract was extended effective 17 Feb, for 3 months thru mid-May 2013.
        - (b) (6), (b) (7)(C) is working new lighting contract thru Sector procurement.
      - YUM M&R coverage
        - Fence will be done in-house until CTIMR
        - Roads will be done in-house and with small contract thru CBP Procurement
        - Gap filler roads/veg/debris contract being developed by (b) (6), (b) (7) – under \$150K.
    - CBP Gap Filler packages sent to (b) (6), (b) (7)(C) for review for TCA and EPT Fencing.
      - EPT Fencing contract awarded to Cerrudo 19 Dec for \$142,518.98, from 9 Jan – 23 Feb 2013.
        - Extension issued with additional \$135,393.10 to cover services thru 31 March.
        - (b) (6), (b) (7)(C) extended contract to 20 April. Funding may last to 14 Apr, or 12 Apr if gate retrofit design tasked.
          - Working with DJI/UCC to transition next week before funding runs out.
          - Received proposal for gate retrofit for up to (b) (6), (b) (7)(C) gates.
          - Prepared certification letters for (b) (6), (b) (7)(C) for two invoices.
          - Requested \$147.7K for addn'l 2 weeks & for (b) (6), (b) (7)(C) gate retrofits.
      - TCA Fencing PO issued to Capers in the amount of \$82,243.36 on 3 Jan 2013.
        - Mod issued 13 Mar extending contract to 12 May 2013, and adding \$89.8K.
    - Working on budget and estimated quantities for EPT & TCA Fence and Roads contracts with (b) (6), (b) (7)(C), ECSO.
      - Schedule update:
        - TCA Fence – award now projected as 19 April
        - TCA Roads – requires negotiation
        - All EPT contract actions cancelled due to CTIMR
  - Tactical Infrastructure Condition Index Working Group

- o Meeting held 8 April
- o Minutes/agenda sent 8 April for next meeting.

**Good News**

- (b) (7)(E) Project
  - o EPWU water line drawings received for review/coordination against our project.

**Concerns**

- EPT IAA for Vega Mowing
  - o Proposing using BPFTI BPA rather than IBWC.
  - o (b) (6), (b) (7) coordinated with IBWC to confirm their concurrence.
  - o Package revised to reflect above approach and provided to (b) (6), (b) (7)(C) in Contracting on 9 April.

- (b) (7)(E) Bridge – Security Requirements

o (b) (5), (b)(6);(b)(7)(C)

- Meeting was held with C2 & OFO. Letter will respond on VACIS that it is County's responsibility IAW Presidential Permit.
- (b) (6), (b) (7)(C) from OFO HQ called on 22 Jan to get update on (b) (7)(E) He's involved with UP settlement funding. (b) (5), (b)(6);(b)(7)(C)

■ (b) (5)

- Provided support to BOD for meeting with Congressional staffs held on 15 Feb.
  - o Advised by BOD that CC is still applying to the state for funding.
- o Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
- o Completion of (b) (7)(E) project is on hold, per County's construction manager.

- Real estate acquisition is now complete.

■ (b) (5)

■ (b) (5)

■ (b) (5)

- o Sent CCRMA email offering swing gate option 7 Dec.

- RGV (b) (7)(E) Highway – Fence Relocation

- o Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
- o Coordination w/IBWC will start once TxDOT approves draft EA
- o CC engineer sent latest schedule & draft EA 8 Mar
- o Forwarded EA to (b) (6), (b) (7)(C) 2 Apr.
- o Received maps from CC engineer 25 Jun.
- o Latest schedule received from TXDOT 28 Jan 2013. No change in contract letting date of

Dec 2013. CCRMA is still working EA & BA.

- IBWC Riverside MOA & design
  - IBWC advised on 28 Feb that project does not have funding and will be shelved until funding is available. Guard rail and security grating should be considered for continued action.
- CTIMR Support – Area 4
  - RGV - providing technical support for (b) (6), (b) (7)(E) on unsuitable caliche for levee maintenance, on (b) (7)(E) maintenance scope, and on lifting system for (b) (7)(E) gates.
    - Provided technical review comments on CWP#4 for RGV CLIN 2 (roads) on 12 Mar.
      - Recommended entire (b) (7)(E) access road be improved to all-weather condition
      - Corrected work on road to be revested (b) (7)(E) Rd).
      - Resolved (b) (7)(E) maintenance approach with (b) (6), (b) (7)(C).
      - Adjusted M&R approach on (b) (7)(E) Rd
    - Working to establish standard specification for caliche.
      - Collecting sample caliche specs & discussing issues with local supplier's engineer.
    - Need to finalize standard for (b) (7)(E) need to reconfirm Sector requirement for width (b) (6), (b) (7)(C) and get (b) (6), (b) (7)(C) final review.
  - RGV Access Road M&R
    - Visited Sector and site with Primus & (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C).
    - Prepared recommendations for M&R for CWP#2 access roads.
      - Discussions held 12 Oct with (b) (6), (b) (7)(C) to finalize task descriptions for access roads
    - Received Primus recommendations for road M&R categories for future classification of M&R.
      - (b) (5), (b) (7)(E)
      - (b) (5), (b) (7)(E)
    - Worked with (b) (6), (b) (7)(C) to clarify standards for cross slopes and aggregate thickness calculations

### Deliverables

- RGV Gates IPT minutes & agenda
- Provided O&M Manuals for most of EPT fence segments/gates, and FBM data for 2012, to (b) (6), (b) (7)(C) for CTIMR contractor use
- Prepared extension & funding package, with justification, for (b) (6), (b) (7)(C) signature
- Completed review and repaired COR certification letters for acceptance of 2 invoices for EPT Fence M&R Gap Filler contract
- Provided review comments on (b) (7)(E) Roads 35% design

(b) (6), (b) (7)(C)

Scott Wilson, PE, PMP  
Program Manager  
LMI

Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
*"Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy"*

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (6), (b) (7)(C)  
**Subject:** RE: Andrade Primary Fence Repair AWARD W9126G-13-C-0002 (UNCLASSIFIED)  
**Date:** Tuesday, April 09, 2013 12:29:37 PM

---

Call me....

-----Original Message-----

**From:** (b) (6)  
**Sent:** Tuesday, April 09, 2013 12:29 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: Andrade Primary Fence Repair AWARD W9126G-13-C-0002 (UNCLASSIFIED)

Are you at your desk and can I call to discuss?

(b) (6), (b) (7)(C), PE, CCE, PMP

2000 Corporate Ridge  
McLean, VA 22102-7805  
(b) (6), (b) (7)(C) P

Complex Problems. Practical Solutions.  
www.lmi.org

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, April 09, 2013 12:27 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: Andrade Primary Fence Repair AWARD W9126G-13-C-0002 (UNCLASSIFIED)

Just so that we are on the same page... (b) (5) This is for the work that was just performed.

(b) (5) ?

(b) (5)

Can I get verification? Thanks...

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, April 08, 2013 6:50 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** FW: Andrade Primary Fence Repair AWARD W9126G-13-C-0002 (UNCLASSIFIED)

Note IGCE for base bid was (b) (5); (b) (5)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, December 11, 2012 9:15 PM  
**To:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: Fw: Andrade Primary Fence Repair AWARD W9126G-13-C-0002 (UNCLASSIFIED)

Gentlemen,  
Copy of the contract award attached.

(b) (6), (b) (7)(C)

----- Original Message -----

From: (b) (6)

Sent: Tuesday, December 11, 2012 06:24 PM

To: (b) (6); (b) (6)

(b) (6)

Cc: (b) (6)

(b) (6)

Subject: Andrade Primary Fence Repair AWARD W9126G-13-C-0002 (UNCLASSIFIED)

Classification: UNCLASSIFIED  
Caveats: NONE

Hello CJW, \*\*\* PLEASE REPLY TO CONFIRM RECEIPT

Congratulations. Your proposal has been accepted for the Andrade Primary Fence Repair Project. The contract number is W9126G-13-C-0002. Please refer to this number in all future correspondence with this office.

Attached is the award notification letter and the contract. The letter contains a reminder of bonds, insurance, NTP, etc.

The COR for this project is (b) (6), (b) (7)(C). He or the program manager will be in contact with you to schedule the pre-construction / kick-off meeting.

Please let me know if you have any questions. We look forward to working with you on this project.

Thank you,

(b) (6)

(b) (6)

Contract Specialist, Fort Worth District Directorate of Contracting

BUILDING STRONG®  
U.S. Army Corps of Engineers  
Voice: (b) (6)  
FAX: (b) (6)

Help us in BUILDING STRONG. Visit our Interactive Customer Evaluation (ICE) Website at [http://ice.disa.mil/index.cfm?fa=card&s=856&sp=110785&dep=\\*DoD](http://ice.disa.mil/index.cfm?fa=card&s=856&sp=110785&dep=*DoD)

Classification: UNCLASSIFIED  
Caveats: NONE

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Canceled: TCA International Border Fence - Veg/Debris Removal  
**Attachments:** [CTIMR Tucson Sector GG MR Border Only 111513 \(2\).pdf](#)  
[CTIMR Tucson Vegetation and Debris Removal MR 215 51 111513 \(3\).pdf](#)  
[\(b\) \(6\), \(b\) \(7\)\(C\) Tucson Veg-Debris Removal Analysis Brief.ppt](#)  
**Importance:** High

---

All (b) (6) will be setting up a new meeting invite for the week of the 16th. Thx!

All – We will be moving the meeting due to the OA Town Hall

---

Meeting set up to address email chain below.

---

Excellent welcome the discussion and make a sound decision.

I'll wait to hear from you on time.

Thank you.

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, November 25, 2013 03:05 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: TCA International Border Fence - Veg/Debris Removal

No, that should be fine. I have (b) (6), (b) (7)(C) taking the lead on setting this up with you. I'll let him know to target Wednesday.

(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) (w)  
(b) (6), (b) (7)(C) (bberry)  
(b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, November 25, 2013 2:05 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: TCA International Border Fence - Veg/Debris Removal

Thank you. Will next week Wednesday be too late?

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, November 25, 2013 03:01 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: TCA International Border Fence - Veg/Debris Removal

Will do.

(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) (w)  
(b) (6), (b) (7)(C) (bberry)  
(b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, November 25, 2013 2:01 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: TCA International Border Fence - Veg/Debris Removal

I'll need a better understanding before making a good decision.

I would like get a meeting with pics to discuss...

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, November 25, 2013 02:58 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: TCA International Border Fence - Veg/Debris Removal

(b) (6), (b) (7)(C) – Since (b) (6), (b) (7)(C) will be leaving in a few days, I'd like to defer this to you. Here is the question I posed to (b) (6), (b) (7)(C) the additional information from (b) (6), (b) (7)(C) is below.

(b) (5), (b)(6);(b)(7)(C)

Thanks!

(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) (w)  
(b) (6), (b) (7)(C) (berry)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)  
Sent: Monday, November 25, 2013 1:55 PM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: RE: TCA International Border Fence - Veg/Debris Removal

(b) (6), (b) (7)

(b) (6), (b) (7) got back to us and for DIP washes we have on record 101 locations in TCA- totaling (b) (7)(E). (b) (5)

I would suggest that (b) (5)

The PMO needs to decide (b) (5)

I recommen (b) (5)

Let me know if I can be of further help.

V/r,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
Real Estate Specialist  
RE and ENV Services Division  
E3 Federal Solutions  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C)  
Sent: Wednesday, November 13, 2013 9:30 AM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C), (b) (6), (b) (7)(C)  
Subject: FW: TCA International Border Fence - Veg/Debris Removal

(b) (6), (b) (7) - Can you take a look at the map and determine where we would have some issues and the approximate miles associated (you should be able to use the FITT tool)? Can you also loop (b) (6) in so he know how to do this going forward? -)

Thx!

(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) (w)  
(b) (6), (b) (7)(C) (berry)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)  
Sent: Wednesday, November 13, 2013 6:48 AM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Re: TCA International Border Fence - Veg/Debris Removal



Thanks (b) (6), (b) (7) Can you or (b) (6), (b) (7) provide an estimate of the # of miles that are G/G vs # of miles of fence for this new requirement?

That will help me with my discussions with Sector and OBP on the requirements.

(b) (6), (b) (7)

Sent from my Blackberry, please excuse any typographical errors

From: (b) (6), (b) (7)(C)

Sent: Tuesday, November 12, 2013 06:02 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: TCA International Border Fence - Veg/Debris Removal

(b) (6), (b) (7)

(b) (5), (b)(6);(b)(7)(C)

Thank you!

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) (w)

(b) (6), (b) (7)(C) (bberry)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Tuesday, November 12, 2013 2:25 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: TCA International Border Fence - Veg/Debris Removal

Issue:

(b) (5), (b)(6);(b)(7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) (w)

(b) (6), (b) (7)(C) (m)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Tuesday, November 12, 2013 12:37 PM

To: (b) (6), (b) (7)(C)

Subject: RE: TCA International Border Fence - Veg/Debris Removal

(b) (5), (b)(6);(b)(7)(C)

From: (b) (6), (b) (7)(C)

Sent: Tuesday, November 12, 2013 12:14 PM

To: (b) (6), (b) (7)(C)

Subject: RE: TCA International Border Fence - Veg/Debris Removal

(b) (5), (b)(6);(b)(7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) (w)

(b) (6), (b) (7)(C) (m)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Tuesday, November 12, 2013 12:01 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: TCA International Border Fence - Veg/Debris Removal

(b) (6), (b) (7)(C)

(b) (5)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Tuesday, November 12, 2013 11:19 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Geo-Spatial Data for Tucson Sector International Border Fence

Sir,

The border fence should already be recorded. (b) (5), (b) (6), (b) (7)(C) or (b) (6), (b) (7)(C) should be able to assist with this directly.

Please advise if you need further help.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Friday, November 08, 2013 2:22 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: Geo-Spatial Data for Tucson Sector International Border Fence

Sir,

(b) (5)

Thanks for your support!

SBPA (b) (6), (b) (7)(C)

Tucson Sector II Coordinator

O (b) (6), (b) (7)(C)

C (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (7)(E)

OVERVIEW

CTIMR Requirements

- Gates
- Game Panels
- Cat Crossings
- Boat Ramps and Slips
- Bridges and Crossings
- Cattle Guards
- Roads
- Culverts
- Low Water Crossings
- Spot Lighting
- Debris Removal Panels
- Vegetation Control Points
- Debris Removal Points
- Vegetation Control and Debris Removal Lines
- Vegetation Control Lines
- Debris Removal Lines
- Vegetation Control Areas

Access Only Roads

- Access Only Roads

Fence

- PF225 Constructed Fence
- VF300 Constructed Fence
- PF70 Constructed Fence
- Legacy Pedestrian Fence
- Legacy Vehicle Fence
- Otherwise-owned Fence

*\*If sheet measures less than 11x17" it is a reduced print. Reduce scale accordingly.*

1 in = 19.73 mi

1:1,250,000

(b) (7)(E)

November 15, 2013  
Michael Baker Jr., Inc.


















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BW23 FOIA CBP 005361


Contract Work Plan (Green-Green)

(b) (7)(E)

CTIMR Requirements

-  Gates
-  Game Panels
-  Cat Crossings
-  Boat Ramps and Slips
-  Bridges and Crossings
-  Cattle Guards
-  Roads
-  Culverts
-  Low Water Crossings
-  Spot Lighting
-  Debris Removal Panels
-  Vegetation Control Points
-  Debris Removal Points
-  Vegetation Control and Debris Removal Lines
-  Vegetation Control Lines
-  Debris Removal Lines
-  Vegetation Control Areas

Access Only Roads

-  Access Only Roads

Fence

-  PF225 Constructed Fence
-  VF300 Constructed Fence
-  PF70 Constructed Fence
-  Legacy Pedestrian Fence
-  Legacy Vehicle Fence
-  Otherwise-owned Fence

*"If sheet measures less than 11x17" it is a reduced print. Reduce scale accordingly.*

1 in = 1 mi

1:63,360


















(b) (7)(E)

November 14, 2013  
Michael Baker Jr., Inc.


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(b) (7)(E)

CTIMR Requirements

-  Gates
-  Game Panels
-  Cat Crossings
-  Boat Ramps and Slips
-  Bridges and Crossings
-  Cattle Guards
-  Roads
-  Culverts
-  Low Water Crossings
-  Spot Lighting
-  Debris Removal Panels
-  Vegetation Control Points
-  Debris Removal Points
-  Vegetation Control and Debris Removal Lines
-  Vegetation Control Lines
-  Debris Removal Lines
-  Vegetation Control Areas

Access Only Roads

-  Access Only Roads

Fence

-  PF225 Constructed Fence
-  VF300 Constructed Fence
-  PF70 Constructed Fence
-  Legacy Pedestrian Fence
-  Legacy Vehicle Fence
-  Otherwise-owned Fence

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1 in = 1 mi

1:63,360


















(b) (7)(E)

November 14, 2013  
Michael Baker Jr., Inc.


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(b) (7)(E)

CTIMR Requirements

-  Gates
-  Game Panels
-  Cat Crossings
-  Boat Ramps and Slips
-  Bridges and Crossings
-  Cattle Guards
-  Roads
-  Culverts
-  Low Water Crossings
-  Spot Lighting
-  Debris Removal Panels
-  Vegetation Control Points
-  Debris Removal Points
-  Vegetation Control and Debris Removal Lines
-  Vegetation Control Lines
-  Debris Removal Lines
-  Vegetation Control Areas

Access Only Roads

-  Access Only Roads

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Contract  Work Plan (Green-Green)

(b) (7)(E)

CTIMR Requirements

- Gates
- Game Panels
- Cat Crossings
- Boat Ramps and Slips
- Bridges and Crossings
- Cattle Guards
- Roads
- Culverts
- Low Water Crossings
- Spot Lighting
- Debris Removal Panels
- Vegetation Control Points
- Debris Removal Points
- Vegetation Control and Debris Removal Lines
- Vegetation Control Lines
- Debris Removal Lines
- Vegetation Control Areas

Access Only Roads

- Access Only Roads

Fence

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- PF70 Constructed Fence
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(b) (7)(E)


















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Contract Work Plan (Green-Green)

(b) (7)(E)

CTIMR Requirements

-  Gates
-  Game Panels
-  Cat Crossings
-  Boat Ramps and Slips
-  Bridges and Crossings
-  Cattle Guards
-  Roads
-  Culverts
-  Low Water Crossings
-  Spot Lighting
-  Debris Removal Panels
-  Vegetation Control Points
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
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Contract  Work Plan (Green-Green)




(b) (7)(E)

CTIMR Requirements

-  Gates
-  Game Panels
-  Cat Crossings
-  Boat Ramps and Slips
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-  Cattle Guards
-  Roads
-  Culverts
-  Low Water Crossings
-  Spot Lighting
-  Debris Removal Panels
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-  Debris Removal Points
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Access Only Roads

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
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(b) (7)(E)

CTIMR Requirements

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-  Vegetation Control Points
-  Debris Removal Points
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-  Vegetation Control Areas

Access Only Roads

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1 in = 1 mi

1:63,360


















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CTIMR Requirements

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-  Debris Removal Lines
-  Vegetation Control Areas

Access Only Roads

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Fence

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1 in = 1.26 mi

1:80,000


















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(b) (7)(E)

CTIMR Requirements

-  Gates
-  Game Panels
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-  Bridges and Crossings
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-  Roads
-  Culverts
-  Low Water Crossings
-  Spot Lighting
-  Debris Removal Panels
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-  Vegetation Control and Debris Removal Lines
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-  Debris Removal Lines
-  Vegetation Control Areas

Access Only Roads

-  Access Only Roads

Fence

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-  Otherwise-owned Fence

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1 in = 1 mi

1:63,360

(b) (7)(E)


















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Contract  Work Plan (Green-Green)

(b) (7)(E)

CTIMR Requirements

-  Gates
-  Game Panels
-  Cat Crossings
-  Boat Ramps and Slips
-  Bridges and Crossings
-  Cattle Guards
-  Roads
-  Culverts
-  Low Water Crossings
-  Spot Lighting
-  Debris Removal Panels
-  Vegetation Control Points
-  Debris Removal Points
-  Vegetation Control and Debris Removal Lines
-  Vegetation Control Lines
-  Debris Removal Lines
-  Vegetation Control Areas

Access Only Roads

-  Access Only Roads

Fence

-  PF225 Constructed Fence
-  VF300 Constructed Fence
-  PF70 Constructed Fence
-  Legacy Pedestrian Fence
-  Legacy Vehicle Fence
-  Otherwise-owned Fence

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
BW23 FOIA CBP 005371

Contract  Work Plan (Green-Green)




(b) (7)(E)

CTIMR Requirements

-  Gates
-  Game Panels
-  Cat Crossings
-  Boat Ramps and Slips
-  Bridges and Crossings
-  Cattle Guards
-  Roads
-  Culverts
-  Low Water Crossings
-  Spot Lighting
-  Debris Removal Panels
-  Vegetation Control Points
-  Debris Removal Points
-  Vegetation Control and Debris Removal Lines
-  Vegetation Control Lines
-  Debris Removal Lines
-  Vegetation Control Areas

Access Only Roads

-  Access Only Roads

Fence

-  PF225 Constructed Fence
-  VF300 Constructed Fence
-  PF70 Constructed Fence
-  Legacy Pedestrian Fence
-  Legacy Vehicle Fence
-  Otherwise-owned Fence

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BW23 FOIA CBP 005372

Contract  Work Plan (Green-Green)

(b) (7)(E)

CTIMR Requirements

- Gates
- Game Panels
- Cat Crossings
- Boat Ramps and Slips
- Bridges and Crossings
- Cattle Guards
- Roads
- Culverts
- Low Water Crossings
- Spot Lighting
- Debris Removal Panels
- Vegetation Control Points
- Debris Removal Points
- Vegetation Control and Debris Removal Lines
- Vegetation Control Lines
- Debris Removal Lines
- Vegetation Control Areas

Access Only Roads

- Access Only Roads

Fence

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- PF70 Constructed Fence
- Legacy Pedestrian Fence
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(b) (7)(E)

November 14, 2013  
Michael Baker Jr., Inc.


















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BW23 FOIA CBP 005373


Contract Work Plan (Green-Green)

(b) (7)(E)

CTIMR Requirements

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-  Game Panels
-  Cat Crossings
-  Boat Ramps and Slips
-  Bridges and Crossings
-  Cattle Guards
-  Roads
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-  Low Water Crossings
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Access Only Roads

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
Contract  Work Plan (Green-Green)






(b) (7)(E)

CTIMR Requirements

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Access Only Roads

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
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
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CTIMR Requirements

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
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Contract Work Plan (Green-Green)

(b) (7)(E)

CTIMR Requirements

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
BW23 FOIA CBP 005379

Contract  Work Plan (Green-Green)




(b) (7)(E)

CTIMR Requirements

-  Gates
-  Game Panels
-  Cat Crossings
-  Boat Ramps and Slips
-  Bridges and Crossings
-  Cattle Guards
-  Roads
-  Culverts
-  Low Water Crossings
-  Spot Lighting
-  Debris Removal Panels
-  Vegetation Control Points
-  Debris Removal Points
-  Vegetation Control and Debris Removal Lines
-  Vegetation Control Lines
-  Debris Removal Lines
-  Vegetation Control Areas

Access Only Roads

-  Access Only Roads

Fence

-  PF225 Constructed Fence
-  VF300 Constructed Fence
-  PF70 Constructed Fence
-  Legacy Pedestrian Fence
-  Legacy Vehicle Fence
-  Otherwise-owned Fence

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1 in = 1 mi

1:63,360

(b) (7)(E)

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Michael Baker Jr., Inc.

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Contract  Work Plan (Green-Green)

(b) (7)(E)

CTIMR Requirements

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Access Only Roads

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
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Contract Work Plan (Green-Green)

(b) (7)(E)

CTIMR Requirements

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CTIMR Requirements

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1 in = 19.73 mi

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(b) (7)(E)


















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Contract CTIMR Otherwise-owned

(b) (7)(E)

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(b) (7)(E)

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
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
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Access Only Roads

- Access Only Roads

Fence

- PF225 Constructed Fence
- VF300 Constructed Fence
- PF70 Constructed Fence
- Legacy Pedestrian Fence
- Legacy Vehicle Fence
- Otherwise-owned Fence

*\*If sheet measures less than 11x17" it is a reduced print. Reduce scale accordingly.*

1 in = 1.18 mi

1:75,000

(b) (7)(E)

November 14, 2013  
Michael Baker Jr., Inc.

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Contract CTIMR Otherwise-owned

(b) (7)(E)

CTIMR Requirements

- Gates
- Game Panels
- Cat Crossings
- Debris Removal Panels
- Cattle Guards
- Boat Ramps and Slips
- Bridges and Crossings
- Roads
- Culverts
- Low Water Crossings
- Spot Lighting
- Vegetation Control Points
- Debris Removal Points
- Vegetation Control and Debris Removal Lines
- Vegetation Control Lines
- Debris Removal Lines
- Vegetation Control Areas

Access Only Roads

- Access Only Roads

Fence

- PF225 Constructed Fence
- VF300 Constructed Fence
- PF70 Constructed Fence
- Legacy Pedestrian Fence
- Legacy Vehicle Fence
- Otherwise-owned Fence

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Contract CTIMR Otherwise-owned

(b) (7)(E)

CTIMR Requirements

- Gates
- Game Panels
- Cat Crossings
- Debris Removal Panels
- Cattle Guards
- Boat Ramps and Slips
- Bridges and Crossings
- Roads
- Culverts
- Low Water Crossings
- Spot Lighting
- Vegetation Control Points
- Debris Removal Points
- Vegetation Control and Debris Removal Lines
- Vegetation Control Lines
- Debris Removal Lines
- Vegetation Control Areas

Access Only Roads

- Access Only Roads

Fence

- PF225 Constructed Fence
- VF300 Constructed Fence
- PF70 Constructed Fence
- Legacy Pedestrian Fence
- Legacy Vehicle Fence
- Otherwise-owned Fence

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1 in = 1.18 mi

1:75,000

(b) (7)(E)

November 14, 2013  
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Contract CTIMR Otherwise-owned

(b) (7)(E)

CTIMR Requirements

- Gates
- Game Panels
- Cat Crossings
- Debris Removal Panels
- Cattle Guards
- Boat Ramps and Slips
- Bridges and Crossings
- Roads
- Culverts
- Low Water Crossings
- Spot Lighting
- Vegetation Control Points
- Debris Removal Points
- Vegetation Control and Debris Removal Lines
- Vegetation Control Lines
- Debris Removal Lines
- Vegetation Control Areas

Access Only Roads

- Access Only Roads

Fence

- PF225 Constructed Fence
- VF300 Constructed Fence
- PF70 Constructed Fence
- Legacy Pedestrian Fence
- Legacy Vehicle Fence
- Otherwise-owned Fence

*\*If sheet measures less than 11x17" it is a reduced print. Reduce scale accordingly.*

1 in = 1.18 mi

1:75,000

(b) (7)(E)


















November 14, 2013  
Michael Baker Jr., Inc.

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Contract CTIMR Otherwise-owned

(b) (7)(E)

CTIMR Requirements

-  Gates
-  Game Panels
-  Cat Crossings
-  Debris Removal Panels
-  Cattle Guards
-  Boat Ramps and Slips
-  Bridges and Crossings
-  Roads
-  Culverts
-  Low Water Crossings
-  Spot Lighting
-  Vegetation Control Points
-  Debris Removal Points
-  Vegetation Control and Debris Removal Lines
-  Vegetation Control Lines
-  Debris Removal Lines
-  Vegetation Control Areas

Access Only Roads

-  Access Only Roads

Fence

-  PF225 Constructed Fence
-  VF300 Constructed Fence
-  PF70 Constructed Fence
-  Legacy Pedestrian Fence
-  Legacy Vehicle Fence
-  Otherwise-owned Fence

*\*If sheet measures less than 11x17" it is a reduced print. Reduce scale accordingly.*

1 in = 1.18 mi

1:75,000

(b) (7)(E)

November 14, 2013  
Michael Baker Jr., Inc.

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Contract  CTIMR  Otherwise-owned

# Tucson Vegetation and Debris Removal

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

## Alternatives:

1.

(b) (5)

2.



U.S. Customs and  
Border Protection

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# CTIMR Summary – Tucson Sector

As of November 25, 2013

Facilities Management & Engineering

**FM&E**

*Building for a Secure America*

CTIMR Work Category	As of April 2, 2010 (Original Baseline)	As of October 8, 2010 (CTIMR Baseline)	As of November 25, 2013 (Green Green)	Total CTIMR Requirements
Fence (miles)	<b>(b)</b>	<b>(7)</b>	<b>(E)</b>	
Gates (count)				
Roads (miles)				
Bridges (count)				
Boat ramps (count)				
Veg. Control (Count)				
Veg. Control (Acres)				
Veg. Control (Miles)				
Drainage & Grates (count) Culverts and Low water crossings (LWC)				
Cattle Guards				
Lighting & Electrical				



U.S. Customs and Border Protection

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# CTIMR Summary – All Sectors

As of November 25, 2013

Facilities Management & Engineering

**FM&E**

Building for a Secure America

CTIMR Work Category	As of April 2, 2010	As of November 25, 2013 (Green- Green)	Total CTIMR Requirements
Fence (Miles)	(b)	(7)	(E)
Gates (Count)			
Roads (Miles)			
Bridges (Count)			
Boat Ramps (Count)			
Veg. Control (Count)			
Veg. Control (Acres)			
Veg. Control (Miles)			
Drainage & Grates (count) Culverts and Low water crossings			
Lighting & Electrical (count)			

(b) (7)(E)

eed road clearance

Area 1 Baseline July 30, 2010    Area 4 Baseline September 24, 2010  
 Area 2 & 3 Baseline October 8, 2010



U.S. Customs and Border Protection

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From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: Weekly Report - 24 April (b) (6), (b) (7)(C)  
Date: Wednesday, April 24, 2013 6:05:54 PM

---

(b) (6), (b) (7)

Changes from the last update are in red.

**Hot Issues**

- CTIMR contract post award conference held 3 & 4 April in El Paso.
  - Site visits held in LOB, DMN, STN and EPS on 15-18 April.
  - Provided review comments to (b) (6), (b) (7)(C) on field note compilation 24 April
- RGV Gates
  - Work is progressing from (b) (7)(E) All gate foundation/slab work complete in Cameron County (b) (7)(E) except (b) (7)(E), which will be complete 22 April. Steel fabrication continues to delay progress for Weston.
  - Work has begun in Hidalgo County at (b) (7)(E)
  - Gate testing in (b) (7)(E) – (b) (7)(E) gates tested with USACE last week. .
  - RE issues are resolved for both construction access and for alternate access during gate slab construction.
  - The only outstanding RE clearances are for utility access rights. It looks like the max exposure is about (b) (5) for generators and possible remobilization.
    - Due to anticipated late utility access rights, we will need generator testing on an estimated (b) (5) gates. Weston’s estimated cost is about (b) (5)
    - (b) (5)
  - Gate Closure Communications
    - BOD has message on HOTLINE advising of new schedule, and is providing updates.
    - Working on notification letters to landowners from (b) (7)(E)
      1. Completed (b) (7)(E) Working (b) (7)(E)
  - Landowner training
    - Sector training held for the Station trainers on 11/12 Dec.
    - OCC was provided final training documents for use by DOJ appraisers.
    - Sector has accepted final training documents; CD sent to Sector 25 March.
  - IBWC coordination
    - Facilitated meeting with IBWC to discuss their approval of Design Packages #1 and #2. (b) (6), (b) (7)(C) arranged the meeting.
    - Provided real estate information they requested for (b) (7)(E) on 1 Feb.
    - IBWC approved DP#3; (b) (6), (b) (7)(C) will contact IBWC for formal approval.
      - Waiting formal approval
    - Waiting on IBWC update on Upper Brownsville Levee Rehab award.
      - (b) (6), (b) (7)(C) sent note on 20 Feb asking for an update.
      - IBWC response 22 Feb – delay in NTP; no start date estimated.

## Major Efforts

- Renewal Contracts – Round IV
  - Twelve contracts awarded. No more contracts are to be awarded (YUM Veg/Debris is on hold).
    - El Paso Fence – last option expired 8 Jan
    - Yuma Fence – last option expired 24 Jan
    - Tucson Fence – last option expired 24 Jan
    - Yuma Roads – last option expired 22 Jan
    - Tucson Roads – last option expired 30 Jan
    - El Paso Roads – last option expired 30 Jan
    - BBT Roads – last option expired 26 Mar.
    - Tucson Veg/Debris – last option will expire 21 May; extension available.
      - ECSO working extension and funding with (b) (6), (b) (7)
    - Yuma Lighting – last option will expire 3 May; extension available
    - El Paso Lighting – last option will expire 4 May; extension available
    - EPT Veg/Deb – first option has been exercised, good thru 30 Mar. ECSO awarded 2<sup>nd</sup> (last) option 20 Mar.
      - Stopped contractor due to lack of progress. Will transition to CTIMR when DJI is ready. Sector concurred.
  - ECSO Round V Contracts (TCA, EPT, BBT)
    - \$120K transferred to ECSO 29 Nov to cover PM to get contracts awarded.
      - EPT and TCA Fence were identified as top priority needs, with TCA and EPT Roads next, and BBT Roads/Veg/Debris next.
        - Also working with (b) (6), (b) (7)(C) on TCA Gate Opening contract extension and TCA Lighting reprourement.
          - Gate opening contract was extended effective 17 Feb, for 3 months thru mid-May 2013.
          - (b) (6), (b) (7)(C) is working new lighting contract thru Sector procurement.
        - YUM M&R coverage
          - Fence will be done in-house until CTIMR
          - Roads will be done in-house and with small contract thru CBP Procurement
          - Gap filler roads/veg/debris contract being developed by (b) (6), (b) (7) – under \$150K.
      - CBP Gap Filler packages sent to (b) (6), (b) (7)(C) for review for TCA and EPT Fencing.
        - EPT Fencing contract awarded to Cerrudo 19 Dec for \$142,518.98, from 9 Jan – 23 Feb 2013.
          - Extension issued with additional \$135,393.10 to cover services thru 31 March.
          - (b) (6), (b) (7)(C) extended contract to 20 April. Funding may last to 14 Apr, or 12 Apr if gate retrofit design tasked.
            - Working with DJI/UCC to transition next week before funding runs out.
            - Received proposal for gate retrofit for up to (b) (6), (b) (7) gates.
            - Prepared certification letters for (b) (6), (b) (7) for two invoices.
            - Mod issued for \$147.7K for addn'l 2 weeks & for (b) (6), (b) (7) gate retrofits; extended thru 30 April.
              - Breach repairs were transitioned 18 April to DJI.
              - Preparing justification for extension thru 15 Aug for completion of repairs to (b) (6), (b) (7) gates.
        - TCA Fencing PO issued to Capers in the amount of \$82,243.36 on 3 Jan

2013.

- Mod issued 13 Mar extending contract to 12 May 2013, and adding \$89.8K.
- [REDACTED] is requesting additional extension (30 May?) in case Round V contract is delayed.
- Working on budget and estimated quantities for EPT & TCA Fence and Roads contracts with [REDACTED], ECSO.
  - Schedule update:
    - TCA Fence – package still in review. ECSO believes NTP may be before Gap Filler expires on 12 May, but there's still risk in the process.
    - TCA Roads – still requires negotiation
    - All EPT contract actions cancelled due to CTIMR
- Tactical Infrastructure Condition Index Working Group
  - Meeting held 8 April
  - Minutes/agenda sent 8 April for next meeting.

### Good News

- [REDACTED] Project
  - EPWU water line drawings received for review/coordination against our project.
    - Visited site 18 April to review access needs for maintenance of grate in arroyo. Provided marked up map to [REDACTED]

### Concerns

- EPT IAA for [REDACTED] Mowing
  - Proposing using BPFTI BPA rather than IBWC.
  - [REDACTED] coordinated with IBWC to confirm their concurrence.
  - Package revised to reflect above approach and provided to [REDACTED] in Contracting on 9 April.

- [REDACTED] Bridge – Security Requirements

◦ (b) (5), (b)(6);(b)(7)(C)

- Meeting was held with C2 & OFO. Letter will respond on VACIS that it is County's responsibility IAW Presidential Permit.

- [REDACTED] from OFO HQ called on 22 Jan to get update on [REDACTED] He's involved with UP settlement funding. [REDACTED] (b) (5), (b)(6);(b)(7)(C)

- [REDACTED] (b) (5)

- Provided support to BOD for meeting with Congressional staffs held on 15 Feb.
  - Advised by BOD that CC is still applying to the state for funding.

- Span across Rio Grande has been installed, with fencing to deter pedestrian traffic.
- Completion of [REDACTED] project is on hold, per County's construction manager.

- Real estate acquisition is now complete.

- [REDACTED] (b) (5)

- (b) (5)
    - (b) (5)
    - (b) (5)
  - Sent CCRMA email offering swing gate option 7 Dec.
- RGV (b) (7)(E) Highway – Fence Relocation
  - Confirmed funding available from TxDOT & CCRMA bonds; final estimate not developed yet
  - Coordination w/IBWC will start once TxDOT approves draft EA
  - CC engineer sent latest schedule & draft EA 8 Mar
  - Forwarded EA to (b) (6), (b) (7)(C) 2 Apr.
  - Received maps from CC engineer 25 Jun.
  - Latest schedule received from TxDOT 28 Jan 2013. No change in contract letting date of Dec 2013. CCRMA is still working EA & BA.
- IBWC Riverside MOA & design
  - IBWC advised on 28 Feb that project does not have funding and will be shelved until funding is available. Guard rail and security grating should be considered for continued action.
- CTIMR Support – Area 4
  - RGV - providing technical support for (b) (6), (b) (7)(E) on unsuitable caliche for levee maintenance, on (b) (7)(E) maintenance scope, and on lifting system for (b) (7)(E) grates.
    - Provided technical review comments on CWP#4 for RGV CLIN 2 (roads) on 12 Mar.
      - Recommended entire (b) (7)(E) access road be improved to all-weather condition
      - Corrected work on road to be revested (b) (7)(E) Rd.
      - Resolved (b) (7)(E) maintenance approach with (b) (6), (b) (7)(C).
      - Adjusted M&R approach on (b) (7)(E) Rd
    - Working to establish standard specification for caliche.
      - Collecting sample caliche specs & discussing issues with local supplier's engineer.
    - Need to finalize standard for (b) (7)(E) need to reconfirm Sector requirement for width (b) (6), (b) (7)(C) and get (b) (6), (b) (7)(C) final review.
  - RGV Access Road M&R
    - Visited Sector and site with Primus & (b) (6), (b) (7)(C) & (b) (6), (b) (7)(C).
    - Prepared recommendations for M&R for CWP#2 access roads.
      - Discussions held 12 Oct with (b) (6), (b) (7)(C) to finalize task descriptions for access roads
    - Received Primus recommendations for road M&R categories for future classification of M&R.
      - (b) (5), (b) (7)(E)
      - (b) (5), (b) (7)(E)
    - Worked with (b) (6), (b) (7)(C) to clarify standards for cross slopes and aggregate thickness calculations

**Deliverables**

- RGV Gates IPT minutes & agenda

- Reviewed Invoice #4 for EPT Fence Gap Filler Contract
- Provided review comments to (b) (6), (b) (7)(C) on site visit field notes summary

(b) (6), (b) (7)

(b) (6), (b) (7)(C), PE, PMP

Program Manager

LMI

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

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Border Patrol's proud legacy"*

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Secondary Fence Schedule  
**Date:** Tuesday, February 17, 2015 11:03:07 AM

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(b) (5)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 17, 2015 10:42 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Secondary Fence Schedule

(b) (6), (b) (7)(C) and all-

(b) (5)

Thanks-

Mike

(b) (6), (b) (7)(C)  
Senior Attorney  
Office of Assistant Chief Counsel, Indianapolis  
Customs and Border Protection

ph: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 17, 2015 10:25 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: (b) (7)(E) Secondary Fence Schedule

Gents:

(b) (5)

Regards,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 17, 2015 10:19 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Secondary Fence Schedule

Probably a good question for OCC. Outside my area of expertise. Thanks

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 17, 2015 10:18 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Secondary Fence Schedule

Ok. [redacted] (b) (5)  
[redacted]

Just wondering...

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 17, 2015 10:01 AM  
**To:** (b) (6), (b) (7)(C); [redacted] (b) (6)  
**Cc:** [redacted] (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Secondary Fence Schedule

[redacted] (b) (6), (b) (7) [redacted] (b) (5), (b) (7)(E)  
[redacted]  
[redacted]  
[redacted]

Best,  
[redacted] (b) (6), (b) (7)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, February 16, 2015 6:07 PM  
**To:** (b) (6), (b) (7)(C); [redacted] (b) (6)  
**Cc:** [redacted] (b) (6), (b) (7)(C)  
**Subject:** Fw: (b) (7)(E) Secondary Fence Schedule

[redacted] (b) (6), (b) (7) and (b) (6)

(b) (5), (b) (7)(E)

Regards,  
[redacted] (b) (6), (b) (7)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, February 13, 2015 06:15 PM



To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) Secondary Fence Schedule

Thanks!

I out of the office today, but I will take care of this on Tuesday. I hope this does not cause you a delay. Apologies in advance.

Regards,

(b) (6), (b) (7)(C), PMP

Sr. Program Management Consultant (Scheduling)

Business Operations Division

E3 Federal Solutions, LLC

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

From: (b) (6), (b) (7)(C)

Sent: Friday, February 13, 2015 12:00 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: (b) (7)(E) Secondary Fence Schedule

(b) (6), (b) (7)(C) I received some hard dates on the project now that we have some work behind us. Please adjust/add changes and return the schedule based on the following. Construction is not being accomplished in sections of A,B,C, and D as stated on the original schedule sent:

Preparation of site and materials 20 Jan (start date) until 6 Feb.

Boring of post holes and trenching was is being performed simultaneously 2 Feb to 20 Feb (1<sup>st</sup> concrete pour was on the 10<sup>th</sup>).

Setting of poles and concrete pouring began on 5 Feb and is continuing (b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

BOD

Closeout

Please feel free to call me if you have any questions.

Thank you (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, January 13, 2015 2:14 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** [REDACTED] (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) Secondary Fence Schedule

<< File: (b) (7)(E) Secondary Fence 2.pdf >> << File: (b) (7)(E) Status Worksheet.xlsx >>

Attached is a PDF of the schedule and a schedule status worksheet. I adjusted the schedule based on the information in your e-mail. Based on a January 20 Construction start the project [REDACTED] (b) (5) I do not have status on the predecessor tasks. So I included the schedule status worksheet for your use. Please fill in estimated forecast or actual dates the cells highlighted in yellow. Don't worry I will know which is which. If you have questions on how to complete or what I am looking for please call me at (b) (6), (b) (7)(C). Also don't worry about the total float I can correct that later. If there are changes on the construction part of the schedule, it is best to call and discuss. Thanks.

Regards,

[REDACTED] (b) (6), (b) (7)(C), PMP

Sr. Program Management Consultant (Scheduling)

Business Operations Division

E3 Federal Solutions, LLC

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile (b) (6), (b) (7)(C)

[REDACTED] (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, January 13, 2015 1:22 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** [REDACTED] (b) (6), (b) (7)(C)

**Subject:** FW: (b) (7)(E) Secondary Fence Schedule

[REDACTED] (b) (6), (b) (7)(C),

We have determined a start date for the (b) (7)(E) secondary fence project here in Tucson. I was hoping you could assist me in adjusting the times to fall within what we originally intended

when we had the start date of 1 Oct 2014. We are having a pre-con 9AM MST this Thursday and a start date of 20 January. Let me know if you require anything else from me on getting this project going.

(b) (6), (b) (7)(E) I also need you to look at the schedule as well and determine if you are comfortable with the milestones.

Thank you again for your help << File: (b) (7)(E) Secondary Fence R2.pdf >> << Message: FW: (b) (7)(E) Secondary Fence: Wage Grade Logistics / Schedule Notes >>

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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This e-mail, including any attached files, may contain confidential and privileged information for the sole use of the intended recipient. Any review, use, distribution, or disclosure by others is strictly prohibited. If you are not the intended recipient (or authorized to receive information for the intended recipient), please contact the sender by reply e-mail and delete all copies of this message.

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, August 06, 2014 7:37 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6); (b) (6), (b) (7)(C)

**Subject:** (b) (7)(E) Secondary Fence Schedule

(b) (6), (b) (7)(E)

As I mentioned on our call today, attached is what the (b) (7)(E) Secondary Fence Project is

tracking to right now. I am trying to get the procurement pushed through, so that is the long pole in the tent, as well as ensuring all of the Wage Grade Logistics are in place. We will continue to update if anything changes. Please let me know if you have any questions.

<< File: (b) (7)(E) Secondary Fence R2.pdf >>

Thanks,

(b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) | (b) (6)  
(b) (6) | (b)(6);(b)(7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).  
**Date:** Tuesday, January 27, 2015 8:09:57 AM

---

Gentlemen - Does this include fence and roads not previously captured in the GIS? If so, we'll need to get the information from Waypoint ASAP.

(b) (6), (b) (7)(C)  
OA / FM&E / BPFTI PMO / PPA  
(b) (6), (b) (7)(C) (w)  
(b) (6), (b) (7)(C) (bberry)  
(b) (6), (b) (7)(C)

-----Original Message-----  
**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, January 26, 2015 3:21 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6) | (b) (6) | (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Copy.

Respectfully,  
(b) (6), (b) (7)(C)  
Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma Sector  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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-----Original Message-----  
**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, January 26, 2015 2:20 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6) | (b) (6) | (b) (6), (b) (7)(C)  
**Subject:** Re: FOF (POE) Fence Requirements. (M&R and Improvements).

Presume that FOF has reached out to you based on my meeting here at FOF.

----- Original Message -----  
**From:** (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 04:19 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)  
(b) (6) | (b) (6)  
(b) (6), (b) (7)(C)

Subject: RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Yes Sir, copy.

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma Sector  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

Excel as a strategic partner enhancing the Border Patrols proud legacy.

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 2:18 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)  
(b) (6) | (b) (6) | (b) (6), (b) (7)(C)

Subject: Re: FOF (POE) Fence Requirements. (M&R and Improvements).

Yes. That is how understand it. Let's make sure that those requirements do not impede or are GSA or other owners of the POE.

----- Original Message -----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 04:15 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C) | (b) (6)  
(b) (6) | (b) (6)  
(b) (6), (b) (7)(C)

Subject: RE: FOF (POE) Fence Requirements. (M&R and Improvements).

(b) (6), (b) (7)(C)

I am setting up a meeting with the OFO PD's (Port Directors) in my Sector to talk about how to funnel requirements to my office. I assume that we are only providing maintenance of the Border Fence sections along and through the POE's, correct? all the fencing that come off the Border Fence is GSA property correct? Also the gates that close off access to the POE those our ours now also, right? So we need to update our TI portfolio. In my Sector I have a POE that is not open 24/7, the Andrade POE closes every night at 2200 and then reopens at 0600. These gates need lots of love....

As soon as I can quantify how much fence and all needed gate maintenance I will add this to our baseline for Yuma.

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma Sector

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a strategic partner enhancing the Border Patrols proud legacy.

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 14, 2015 3:52 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C), (b) (6)

(b) (6) | (b) (6)  
(b) (6), (b) (7)(C)

Subject: FOF (POE) Fence Requirements. (M&R and Improvements).

Team:

In conversations with FOF, OBP and FM&E it has been agreed that FOF will pass on fence maintenance and repair requirements to BP at the Sector level to support fence between the Port of Entries (POEs). This requirements needs to be addressed properly with our Engineering Team and evaluated against the Fence and Gates priorities in your Work Plan.

It is advisable to ensure that the requirement is a priority and that it goes thru the RE/ENV checks just to ensure that there are no issues with performing M&R work.

In the event this is an improvement, please follow the proper process of developing a PRD once the requirement has been vetted thru Engineering and the TI Director.

If you have questions, please contact me.

Regards,

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 14, 2015 10:19 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) lighting

Sorry we haven't got back to you but OBP agrees with us that we will maintain the fence to the port buildings - your folks will just need to give the requirement to (b) (6), (b) (7) PMs and they will execute - we will fund with our BSFIT \$- (b) (6), (b) (7) pls set up a process to do this fence maint with FOF - thxs



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C), (b) (6), (b) (7)(C), (b) (6)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).  
**Date:** Tuesday, January 27, 2015 8:14:45 AM

---

10-4.

(b) (6), (b) (7)(C)  
OA / FM&E / BPFTI PMO / PPA  
(b) (6), (b) (7)(C) (w)  
(b) (6), (b) (7)(C) (bberry)  
(b) (6), (b) (7)(C)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, January 27, 2015 7:14 AM  
**To:** (b) (6), (b) (7)(C)  
(b) (6) ; (b) (6) | (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

(b) (6), (b) (7)(C) - Yes this will include fence and roads that haven't been captured in the GIS previously, but we need to take a step back. We are just beginning coordination with the FOF PMO on how we're going to approach this and we don't want to get ahead of them. They have very specific processes for how they go about collecting requirements (and I believe that would extend to the waypoints) and we want to be respectful of them. (b) (6), (b) (7)(C) and I will talk and get back with the group on how to proceed.

(b) (6), (b) (7)(C)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, January 27, 2015 8:10 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C), (b) (6), (b) (7)(C)  
(b) (6) ; (b) (6) | (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Gentlemen - Does this include fence and roads not previously captured in the GIS? If so, we'll need to get the information from Waypoint ASAP.

(b) (6), (b) (7)(C)  
OA / FM&E / BPFTI PMO / PPA  
(b) (6), (b) (7)(C) (w)  
(b) (6), (b) (7)(C) (bberry)  
(b) (6), (b) (7)(C)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 3:21 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)  
(b) (6) (b) (6) (b) (6), (b) (7)(C)

Subject: RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Copy.

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma Sector  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 2:20 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)  
(b) (6) (b) (6) (b) (6), (b) (7)(C)

Subject: Re: FOF (POE) Fence Requirements. (M&R and Improvements).

Presume that FOF has reached out to you based on my meeting here at FOF.

----- Original Message -----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 04:19 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)  
(b) (6) (b) (6) (b) (6), (b) (7)(C)

Subject: RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Yes Sir, copy.

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma Sector  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

Excel as a strategic partner enhancing the Border Patrols proud legacy.

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 2:18 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

Subject: Re: FOF (POE) Fence Requirements. (M&R and Improvements).

Yes. That is how understand it. Let's make sure that those requirements do not impede or are GSA or other owners of the POE.

----- Original Message -----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 04:15 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6); (b) (6), (b) (7)(C)

Subject: RE: FOF (POE) Fence Requirements. (M&R and Improvements).

(b) (6), (b) (7)(C)

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Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma Sector  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 14, 2015 3:52 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6); (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: FOF (POE) Fence Requirements. (M&R and Improvements).

Team:

In conversations with FOF, OBP and FM&E it has been agreed too that FOF will pass on fence maintenance and repair requirements to BP at the Sector level to support fence between the Port of Entries (POEs). This requirements needs to be addressed properly with our Engineering Team and evaluated against the Fence and Gates priorities in your Work Plan.

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In the event this is an improvement, please follow the proper process of developing a PRD once the requirement has been vetted thru Engineering and the TI Director.

If you have questions, please contact me.

Regards,

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 14, 2015 10:19 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) lighting

Sorry we haven't got back to you but OBP agrees with us the we will maint the fence to the port buildings - your folks will just need to give the requirement to (b) (6), (b) (7)(C) PMs and they will execute - we will fund with our BSFIT \$- (b) (6), (b) (7)(C) pls set up a process to do this fence maint with FOF - thxs

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).  
**Date:** Tuesday, January 27, 2015 9:59:52 AM

---

(b) (6), (b) (7)

Thank you. Yes, for now we are looking at fence and lighting.

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, January 27, 2015 9:56 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Let me check one part of my statement below. It's fence and possibly some lights, right (b) (6), (b) (7) No roads.

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, January 27, 2015 8:14 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

(b) (6), (b) (7)(C) - Yes this will include fence and roads that haven't been captured in the GIS previously, but we need to take a step back. We are just beginning coordination with the FOF PMO on how we're going to approach this and we don't want to get ahead of them. They have very specific processes for how they go about collecting requirements (and I believe that would extend to the waypoints) and we want to be respectful of them. (b) (6), (b) (7) and I will talk and get back with the group on how to proceed.

(b) (6), (b) (7)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, January 27, 2015 8:10 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Gentlemen - Does this include fence and roads not previously captured in the GIS? If so, we'll need to get the information from Waypoint ASAP.

(b) (6), (b) (7)(C)

OA / FM&E / BPFTI PMO / PPA

(b) (6), (b) (7)(C) (w)

(b) (6), (b) (7)(C) (bberry)

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 3:21 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6) ; (b) (6) ; (b) (6), (b) (7)(C)

Subject: RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Copy.

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R

Program Management Office

Facilities Management and Engineering

Yuma Sector

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 2:20 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6) ; (b) (6) ; (b) (6), (b) (7)(C)

Subject: Re: FOF (POE) Fence Requirements. (M&R and Improvements).

Presume that FOF has reached out to you based on my meeting here at FOF.

----- Original Message -----

From: (b) (6), (b) (7)(C)

Sent: Monday, January 26, 2015 04:19 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6) ; (b) (6) ; (b) (6), (b) (7)(C)

Subject: RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Yes Sir, copy.

Respectfully,

(b) (6), (b) (7)(C)

Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma Sector  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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-----Original Message-----

From: (b) (6), (b) (7)(C)  
Sent: Monday, January 26, 2015 2:18 PM  
To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)  
(b) (6) (b) (6) (b) (6), (b) (7)(C)

Subject: Re: FOF (POE) Fence Requirements. (M&R and Improvements).

Yes. That is how understand it. Let's make sure that those requirements do not impede or are GSA or other owners of the POE.

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From: (b) (6), (b) (7)(C)  
Sent: Monday, January 26, 2015 04:15 PM  
To: (b) (6), (b) (7)(C)

Cc: (b) (6) (b) (6), (b) (7)(C) (b) (6)  
(b) (6) (b) (6) (b) (6), (b) (7)(C)

Subject: RE: FOF (POE) Fence Requirements. (M&R and Improvements).

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Respectfully,

(b) (6), (b) (7)(C)  
Program Manager T.I M/R  
Program Management Office  
Facilities Management and Engineering  
Yuma Sector  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

Excel as a strategic partner enhancing the Border Patrols proud legacy.

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 14, 2015 3:52 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C), (b) (6)

(b) (6)

(b) (6)  
(b) (6), (b) (7)(C)

Subject: FOF (POE) Fence Requirements. (M&R and Improvements).

Team:

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If you have questions, please contact me.

Regards,

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 14, 2015 10:19 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) lighting

Sorry we haven't got back to you but OBP agrees with us that we will maintain the fence to the port buildings - your folks will just need to give the requirement to (b) (6), (b) (7)(C) PMs and they will execute - we will fund with our BSFIT \$- (b) (6), (b) (7)(C) pls set up a process to do this fence maintenance with FOF - thxs



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: San Diego Agenda  
**Date:** Thursday, June 11, 2015 2:28:15 PM

---

I will let BP SDC, through (b) (6), (b) (7)(C) know that.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 11, 2015 11:10 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: San Diego Agenda

(b) (6), (b) (7)(C)

Helps a lot do we know if BP SDC is aware? And are they invited?

I have included (b) (6), (b) (7)(C) for awareness.

Thanks.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 11, 2015 01:55 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: San Diego Agenda

(b) (6), (b) (7)(C)

Currently, the date agreed to by the City of San Diego, TIMR PM and SDC to meet on site at the City's proposed project is July 15. The itinerary is a little loose, but we do plan to meet at approximately 9 AM on Britannia Road, just west of the Otay POE. The Team will need an opportunity to discuss, afterwards. The BPFTI and SDC Team will have the opportunity to hear about the planned designated truck route and how the City of San Diego wants to implement.

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Very Respectfully,

**(b) (6), (b) (7)(C), PE, PMP**  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection  
Blackberry: (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

*Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy.*

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 11, 2015 10:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: San Diego Agenda

(b) (6), (b) (7)

I need some info on the meeting with the City. Who coordinated this? Is there a Fed attending as well? What is the agenda?

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 11, 2015 10:54 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: San Diego Agenda

(b) (6), (b) (7)

Good morning. Below is my proposed agenda for a potential visit to the San Diego sector. I am requesting approval for travel from 13-16 July to meet (b) (6), (b) (7)(C) and attend a meeting with the City of San Diego.

July 13- Travel

July 14- Meet at the San Diego sector headquarters and travel to the A-1 bridges for a site visit and assessment and view the eastern portion of the border in that sector.

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July 16-Travel Back to Washington DC.

Very Respectfully,

**(b) (6), (b) (7)(C), PE, PMP**  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection  
Blackberry: (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

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Border Patrol's proud legacy.*

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 11, 2015 9:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** RE: San Diego Agenda

Good morning (b) (6), (b) (7)(C)

This is good.

Thanks

**(b) (6), (b) (7)(C)**  
Tactical Infrastructure Program Manager  
San Diego Sector  
Border Patrol Facilities and Tactical Infrastructure Program Management Office  
Office: (b) (6), (b) (7)(C)  
Cell Phone: TBD

**(b) (6), (b) (7)(C)**

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy*

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 11, 2015 6:45 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** San Diego Agenda

(b) (6), (b) (7)(C)

It was great talking with you yesterday about your sector. After I discussion I wanted to send you a draft agenda of my visit to your sector.

July 13- Travel

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July 16-Travel Back to Washington DC.

Please let me know what you think about this draft agenda.

Very Respectfully,

**(b) (6), (b) (7)(C), PE, PMP**

LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection  
Blackberry: (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

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Border Patrol's proud legacy.*

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: San Diego Agenda  
**Date:** Thursday, June 11, 2015 2:35:09 PM

---

Ok. Thanks.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 11, 2015 02:28 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: San Diego Agenda

I will let BP SDC, through (b) (6), (b) (7)(C) know that.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 11, 2015 11:10 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: San Diego Agenda

(b) (6), (b) (7)(C)

Helps a lot do we know if BP SDC is aware? And are they invited?

I have included (b) (6), (b) (7)(C) for awareness.

Thanks.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 11, 2015 01:55 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: San Diego Agenda

(b) (6), (b) (7)(C)

Currently, the date agreed to by the City of San Diego, TIMR PM and SDC to meet on site at the City's proposed project is July 15. The itinerary is a little loose, but we do plan to meet at approximately 9 AM on Britannia Road, just west of the Otay POE. The Team will need an opportunity to discuss, afterwards. The BPFTI and SDC Team will have the opportunity to hear about the planned designated truck route and how the City of San Diego wants to implement.

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to the congestion from trucks travelling from US to Mexico at this POE. In looking at the map, attached, the City plans to route truck traffic into the POE along the secondary fence line. From an engineering perspective, it would be beneficial to understand what affects a truck route of this nature would have on the fence, since the truck traffic would be so close to the secondary fence. Also, going to the site may reveal other issues that have not been thought about, perhaps due to terrain.

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Very Respectfully,

**(b) (6), (b) (7)(C), PE, PMP**  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection  
Blackberry: (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

*Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy.*

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 11, 2015 10:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: San Diego Agenda

(b) (6), (b) (7)(C)

I need some info on the meeting with the City. Who coordinated this? Is there a Fed attending as well? What is the agenda?

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 11, 2015 10:54 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: San Diego Agenda

(b) (6), (b) (7)(C)

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July 16-Travel Back to Washington DC.

Very Respectfully,

**(b) (6), (b) (7)(C), PE, PMP**

LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection  
Blackberry: (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

*Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy.*

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, June 11, 2015 9:55 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6)

**Subject:** RE: San Diego Agenda

Good morning (b) (6), (b) (7)(C)

This is good.

Thanks

**(b) (6), (b) (7)(C)**

Tactical Infrastructure Program Manager

San Diego Sector

Border Patrol Facilities and Tactical Infrastructure Program Management Office

Office: (b) (6), (b) (7)(C)

Cell Phone: TBD

**(b) (6), (b) (7)(C)**

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy*

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, June 11, 2015 6:45 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6)

**Subject:** San Diego Agenda

(b) (6), (b) (7)(C)

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July 16-Travel Back to Washington DC.

Please let me know what you think about this draft agenda.

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Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection  
Blackberry: (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

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Border Patrol's proud legacy.*



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: San Diego Agenda - Otay POE Truck Route  
**Date:** Thursday, June 11, 2015 2:38:16 PM

---

Will work it out.

Thanks

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 11, 2015 11:36 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: San Diego Agenda - Otay POE Truck Route

Thanks. I leave this up to (b) (6), (b) (7)(C) to coordinate.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 11, 2015 02:33 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: San Diego Agenda - Otay POE Truck Route

Hi (b) (6), (b) (7)(C)

Yes, we are all planning to go and meet with the City, on site, on the 15<sup>th</sup> of July. I cleared the date with (b) (6), (b) (7)(C) and SDC, so they will be joining us.

I will also be putting together a teleconference in the next week for the basic team. If there are others that need to be on the call of at the meeting, please let me know.

Thank you,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 11, 2015 2:22 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: San Diego Agenda - Otay POE Truck Route

Ok. I suggest she coordinates this with (b) (6), (b) (7)(C) so everyone goes out at one time together...

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 11, 2015 2:21 PM

**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: San Diego Agenda - Otay POE Truck Route

Thanks (b) (6), (b) (7) I have been discussing this project with (b) (6), (b) (7)(C) and have included her on this email as she was planning a trip to walk the proposed truck route.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 11, 2015 11:10 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: San Diego Agenda

(b) (6), (b) (7)

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LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection  
Blackberry: (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

*Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy.*

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**Sent:** Thursday, June 11, 2015 10:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: San Diego Agenda

(b) (6), (b) (7)(C)

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July 16-Travel Back to Washington DC.

Very Respectfully,

**(b) (6), (b) (7)(C), PE, PMP**

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Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection  
Blackberry: (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

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Border Patrol's proud legacy.*

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**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, June 11, 2015 9:55 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6)

**Subject:** RE: San Diego Agenda

Good morning (b) (6), (b) (7)(C)

This is good.

Thanks

**(b) (6), (b) (7)(C)**

Tactical Infrastructure Program Manager

San Diego Sector

Border Patrol Facilities and Tactical Infrastructure Program Management Office

Office: (b) (6), (b) (7)(C)

Cell Phone: TBD

**(b) (6), (b) (7)(C)**

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy*

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**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, June 11, 2015 6:45 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6)

**Subject:** San Diego Agenda

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Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection  
Blackberry: (b) (6), (b) (7)(C)

**(b) (6), (b) (7)(C)**

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Border Patrol's proud legacy.*

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) | (b) (6), (b) (7)(C) | (b) (6) | (b) (6)  
**Subject:** RE: Lots of Good News to report for El Paso Sector Real Estate  
**Date:** Tuesday, May 19, 2015 11:46:59 AM

(b) (6), (b) (7)(C)

Thank you for the update. That's a lot of great news, and we appreciate the efforts of everyone involved to get to this point.

V/R,

**(b) (6), (b) (7)(C)**  
SUPERVISORY BORDER PATROL AGENT  
EL PASO SECTOR PROGRAM MANAGEMENT OFFICE  
OFFICE: (b) (6), (b) (7)(C)  
IPHONE: (b) (6), (b) (7)(C)  
**(b) (6), (b) (7)(C)**

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, May 19, 2015 9:20 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) ; (b) (6)  
(b) (6), (b) (7)(C) | (b) (6) | (b) (6), (b) (7)(C)  
**Subject:** Lots of Good News to report for El Paso Sector Real Estate  
**Importance:** High

All,

I have a lot of good news to share in the way of Real Estate progress and status for El Paso Sector. Much progress has been made recently through the combined great teamwork and diligent efforts of USACE, OCC, Main DOJ and the AUSA's office – with tremendous support from Sector. So, I'm happy to report the following updates:

**K-Crossings (Status of Crossings/Roads/Staging Areas for which acquisitions are not yet 100% complete & closed out):**

1. **Four Crossings** - (b) (7)(E) : Just to reiterate, all are in Possession as you know.
2. **(b) (7)(E) Crossing:** (b) (5), (b) (7)(E)

# (b) (5), (b) (7)(E)

3. (b) (7)(E) **Crossing:** DT was just signed by (b) (6), (b) (7)(E) last Thursday and transmitted to the AUSA for filing
4. (b) (7)(E) **Road:** DT was just signed by (b) (6), (b) (7)(E) last Thursday and transmitted to the AUSA for filing
5. (b) (7)(E): DT was signed by (b) (6), (b) (7)(E) yesterday and transmitted to the AUSA for filing
6. (b) (7)(E) **(3-Year Temporary Staging Area):** This staging area is "Green" for RE, and immediately available for use. Following the recent execution of a supplemental Offer to Sell that was required after the survey was performed, we are clear to use the staging area. In terms of closing, the Final deed was sent to court house to be filed, after which landowner will receive final payment.
7. (b) (7)(E) **Road:**

a.

(b) (5)

b.

8. (b) (7)(E) **Crossing:** This crossing still likely won't be cleared until the Fall, but we're making great progress. After receiving the final ROE finally, the Corps awarded the survey contract, and the fieldwork is recently completed. We're now awaiting a draft survey.
9. (b) (7)(E) **Crossing:** This crossing still likely won't be cleared until the Fall, but we're making great progress. The pre-final title work was received, and USACE is currently consulting with its office of counsel to determine the best next steps given some complexities that were revealed...more to follow on that. The good news is that we have a better idea where we stand, so we can formulate a sound strategy going forward.

## (b) (7)(E) **Fence Replacement:**

We just received a signed 4-month ROE-S from (b) (6), (b) (7)(E) yesterday – thank you to (b) (6), (b) (7)(E) and (b) (6), (b) (7)(E) for supporting that effort, and to (b) (6), (b) (7)(C) for his persistence and professionalism in getting that done.

The appraisals are due to wrap up shortly, so the next step will be to formally present offers to all three landowners: (b) (6), (b) (7)(E). We will keep Sector in the loop in terms of coordinating that effort.

Finally, FYI – we’re currently evaluating the best location for a temporary staging area; that should be established soon – (b) (5), (b) (6)

Any questions, please let me know...and thank you again to all!!!

Very Respectfully,

(b) (6), (b) (7)(C), **MBA PMP**

Real Estate Program Manager  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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Border Patrol's proud legacy.*



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C), (b) (6)  
**Subject:** FW: DRAFT Notes from DOJ meeting re Anapra  
**Date:** Tuesday, June 23, 2015 10:27:57 PM  
**Attachments:** [ENRD-LAS Edits to notes of teleconference 12 June 2015.docx](#)

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FYSA

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**From:** (b) (6)  
**Sent:** Tuesday, June 23, 2015 2:54 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C), (b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** RE: DRAFT Notes from DOJ meeting re Anapra

All,

(b) (5)

Regards,  
(b) (6)

Trial Attorney  
U.S. Department of Justice  
Environment & Natural Resources Division  
Tel. (b) (6)  
Cell (b) (6)  
Fax (b) (6)

---

**From:** (b) (6)  
**Sent:** Wednesday, June 17, 2015 4:17 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** RE: DRAFT Notes from DOJ meeting re Anapra

(b) (6), (b) (7)(C) et al. –

(b) (5), (b) (6)

Regards,

Andy

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, June 17, 2015 3:59 PM  
**To:** (b) (6)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6), (b) (7)(C)

**Subject:** DRAFT Notes from DOJ meeting re Anapra

**Importance:** High

Hi again (b) (6), (b) (7)(C)

The following are my DRAFT notes from our 12-Jun-15 call with you; please revise/edit as you deem necessary:

(b) (5), (b) (6)



(b) (5)

Thank you again!

Very Respectfully,

(b) (6), (b) (7)(C), **MBA PMP**  
Real Estate Program Manager  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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Border Patrol's proud legacy.*

The following are my DRAFT notes from our 12-Jun-15 call with you; please revise/edit as you deem necessary:

(b) (5), (b) (6)

(b) (5)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re (b) (7)(E) Secondary Fence Project Update  
**Date:** Thursday, February 12, 2015 1:52:39 PM

---

Thanks

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 11, 2015 10:07 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Fw: (b) (7)(E) Secondary Fence Project Update

See progress below. Still waiting for a schedule.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 11, 2015 08:50 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)  
**Subject:** (b) (7)(E) Secondary Fence Project Update

Update:

1. 25 poles were poured yesterday
2. Completed nearly ¼ mile of boring and trenching.
3. Working with a full crew and making great progress.
4. The San Diego EO (JJ) has been a great help and returns back to his station tomorrow.

Thank you,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
**(b) (6), (b) (7)(C)**

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Fence - it's (b) (7)(E) Road (Phase-1 Gate)  
**Date:** Wednesday, February 11, 2015 9:52:51 AM

---

Thank you all of your help/prompt review.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 11, 2015 12:35 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: Fence - it's (b) (7)(E) Road (Phase-1 Gate)

It looks good to me as well.

Sincerely,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 10, 2015 06:54 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: Fence - it's (b) (7)(E) Road (Phase-1 Gate)

(b) (6), (b) (7)(C) it works for me as long as (b) (6), (b) (7)(C) is good too. Also you may want to update the second to last sentence of the Gate project summary to say FY '15.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 10, 2015 04:21 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Fence - it's (b) (7)(E) Road (Phase-1 Gate)

All,

Please find a draft for your review below. We have a tight turn around on this to Congressional Affairs.

Thanks,

(b) (6), (b) (7)(C)

*The parcel in question is required to support U.S. Customs and Border Protection's (CBP) Rio Grande Valley (RGV) Gates Project. CBP is working closely with the U.S. Department of Justice, the U.S. Army Corps of Engineers, Cameron County and impacted local stakeholders to move forward with required real estate acquisition to ensure project needs are met. All media inquiries related to this and other CBP projects should be directed to CBP's Office of Public Affairs.*



RGV Public Affairs Officers

(b) (6), (b) (7)(C)

**RGV Gates Project Background:**

(b) (5)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, February 10, 2015 2:52 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Fence - it's (b) (7)(E) Road (Phase-1 Gate)

(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

(b) (5)

Very Respectfully,

(b) (6), (b) (7)(C), **MBA PMP**  
Real Estate Program Manager  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy.*

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 10, 2015 1:42 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Fence

All –

Requested more specific info and all the office has is that it's a .1 acre parcel in Cameron County,

probably in Brownsville.

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, February 10, 2015 12:20 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Re: Fence

Does CPC meet the definition of the question. The fence issues we have owned for several years -

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, February 10, 2015 12:04 PM Eastern Standard Time

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Fence

Within Cameron County the only on-going/recent acquisitions I am aware of are the ROEs for (b) (7)(E) (as (b) (6), (b) (7)(C) indicated) and the recent land settlements associated (b) (7)(E).

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, February 10, 2015 8:48 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Fence

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C) is most likely correct (as always ☺), but based on what (b) (6), (b) (7)(C) pointed out.

On the off chance it could be another issue, if (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) agree – it may be worthwhile to respond asking for more information on what land they're referring to.

(b) (5), (b) (6)

Very Respectfully,

(b) (6), (b) (7)(C), **MBA PMP**  
Real Estate Program Manager  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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Border Patrol's proud legacy.*

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 10, 2015 11:32 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Fence

But McAllen is not part of Cameron County

Thanks,  
(b) (6), (b) (7)(C), *P.E.*  
PMO Deputy Director  
Border Patrol Facilities and Tactical Infrastructure Program Management Office  
Facilities Management & Engineering  
Office of Administration  
U.S. Customs and Border Protection  
24000 Avila Road  
Suite 5200  
Laguna Niguel, CA 92677  
(b) (6), (b) (7)(C) Laguna Niguel Office  
(b) (6), (b) (7)(C) D.C. Office  
(b) (6), (b) (7)(C) fax  
(b) (6), (b) (7)(C) cell

(b) (6), (b) (7)(C)  
"Excel as a trusted strategic partner enhancing Border Patrol's Proud Legacy"  
(This message is for the designated recipient only and may contain privileged, proprietary, or otherwise private information. If you have received it in error, please notify the sender immediately and delete the original. Any other use of the email by you is prohibited.)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 10, 2015 8:16 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: Fence

We are buying west ursula for holding

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 10, 2015 11:13 AM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Fence

(b) (6), (b) (7)(C) -

Can you provide any insight on the inquiry below? I'm not aware of any land purchased in Cameron County recently.

Thanks,

(b) (6),

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 10, 2015 11:12 AM  
**To:** (b) (6), (b) (7)(C) K  
**Subject:** Fw: Fence

Can you help me with this inquiry from Vela's office.

---

**From:** (b) (6)  
**Sent:** Tuesday, February 10, 2015 11:09 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Fence

Hi (b) (6), (b) (7) and (b) (6). Mr. Vela is getting calls from local media about a recent purchase of a small parcel of land in Cameron County, TX apparently for fence construction. Can you guys shed any light on this? Of course he'd like some info ASAP so he can respond. Thanks! - (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
*Subcommittee Director | Border and Maritime Security*  
Committee on Homeland Security  
Rep. Bennie G. Thompson (D-MS) | Ranking Member  
H2-117 Ford House Office Building  
Washington, DC 20515  
(b) (6), (b) (7)(C)  
<http://chsdemocrats.house.gov> | [@HomelandDems](#)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: Anapra TI improvements  
**Date:** Friday, May 01, 2015 6:46:12 PM  
**Attachments:** PRD (b) (7)(E) Primary Fence Replacement 07082014 (b) (6), (b) (7)(C) Comments.pdf

---

FYSA...

(b) (6), (b) (7)(C) please coordinate with (b) (6), (b) (7)(C) on what he is putting together with what I asked in my other email of the same subject.

Thank you,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, April 30, 2015 7:24 PM  
**To:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Anapra TI improvements

All-attached is the most recent PRD I have on this project from Feb 2015 (I converted it to pdf to reduce file size as I'm on an airplane and the WiFi is super slow) . I've sent an email to (b) (6), (b) (7)(C) to confirm this is the most recent draft as I assume we will need to update/finalize once we know this is a go and we have an agreed to execution strategy and schedule.

(b) (6), (b) (7)(C) -Can you all take the first pass at developing the work breakdown structure/schedule for the design, real estate, and construction activities and have it completed by late Monday/early Tuesday so we can finalize by COB Wednesday-both (b) (6), (b) (7)(C) and I will be on A/L next Thursday and Friday?

In addition to the risks noted in the PRD-here are some others that immediately come to mind given the funding/schedule challenges:

(b) (5), (b) (7)(E)

(b) (6), (b) (7)(C), P.E.

Program Director

Infrastructure Analytics Division

## **LMI**

7940 Jones Branch Drive {new address!!}

McLean, VA 22102

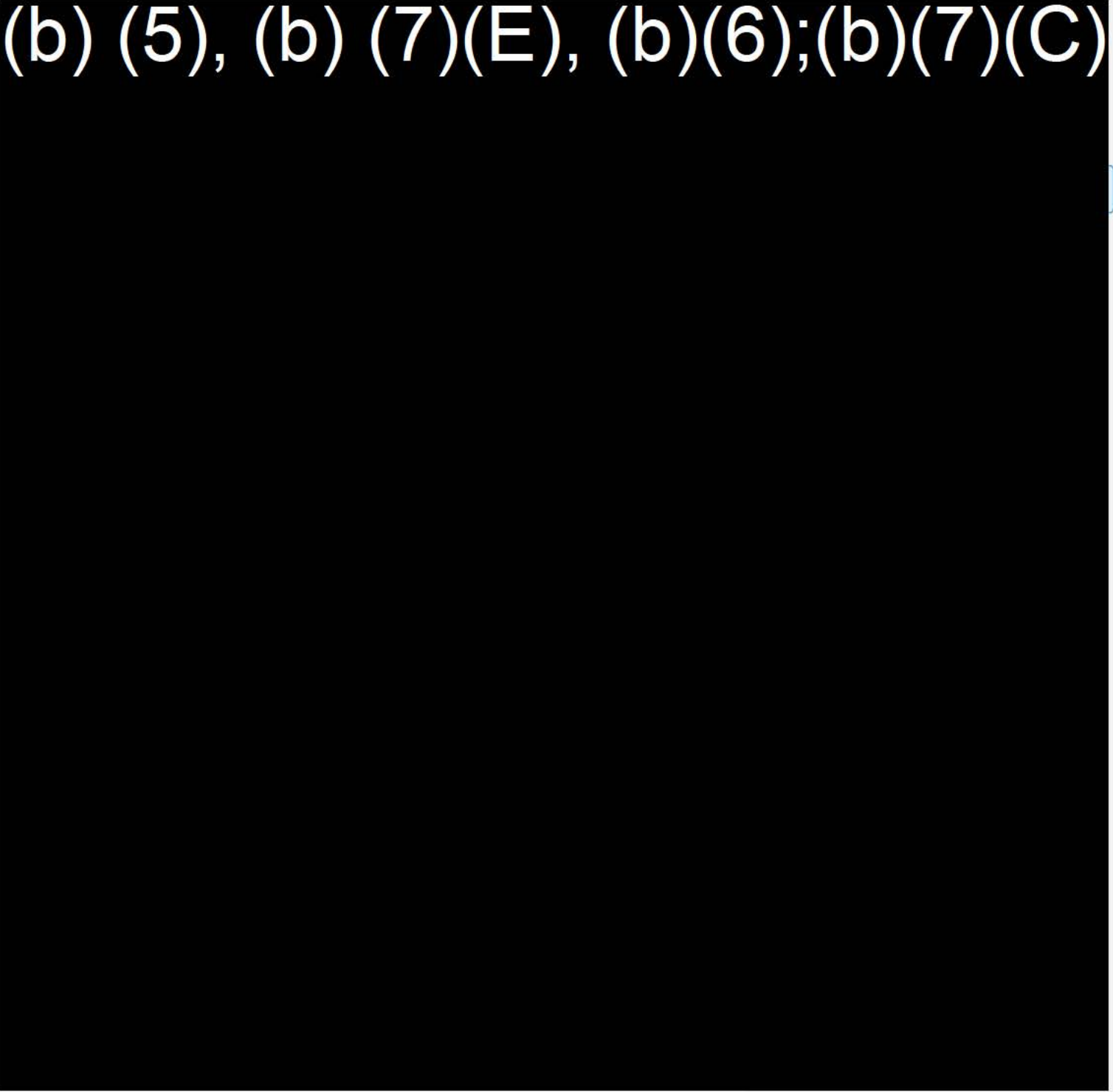
Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

*Complex Problems. Practical Solutions.*

[www.lmi.org](http://www.lmi.org)

(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)





(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)



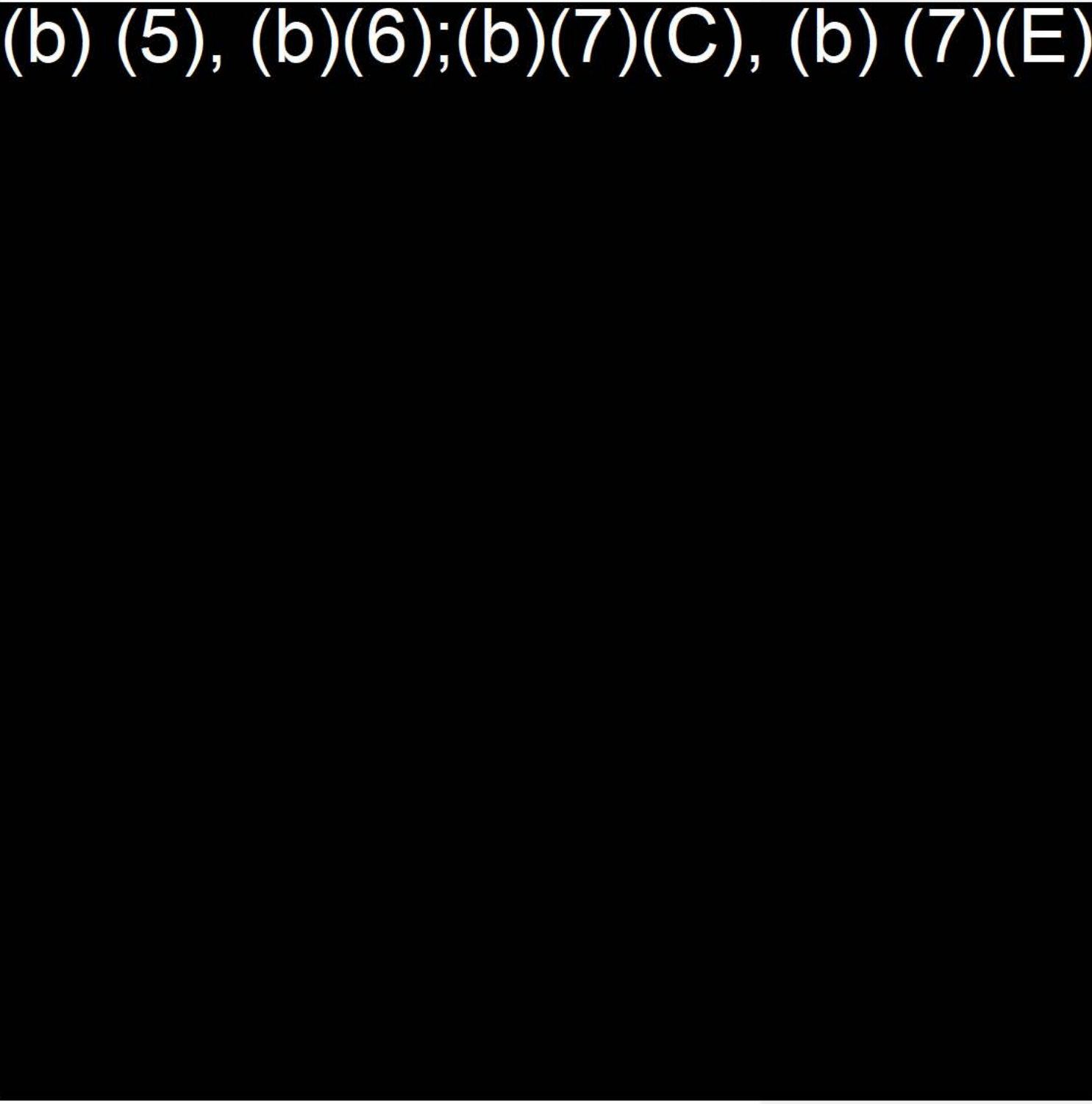
(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b)(6);(b)(7)(C), (b) (7)(E)



(b) (5), (b)(6);(b)(7)(C), (b) (7)(E)



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Trail  
**Date:** Thursday, December 11, 2014 10:11:19 AM

---

Good put. Please make sure we bring this up at the PMR.

Thanks.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, December 11, 2014 10:07 AM  
**To:** (b) (6), (b) (7)(C);  
(b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Trail

(b) (6), (b) (7)(C) – please note this may need to be discussed at the OTIA PMR as these actions may impact the upcoming (b) (7)(E) deployment at this site (b) (7)(E).

(b) (6), (b) (7)(C), PMP, LEED AP  
Team Lead (A) RVSS/IFT/Taccom  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management & Engineering

(b) (6), (b) (7)(C) (w)

(b) (6), (b) (7)(C) (bberry) New Number

(b) (6), (b) (7)(C)

TELEWORK WEDNESDAY AND FRIDAY PHONE: (b) (6), (b) (7)(C)

*“Excel as a trusted strategic partner enhancing Border Patrol's proud legacy”*

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, December 11, 2014 6:56 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Trail

(b) (6), (b) (7)(C)

Thank you.

I would like to have a chat about this with everyone.

(b) (5)

(b) (5), (b) (7)(E)

Ok. Let's get this set up to discuss. (b) (6), (b) (7)(C) please find time after the first of the year.

Thank you,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, December 11, 2014 9:48 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) Trail

(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Real Estate Program Manager

Real Estate and Environmental Services Division Border Patrol Facilities and Tactical Infrastructure



Program Management Office Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy."

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, December 10, 2014 11:42 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Re: (b) (7)(E) Trail

Thanks. Did not know. Appreciate the update and that you are in the know.

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, December 10, 2014 05:02 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: (b) (7)(E) Trail

(b) (6), (b) (7)(C) – Not sure you received this information. (b) (6), (b) (7)(C) was going to attend the meeting on Monday with the County, however it has been cancelled.

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, December 10, 2014 12:03 PM

**To:** (b) (6), (b) (7)(C)

**Subject:** Fw: (b) (7)(E) Trail

Fyi. Meeting was cancelled.

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, December 10, 2014 02:42 PM Eastern Standard Time

**To:** (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) Trail

Sir,

The County Supervisor Pat Call has been cancelled/postponed as of this afternoon.

As soon as we hear any other developments on a meeting we (TCA) will let you know.

Again, thank you.

(b) (6), (b) (7)(C)

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, December 10, 2014 12:40 PM

**To:** (b) (6), (b) (7)(C)

**Subject:** Re: (b) (7)(E) Trail

Yes. Just let me know if I fly down to Tucson how long to drive to Bisbee for the meeting.

I will check if a flight is available.

(b) (6), (b)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, December 10, 2014 02:25 PM Eastern Standard Time

**To:** (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) Trail

Thank you again for talking – for my clarification you can be here on Monday as long as no private legal representative are present?

Thank you,

(b) (6), (b) (7)(C)

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, December 10, 2014 12:21 PM

**To:** (b) (6), (b) (7)(C)

**Subject:** FW: (b) (7)(E) Trail

FYI

(b) (6), (b) (7)(C)

Real Estate Program Manager

Real Estate and Environmental Services Division Border Patrol Facilities and Tactical Infrastructure  
Program Management Office Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 10, 2014 10:15 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** (b) (7)(E) Trail

(b) (6), (b) (7)(C) \_

Attached are materials that were used during a meeting with local residents regarding (b) (7)(E) Trail. I think I have more and will dig through my emails this afternoon.

This should give you an idea of what was discussed/CBP's position.

Thanks,

(b) (6),

(b) (6), (b) (7)(C)

Kearns & West

Office of Administration

Facilities Management & Engineering

Border Patrol Facilities & Tactical Infrastructure Program Management Office

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6)  
**Subject:** RE: (b) (7)(E) Trail  
**Date:** Thursday, December 11, 2014 9:58:04 AM

---

We would agree. Without an unlimited budget, we have to make hard choices.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Real Estate Program Manager

Real Estate and Environmental Services Division Border Patrol Facilities and Tactical Infrastructure  
Program Management Office Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy."

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, December 11, 2014 9:56 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Trail

(b) (6), (b) (7)(C)

Thank you.

I would like to have a chat about this with everyone.

(b) (5), (b) (7)(E)

Ok. Let's get this set up to discuss. (b) (6), (b) (7)(C) please find time after the first of the year.

Thank you,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, December 11, 2014 9:48 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Trail

(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Real Estate Program Manager

Real Estate and Environmental Services Division Border Patrol Facilities and Tactical Infrastructure  
Program Management Office Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy."

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 10, 2014 11:42 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b) (7)(E) Trail

Thanks. Did not know. Appreciate the update and that you are in the know.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 10, 2014 05:02 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: (b) (7)(E) Trail

(b) (6), (b) (7)(C) – Not sure you received this information. (b) (6), (b) (7)(C) was going to attend the meeting on Monday with the County, however it has been cancelled.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 10, 2014 12:03 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Fw: (b) (7)(E) Trail

Fyi. Meeting was cancelled.

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 10, 2014 02:42 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Trail

Sir,

The County Supervisor Pat Call has been cancelled/postponed as of this afternoon.

As soon as we hear any other developments on a meeting we (TCA) will let you know.

Again, thank you.

(b) (6), (b) (7)(C)  
**Office:** (b) (6), (b) (7)(C)  
**BB:** (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 10, 2014 12:40 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b) (7)(E) Trail

Yes. Just let me know if I fly down to Tucson how long to drive to Bisbee for the meeting.

I will check if a flight is available.

(b) (6), (b)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 10, 2014 02:25 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Trail

Thank you again for talking – for my clarification you can be here on Monday as long as no private legal representative are present?

Thank you,

(b) (6), (b) (7)(C)  
**Office:** (b) (6), (b) (7)(C)  
**BB:** (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 10, 2014 12:21 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: (b) (7)(E) Trail

FYI

(b) (6), (b) (7)(C)  
Real Estate Program Manager  
Real Estate and Environmental Services Division Border Patrol Facilities and Tactical Infrastructure  
Program Management Office Facilities Management and Engineering  
**Office:** (b) (6), (b) (7)(C)  
**BB:** (b) (6), (b) (7)(C)  
**Email:** (b) (6), (b) (7)(C)  
"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy."

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 10, 2014 10:15 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** (b) (7)(E) Trail

(b) (6), (b) (7)(C) –

Attached are materials that were used during a meeting with local residents regarding (b) (7)(E) Trail. I think I have more and will dig through my emails this afternoon.

This should give you an idea of what was discussed/CBP's position.

Thanks,

(b) (6)

(b) (6), (b) (7)(C)

Kearns & West

Office of Administration

Facilities Management & Engineering

Border Patrol Facilities & Tactical Infrastructure Program Management Office

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)



From:

(b)(6); (b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: Border Wall Mock-ups and Prototypes Test Report Draft for Technical Review

Date: Mon Feb 12 2018 09:44:31 EST

Attachments: 20180206\_ENT12-BW-14-000004\_BorderWallMockupsAndPrototypeFinalTestReport\_rev009-<sup>(b)(6);(b)(7)(C)</sup>.docx  
CWEmbed1.unknown  
CWEmbed2.unknown

This looks great – very minor edits. Added on to <sup>(b)(6);(b)(7)(C)</sup> – should be good to go.

(b)(6); (b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Saturday, February 10, 2018 10:56 AM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: RE: Border Wall Mock-ups and Prototypes Test Report Draft for Technical Review

(b)(6); (b)(7)(C) see attached. Comments and changes made using track changes.

thanks

(b)(6); (b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Friday, February 09, 2018 2:38 PM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: Border Wall Mock-ups and Prototypes Test Report Draft for Technical Review

Please see the attached draft your review. Please note that this draft is a snapshot and still being worked, (b)(7)(E) The document still needs those details and some final editing, however, the significant elements are in place and ready for your review. I am open to a discussion on the timeline for the review, as you likely have a better sense of the urgency. I hope to have your comments by mid-next week and be able to incorporate comments and route to (b)(6); (b)(7)(C) and his stakeholder for final review next week.

(b)(6); (b)(7)(C)

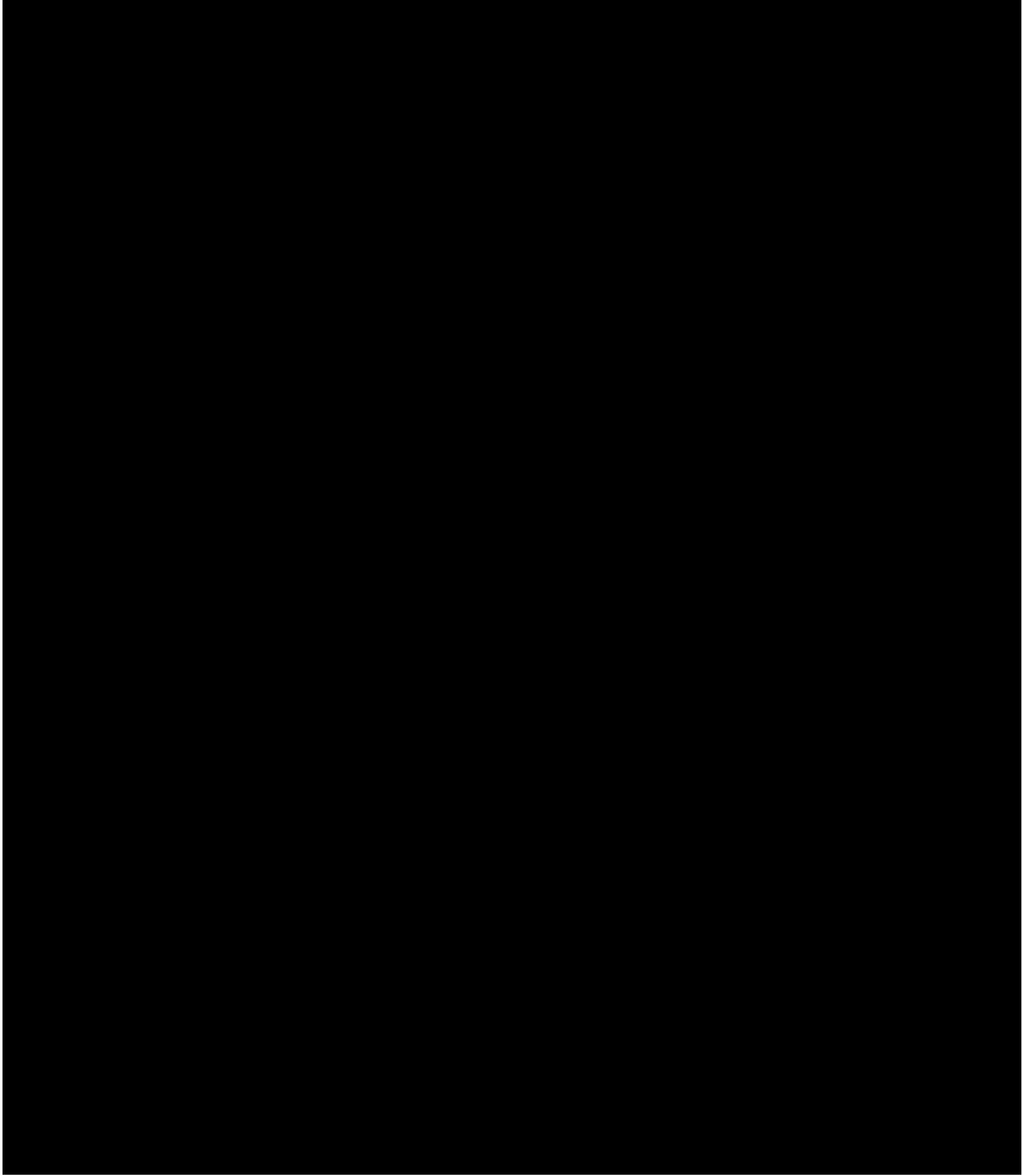
(Contractor)

(b)(6); (b)(7)(C)

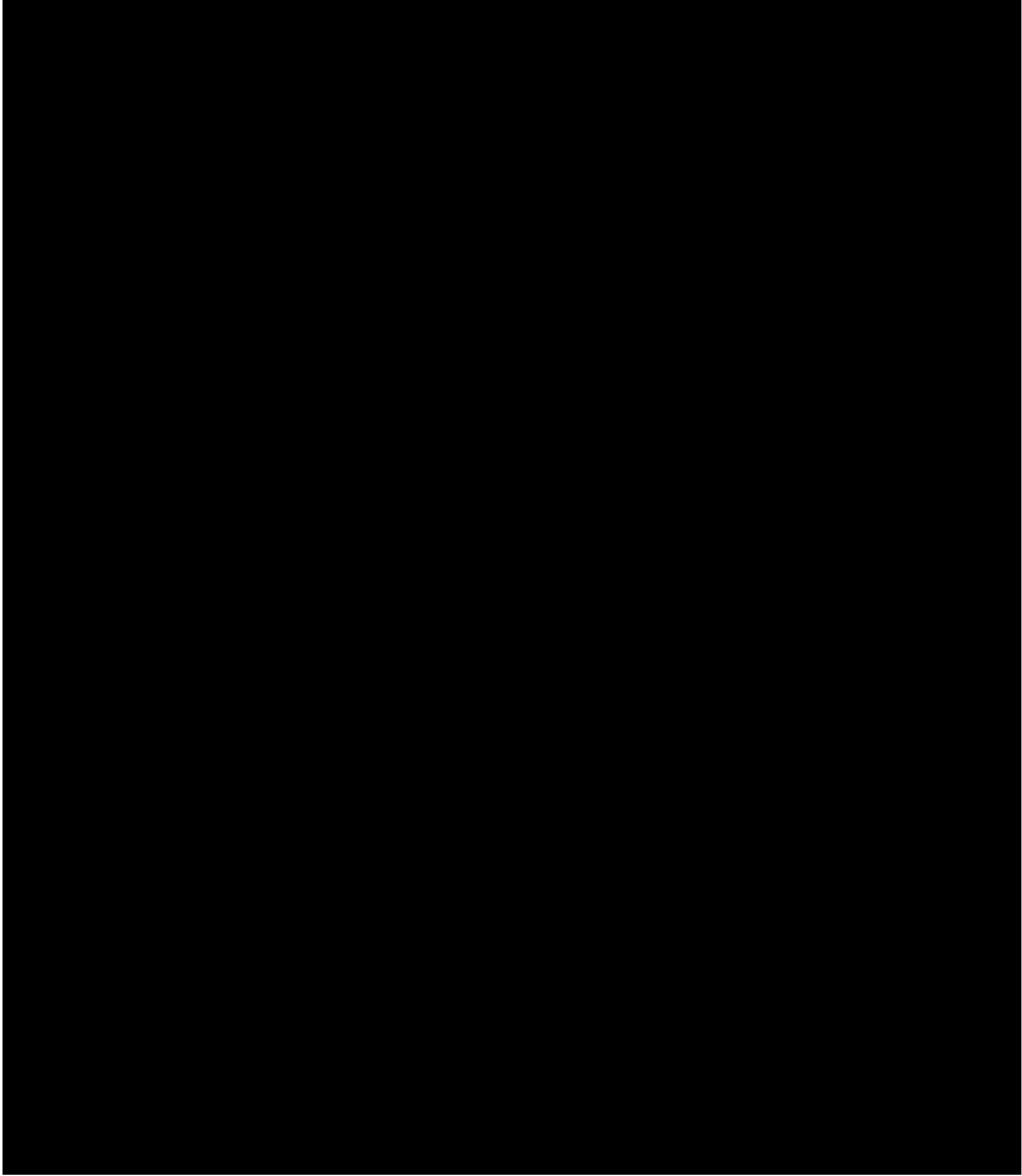
Desk: (b)(6); (b)(7)(C)

Cell (b)(6); (b)(7)(C)

(b) (5), (b) (7)(E)

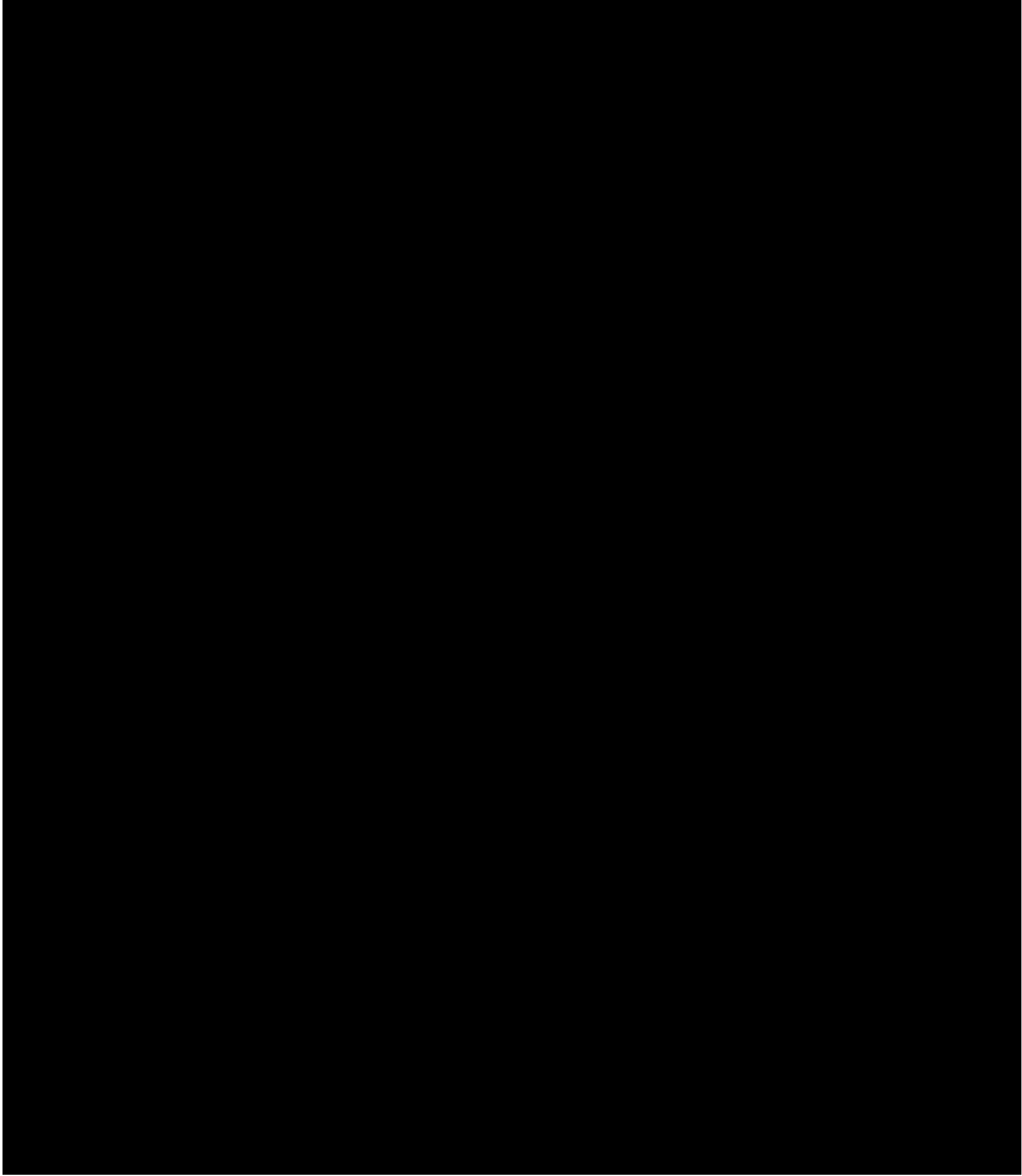


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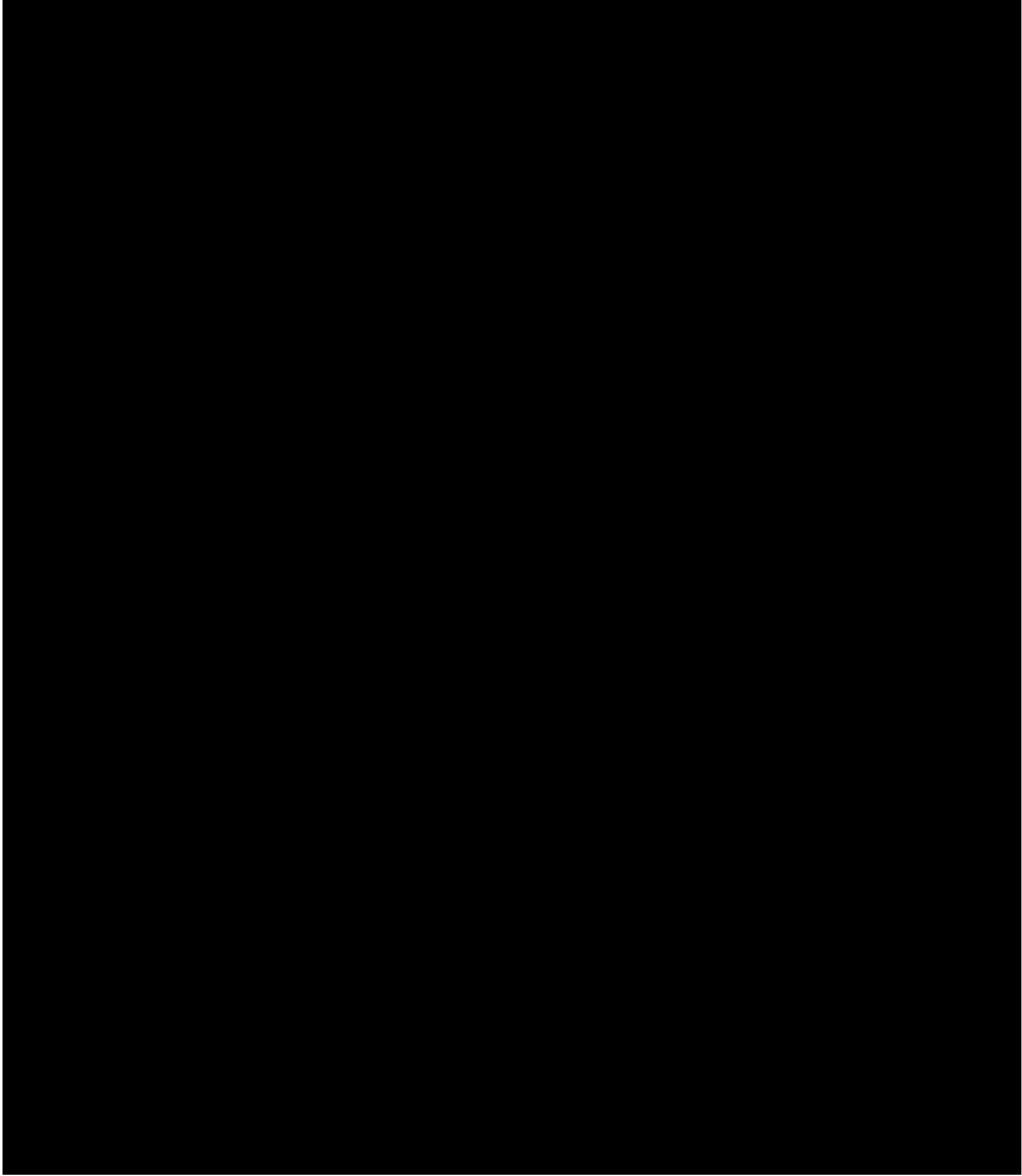


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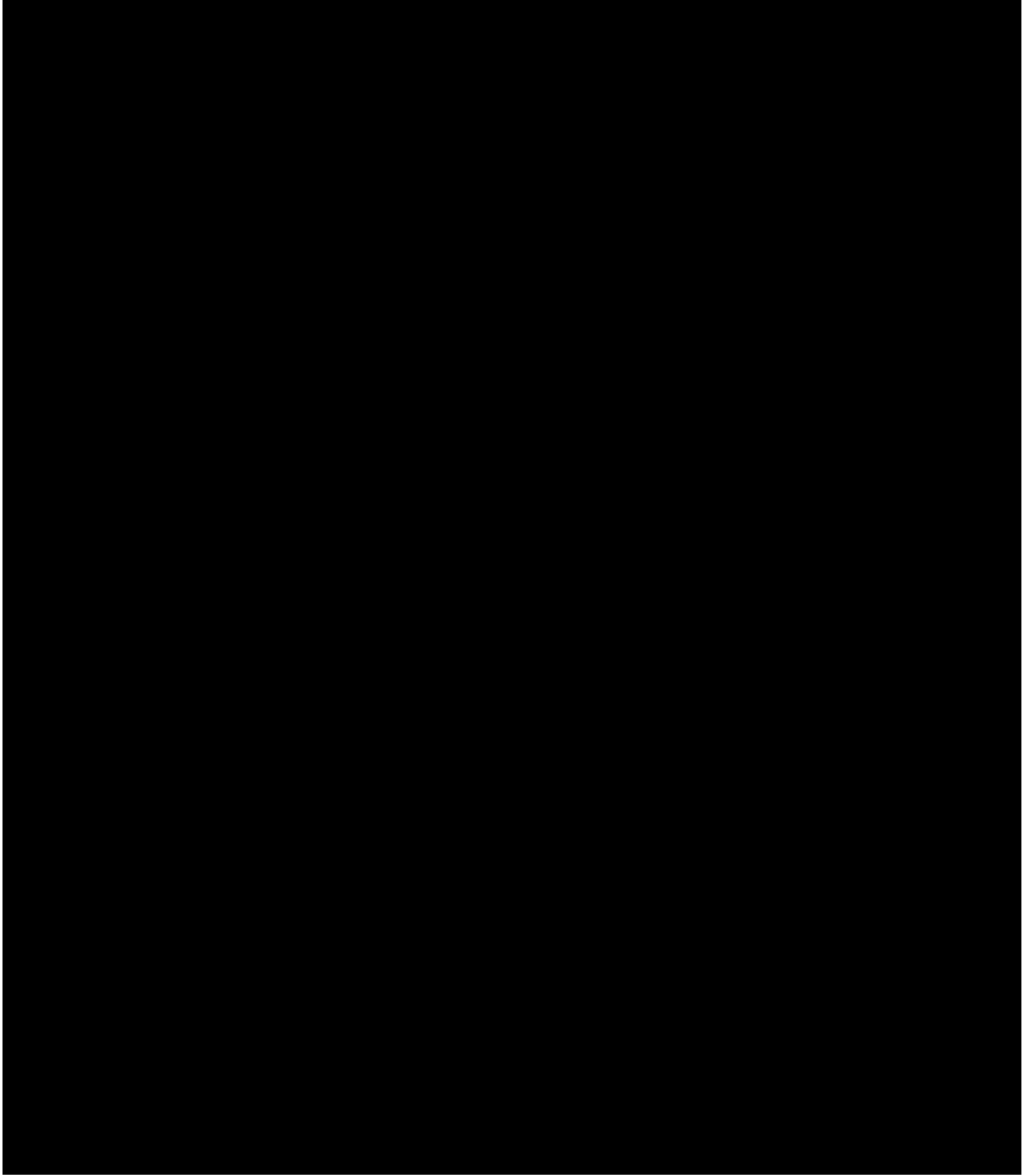
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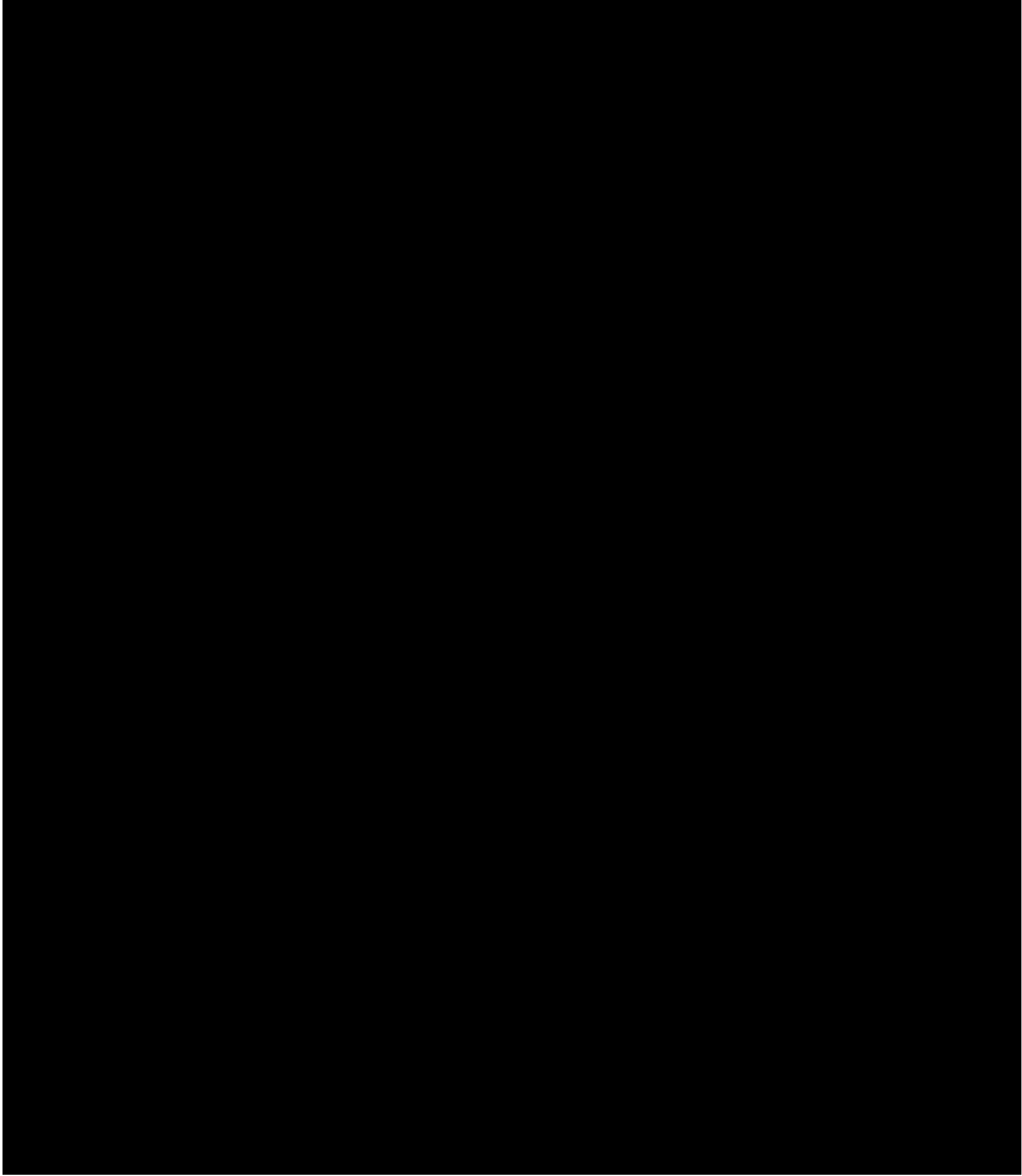


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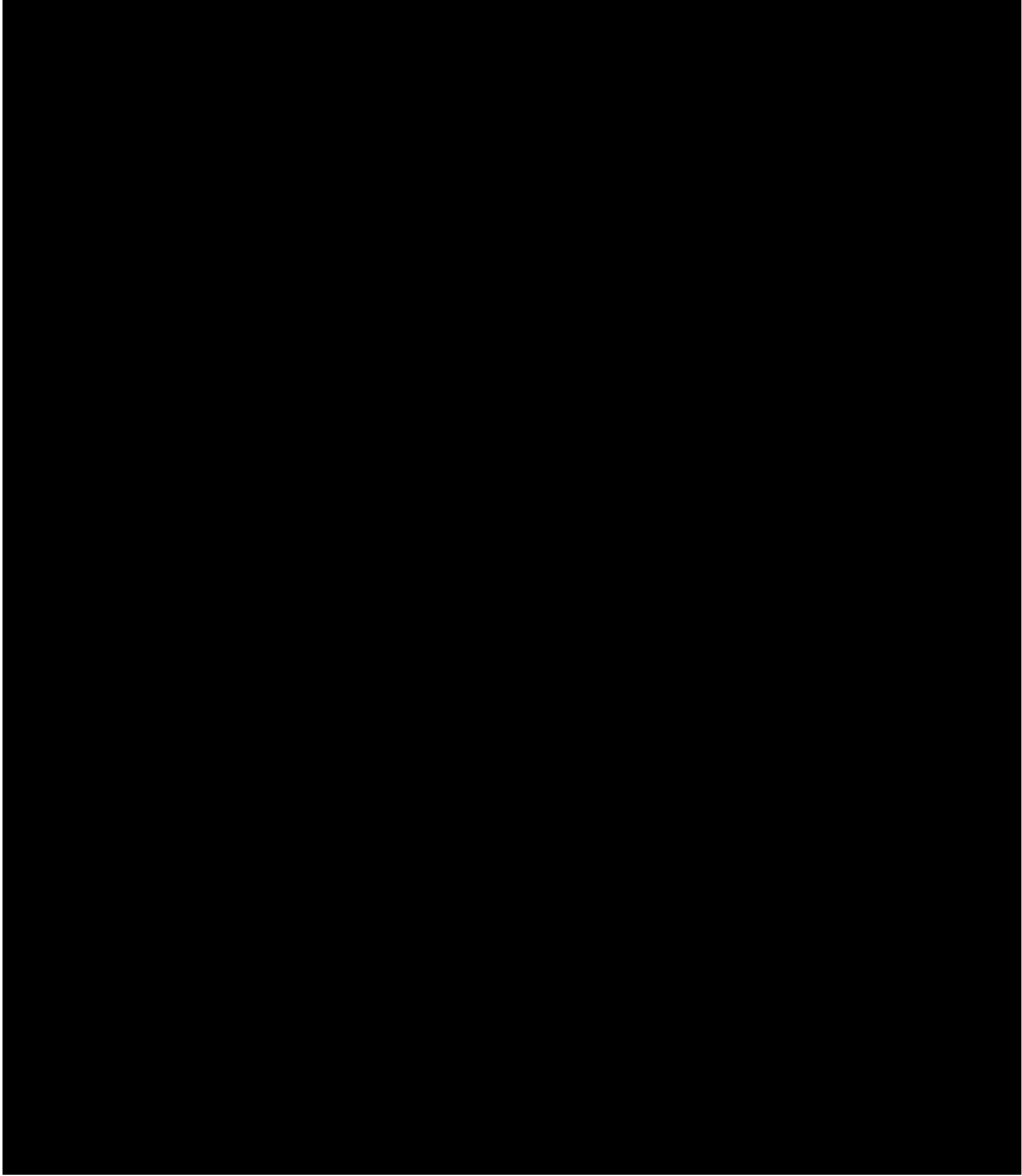




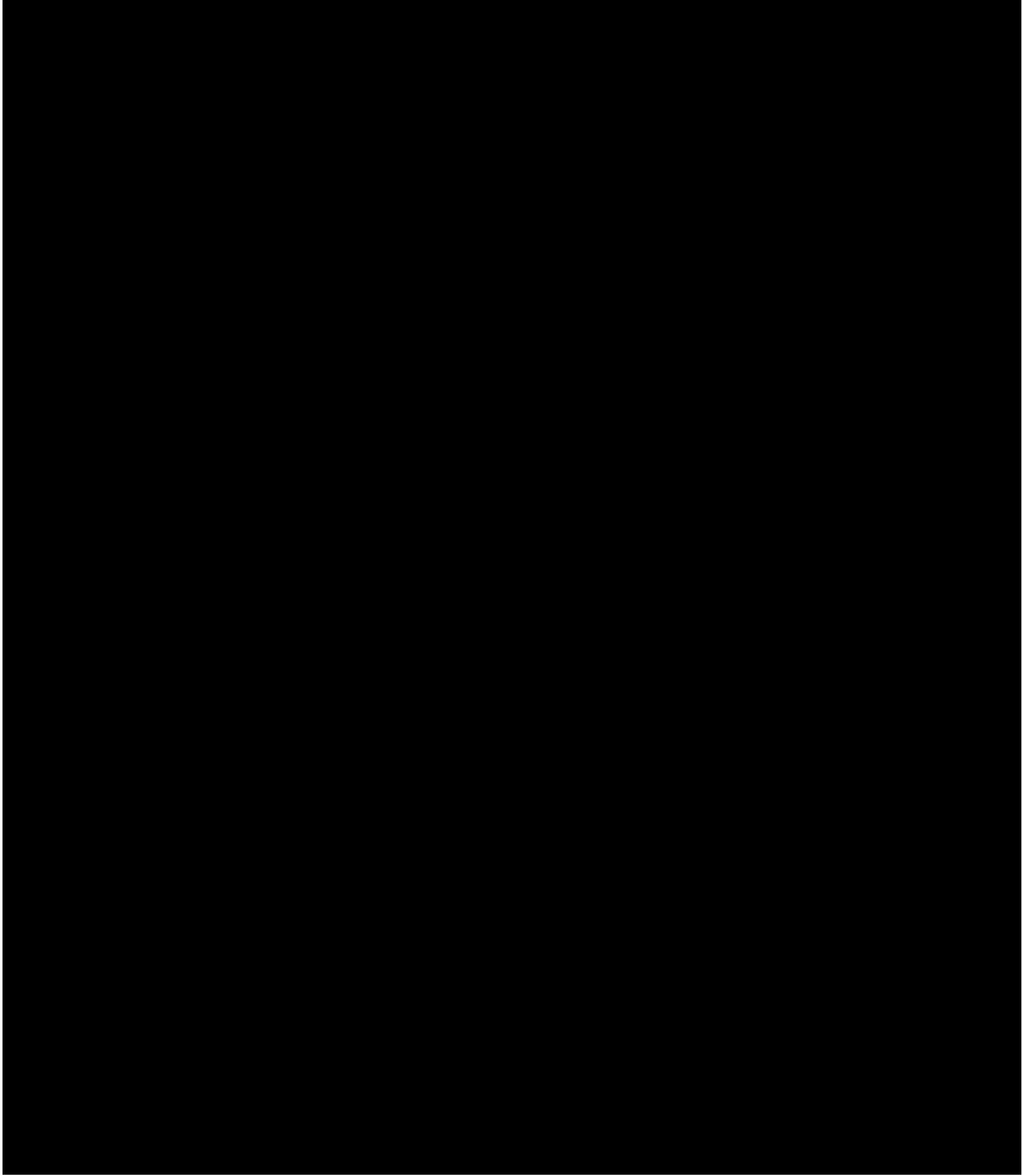
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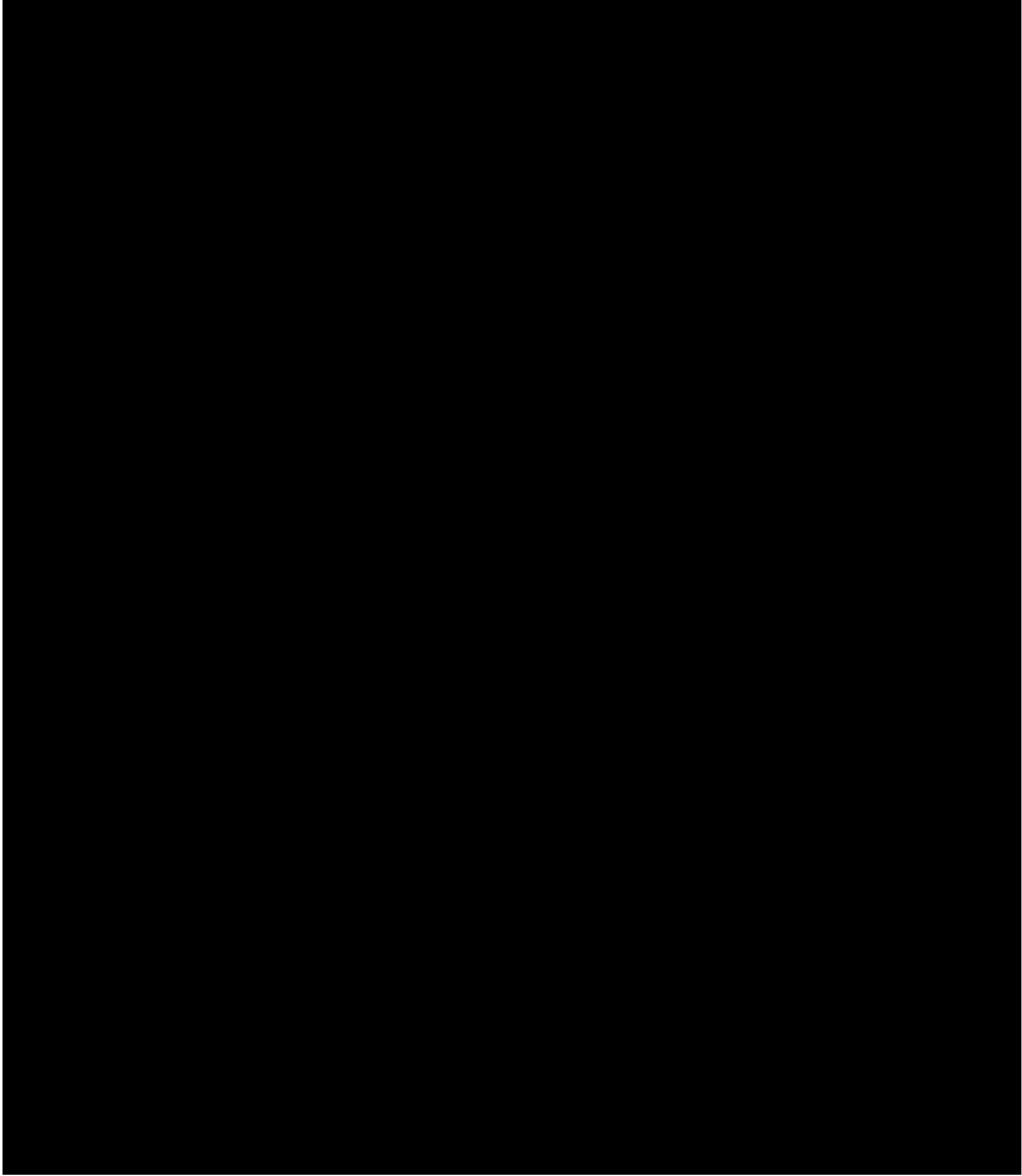
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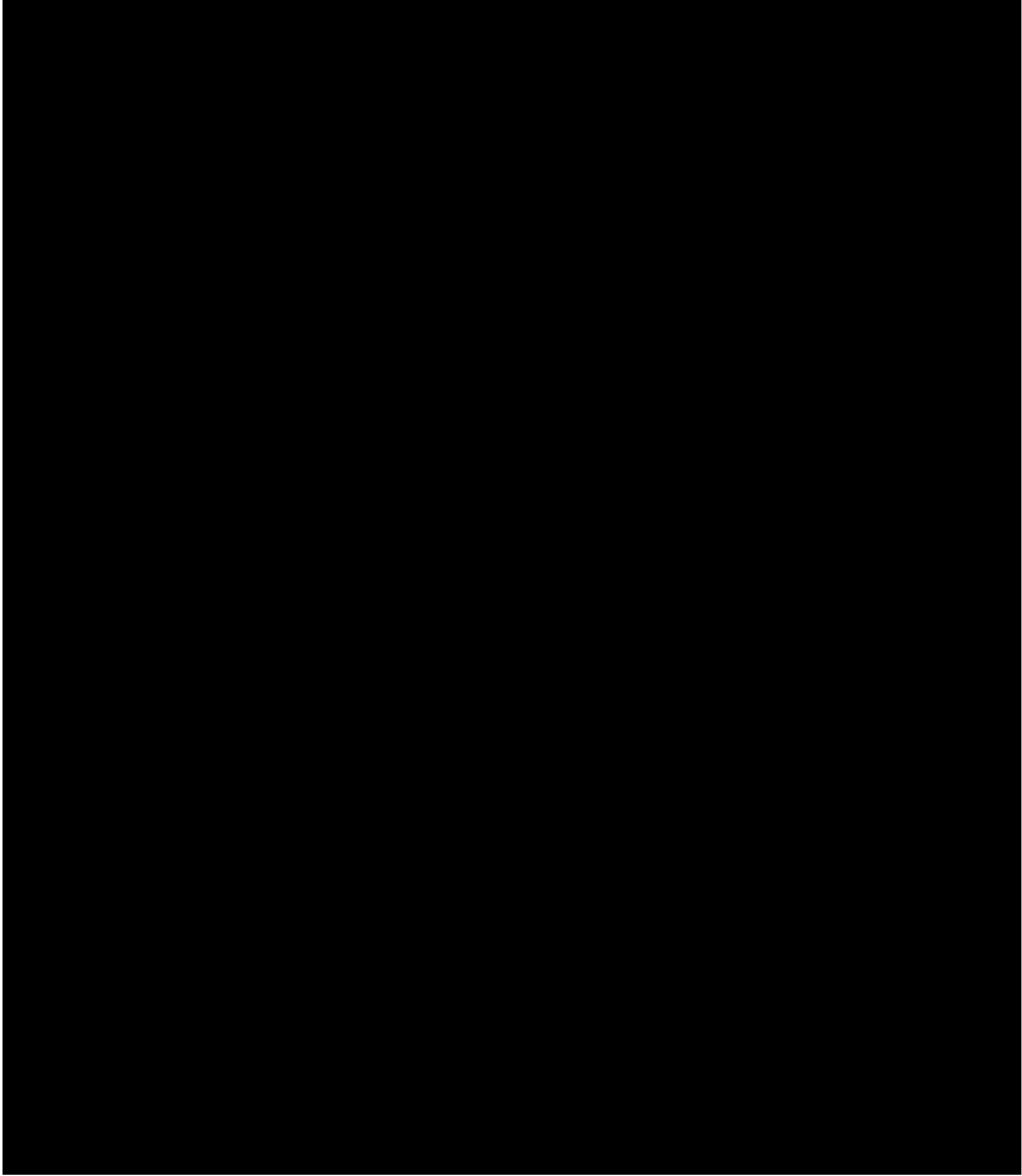
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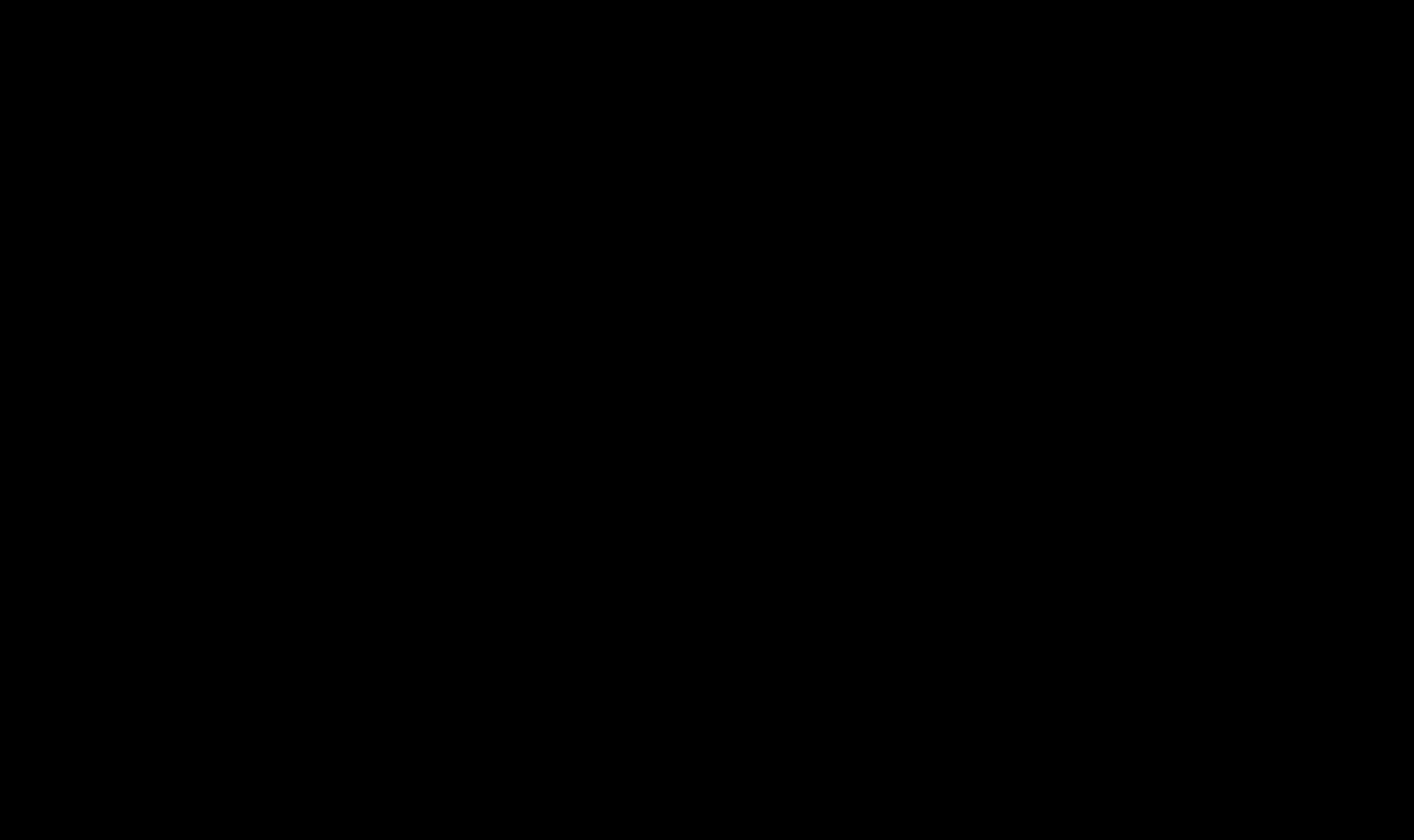
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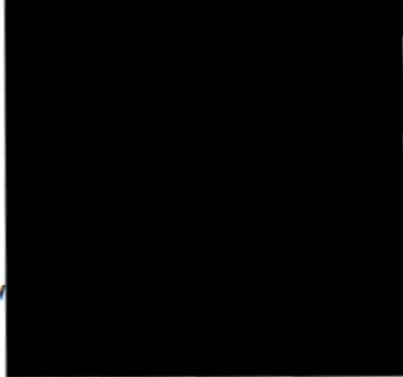
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From:

(b)(6); (b)(7)(C)

behalf of CALVO, KARL H.

(b)(6); (b)(7)(C)

To:

(b)(6); (b)(7)(C)

Cc:

Bcc:

Subject: Border Wall Prototype Assessment & Evaluation

Date: Mon Feb 12 2018 07:36:30 EST

Attachments: Agenda Assessment and Evaluation Meeting 13 and 14 February (003).docx

Prototype AE meeting info.pdf

Purpose: Wall Prototypes Assessment & Evaluation Offsite; EAC Kolbe will receive an out brief on the findings

Time: 11:30am-1:00pm

Location: LMI Conference Center-NW Terrace Room 7940 Jones Branch Drive Tyson, VA 22102

Resources:

<<Agenda Assessment and Evaluation Meeting 13 and 14 February (003).docx>> <<Prototype AE meeting info.pdf>>

Participants:

(b)(6); (b)(7)(C)

(b) (6)

## Agenda 13- 14 February Assessment and Evaluation Team

**Please bring your laptop to this session.**

**Objective:** Identify a menu of wall features that meet performance needs. Provide sufficient information on the wall features so the design team can develop a “wall feature toolbox”.

- \* The wall feature toolbox will include standard designs for various features that meet performance requirements.
- \* These standard designs will be available during the alternatives analysis process. Features will be chosen from the toolbox based on the application, the performance of the feature, and cost.
- \* The wall feature menu will be identified based on assessment of the prototypes, stakeholder feedback, and lessons learned from previous wall applications.

### Participants:

(b)(6); (b)(7)(C)  
Chief (b)(6); (b)(7)(C)  
Acting Chief (b)(6); (b)(7)(C)  
(b) (6)  
(b)(6); (b)(7)(C)  
(b) (6)

### Observers:

Assistant Chief (b)(6); (b)(7)(C)  
(b)(6); (b)(7)(C)

### Location:

LMI  
7940 Jones Branch Drive  
Tysons, VA  
Terrace North West Conference Room

**Agenda:**

**13 February LMI Terrace North/West Conference Room**

- 0800-0815 Introductions
- 0815-0845 Review background and objectives, expectations  
-At a minimum what the toolbox should include  
-the information required from this session  
performance standards, attributes, concepts?
- 0845-0915 Review and validate decision support model structure and approach to grading
- 0915-0930 Break
- 0930-1200 Review initial results of weighting.  
Discuss and validate grading results.  
Re-evaluate as needed **USING YOUR LAPTOP**
- 1200-1300 Lunch
- 1300-1430 Discuss feature by feature high performers and low performers  
For each feature:  
Brainstorm lessons learned from previous wall applications  
Determine common attributes of wall features (prototypes and lessons learned) that contribute to high performance  
Relate to the performance requirements in the ORD  
Recommend features to be included in the toolbox  
Synopsisize information on wall features  
required performance standards  
attributes that contribute to success  
concepts
- 1430-1445 Break
- 1445-1600 Continue with feature by feature discussion

**14 Feb LMI Terrace North/West Conference Room**

- 0900-1200 Document wall features in more detail
- Finalize components of each feature

# Border Wall Prototypes

## Assessment & Evaluation



### Meeting Dates and Times

FEB 13 & 14, 2018

08:00 – 17:00

### Meeting Location

LMI Conference Center – NW Terrace Room

7940 Jones Branch Drive

Tysons, VA 22102

### Directions

See attached page.

### Security

Guests must register with LMI's security department on the terrace level upon arrival. You will be issued a visitor badge that must be always be visible. The badge is valid for the entire duration of the conference and will facilitate uninterrupted movement throughout the facility as needed.

### Parking

All expected guests will receive a printable parking pass in advance via e-mail. Park in any garage spot labeled "LMI" and display the parking pass clearly on your vehicle dashboard. There is no cost to enter/exit the garage.

### Meals

We will have coffee and light snacks in the morning. Lunch is available for purchase. In addition to Ahra Café located in the building, several other options are located nearby in Tysons; which are listed in the following attachment.

### Lodging

(See attached listing of nearby hotels)

FY 2021

FY 2022

FY 2023

F 2024

Wall

Tactical Infrastructure

Best,

**(b)(6); (b)(7)(C)**

Business Operations Division

Office of Facilities and Asset Management

BB: **(b)(6); (b)(7)(C)**

C: **(b)(6); (b)(7)(C)**

LMI

(b)(6); (b)(7)(C)



	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
Wall	(b) (5)										

Wall Program RAP FY20-24

	2020	2021	2022	2023	2024					
Wall	(b) (5)									

**\$ (b) (5) Wall Program FY18-FY27**

	2018	2019	2020	2021
Wall	\$	(b) (5)		

**Wall Program RAP FY20-24**

	2020	2021	2022	2023
Wall	\$ 1	(b) (5)		

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2022	2023	2024	2025	2026
\$	(b) (5)			

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2024
\$ (b) (5)

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	2027	Grand Total
\$		(b) (5)

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